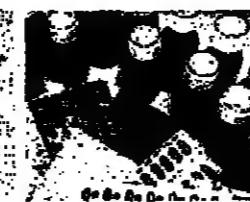




Moscow free for all  
Capitalism  
Russian style  
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Holiday killers  
Drug that  
Fights AIDS

Foot in the door  
Why nobody loves  
a salesman

# FINANCIAL TIMES

THURSDAY AUGUST 25 1994

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Europe's Business Newspaper

## American Barrick poised to acquire Lac of Canada

The management of Lac Minerals was poised last night to accept a revised offer by American Barrick valuing the Canadian gold producer at C\$1.4bn (£1.73bn). Barrick, one of North America's top three gold producers, has now beaten rival Royal Oak Mines in the land of Lac Minerals and will become one of the world's biggest gold producers. Page 13

**India to ease drug industry rules:** India is about to partially liberalise its pharmaceutical industry in a move that would cut price controls and allow foreign groups to take majority stakes in their Indian ventures. Page 12

**Blood clot breakthrough:** Scientists have taken an important step towards finding a drug to control blood clotting, which causes heart attacks and strokes. Page 12

**Taiwan set to allow foreign securities:** Taiwan is expected to announce final approval for eight foreign securities houses to establish branches on the island as part of a broader deregulation of the securities industry. Page 12

**Nordbanken, the biggest casualty of Sweden's 1992 banking crisis, reported the largest profit achieved by the country's banks in the first half of this year.** The German carmaker, has paid Honda £200m (\$310m) for its 20 per cent stake in Rover, bringing the total cost of its takeover earlier this year of the leading UK car producer to £6bn. Page 13

**Newspaper pricing war:** Conrad Black, chairman of the Telegraph Group, said the price-cutting wars in the UK's national newspaper industry represented the biggest challenge to the company since the move from Fleet Street eight years ago. Page 13

**Maradona given 15-month suspensions:** Soccer star Diego Maradona received a 15-month suspension for taking banned stimulants during the World Cup. The penalty could prove the end of the career of the 33-year-old Argentine, who is widely regarded as the best player of his generation. World soccer's governing body FIFA also fined Maradona \$70,000 (£45,400) for taking the "cocktail" of five derivatives of ephedrine, traces of which were found in a random drug test after Argentina's victory over Nigeria on July 25.

**Russian debt plan for promissory notes:** The Russian ministry of finance proposed that promissory notes be used to resolve the country's growing debt crisis. Page 2

**Digital Equipment, the US computer company struggling to cut costs, has sold nearly 100m Olivetti shares, acquired as part of an ambitious plan in 1992 to strengthen links with the Italian computer group.** Page 14

**West Bank deal signed:** Israel and the Palestine Liberation Organisation initiated an agreement in Cairo to extend Palestinian powers across the Israeli-occupied West Bank. Page 3

**Japan has eyes for Vietnam markets:** Japan is Vietnam's largest donor of official development aid. Now Japanese corporations are looking to boost their investment in the country. Page 4

**Business urges links with N. Korea:** South Korean businesses believe the government is misguided in refusing to allow economic co-operation with North Korea until the dispute over Pyeongyang's nuclear programme is solved. Page 2

**US durable good orders fall:** US durable goods orders fell 4.2 per cent in July, the biggest decline in 21 years. Page 4

**Syria goes to polls:** Voting in Syria's parliamentary elections opened with more than 7,000 candidates standing for 260 seats in the People's Assembly. Page 3

**Lloyd's agent to raise Bermudan capital:** A Lloyd's agent is teaming up with a Bermudan securities house to raise up to £25m (£30.7m) for the insurance market. Page 6

**Swiss reject Zhirinovsky:** Switzerland has rejected a request by Russian ultra-nationalist Vladimir Zhirinovsky to enter the country and stay at a health resort. In the past year, he has also been refused entry to Germany, France, Spain and Slovakia.

**China orders food price curbs after rise in retail inflation**

## IBM slashes prices of US business computers

By Louise Kehoe in San Francisco

A price war erupted in the US personal computer market yesterday as International Business Machines slashed prices on many of its PC products by up to 27 per cent. The move came in response to similar price cuts by Compaq Computer, the US market leader.

Compaq threw down the gauntlet last week by cutting US prices on PC models sold primarily to businesses by up to 22 per cent.

IBM has responded by matching Compaq's prices on similar models. High-per-

formance desktop PCs with large capacity disc drives formerly selling for around \$2,000 are now expected to be widely available for just under \$2,000.

"Today's actions clearly demonstrate IBM's continuing commitment to respond quickly in resetting prices to meet changing market conditions," said Bill McCracken, general manager, marketing and customer fulfillment at IBM PC Company.

Other PC manufacturers are now almost certain to follow suit as the battle for market share unfolds. "In the near future you can expect that we will

begin informing computer dealers of the impending reductions.

IBM yesterday broadened the pricing battle by reducing prices of its PC servers to about 5 per cent below Compaq's current levels. PC servers are computers used to control office computer networks, and represent the most profitable and fastest growing segment of the corporate PC market.

Compaq is currently the dominant supplier of PC servers, but IBM, which launched new products earlier this year, is making an aggressive push into Compaq's territory. The price war comes as

the industry is entering its peak selling season and is expected to boost sales in an already rapidly growing market.

Fuelling the PC battle are cuts by Intel in the prices of its microprocessors, the "brains" of PCs. Intel reduced the prices of its 486 and Pentium chips by about 40 per cent in the second quarter.

Also adding to the momentum of PC price declines is the broad availability of products in a market that has faced two product shortages during the past two years. With inventories now building up, manufacturers are determined to increase sales.

**US to house refugees at naval base ■ Cuba government offers talks**

## Thousands still fleeing Cuba

By James Harding in Washington

The US moved to house indefinitely tens of thousands of Cuban refugees yesterday at its Guantanamo Bay naval base and third-country detention centres as the numbers fleeing the island continued to soar.

The Clinton administration, under growing pressure from the tide of refugees in spite of last week's policy switch to bar them from entering the US, was yesterday offered talks on the issue without preconditions by Cuba.

Mr Roberto Raine, Cuba's foreign minister, said on a visit to Chile that his government was willing to talk to Washington, but would not accept a dialogue "in which one side presides and the other listens". However, the US has consistently rejected the possibility of talks.

Mr William Perry, US defence secretary, said camps at Guantanamo Bay in Cuba, which presently hold 23,000 refugees from both Cuba and Haiti, would be expanded house up to 40,000 people by the end of next week.

"We are preparing to maintain that [detention] base indefinitely if necessary until such time as the people can be repatriated to Cuba," Mr Perry said.

US officials refused to say explicitly that they would hold refugees until the Castro regime fell, but said they would be detained until they could be repatriated to Cuba, which US law presently forbids.

The US Coastguard reported 3,283 people were picked up on July 1, a record for one day. Mr Perry said that of the 9,000 refugees picked up in recent weeks, 2,000 were already held at Guantanamo Bay and the other 7,000 were on route there.



Cuban refugees on inflatable craft wave at a US coast guard helicopter which spotted them about 45 miles south of Key West, Florida.

The administration again warned Cubans not to attempt the dangerous crossing, with a stern reminder that those picked up at sea and taken to Guantanamo would never get into the US.

"Do not risk your lives," Ms Janet Reno, attorney-general, said. "You will not be processed for admission to the US."

Ms Reno urged those wanting to leave to pursue legal emigration by taking advantage of the 28,000 visas reserved for them annually in Cuba.

Mr Perry also said that, contrary to some reports, he had "no evidence" of Cubans congregating on the country's border with the US base at Guantanamo. If Cuba allowed this to happen the US "would regard this as being an unfriendly act [and] take appropriate actions", he said.

Although the administration hopes to see a drop in numbers fleeing the island over the next week as its policy change hits home, the State Department is negotiating to set up third-country safe havens in the region.

Mr Peter Tarnoff, deputy secretary of state, confirmed that the US expects to conclude arrangements with the Turks and Caicos Islands - a British dependency - as well as Suriname and Panama.

Mr Tarnoff rejected the idea of discussions with Cuba's leaders.

Continued on Page 13

Cuban exiles await green light from US, Page 4

## Wellcome launches US drug patent suit

By Daniel Green in London

Wellcome, the UK drug company, is taking its rival SmithKline Beecham to court in the US, accusing it of infringing the patents on its best-selling drug Zovirax, a treatment for herpes and shingles.

The suit claims that the SmithKline drug Famvir, launched last month in the US, produces inside the body a "virtually identical" molecule to that covered by Wellcome's patents. Wellcome wants an injunction against the sale of Famvir in the US and is claiming unspecified damages for loss of sales.

SmithKline said the legal action was a surprise. It denied infringing any patents and said it would defend the actions.

This is the first patent suit in recent years by Wellcome against a multinational drug company. It comes after a series of changes in top management at the company, including the promotion in May of Dr David Barry from the company's US operations to head of research, development and medical affairs.

Patent suits are commonplace elsewhere in the drugs industry, especially in the US. Winning even a few weeks' extra legal protection for a drug can mean tens of millions of dollars in added earnings for the patent holder.

About \$1.5m worth of Zovirax is sold every day in the US. With

Continued on Page 12

Lex, Page 12

## China orders food price curbs after rise in retail inflation

By Tony Walker in Beijing

China signalled its alarm yesterday at a big jump in retail inflation by ordering a nationwide drive against food prices, the main cause of the latest inflationary surge.

The country's newspapers, reflecting government concerns about social unrest, splashed across their front pages a directive from the ministry of internal trade calling on state food distribution agencies to "stabilise" the market.

This coincided with the release of inflation figures for the 35 main cities showing a 24.2 per cent rise in retail prices in the 12 months to July. Prices were much higher than in previous months because of steep increases in staple commodities such as grain, vegetables and pork.

The jump in July prices, reversing the moderating trend of the first six months, has unnerved the government, which had believed its tight money policies were beginning to counter an inflationary spiral.

"The ministry of internal trade urged distribution departments to do a good job in supervising local price rises and punish resolutely any speculators," People's Daily, the Communist party newspaper,

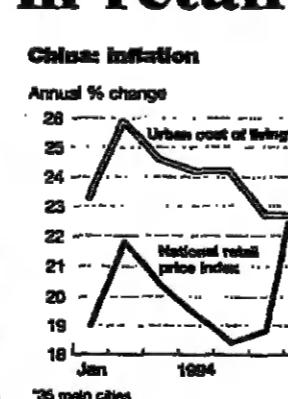
government was sufficiently concerned to announce it was tightening credit after an easing in the second quarter.

The authorities are almost certainly bracing themselves for more bad news, with pressures on food prices in both southern China, which has been hit by widespread flooding, and the north, which has been suffering from drought. Beijing has also promised hard-pressed farmers further increases in grain prices.

The state statistical bureau reported that the food price index for city-dwellers rose 31.9 per cent in July compared with the same month last year. Grain prices jumped by 57.8 per cent and vegetables by 23.7 per cent.

The government's target of national retail inflation of 10 per cent for 1994 is now certain to be surpassed. Based on July figures, it might be hard-pressed to keep inflation below 20 per cent for the year compared with the 13 per cent of last year.

While western economists caution that not too much could be read into one month's fixed asset investment figures, the gov-



reported. There was no mention in the directive of the reintroduction of price controls on staples, but localities were authorised to distribute commodities from stockpiles or use special funds earmarked for the purpose to stabilise prices.

The bad inflation news has compounded official worries about possible social unrest fuelled by rising prices. Figures released last week showed that capital spending in July had leapt by 72.9 per cent compared with the same period last year.

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Business links w North S

## NEWS: EUROPE

# Russian debt plan for promissory notes

By Christia Freeland  
In Moscow

The Russian Ministry of Finance proposed yesterday that promissory notes be used to resolve the country's growing debt crisis.

The inter-enterprise debt, which government officials said now exceeds Rbs100,000bn (£20bn), threatens to paralyse the Russian economy and is developing into the Kremlin's top political concern.

Mr Sergei Dubinin, the acting minister of finance, presented a draft law on the introduction of promissory notes to

yesterday's meeting of the Russian government's emergency commission on the debt crisis.

According to Russian news agencies, Mr Dubinin's proposal is that promissory notes, backed by government guarantees, should be used to cover enterprises' current debts for goods which have already been delivered. Eventually, he told the commission, all the inter-enterprise debt would be translated into promissory notes.

A presidential decree last spring made a similar scheme mandatory in an early effort to head off the debt crisis, but Russian enterprises largely

failed to comply, according to Mr Fyodor Andreyev, a board member of Tver Universal Bank, which is active in the corporate debt market.

But the new plan, whose details remain vague even to senior Russian government officials, is being sceptically received by reformist members of the Russian administration and senior western analysts and bankers.

They fear the promissory notes, particularly if backed by the government and indiscriminately issued to enterprises, could merely become disguised government loans.

Mr Sergei Aleksashenko, the deputy minister of finance and an advocate of tough market reforms, rejected his minister's own proposal.

"The minister must be mistaken," Mr Aleksashenko said. "My government will never bail out indebted enterprises either through government-backed promissory notes or more directly."

Russia's experience with high inflation has made the government wary of directly handing out soft loans, but many Russian officials also fear the political implications of allowing large numbers of

inefficient, indebted enterprises to go bankrupt.

Western analysts fear that a promissory note programme could, in the guise of a solution to the debt problem, merely be a way of postponing the final day of reckoning.

"They smell to me of another government bail-out," one senior western economist said.

A western banker working in Moscow said the proposal "does not address the basic problem and could even create some new problems". In his view, the best solution to the debt mountain - which he said "is getting to be a crisis; there

## EUROPEAN NEWS DIGEST

## Russians stop uranium theft

Two unemployed Russian men have been arrested trying to steal low-grade uranium from a weapons plant in central Russia. The two men were caught on Saturday in possession of about 10kg of uranium-238 at the Arzamas-16 plant near Nizhny Novgorod. The arrests followed a joint investigation by the counter-intelligence service, the interior ministry and local security officials. Nuclear experts said that although the material was dangerous it was not of sufficient quality or quantity to make a nuclear bomb.

The Russian authorities said that the arrests showed the effectiveness of current security measures and attacked the western media for tarnishing the reputation of their nuclear industry. The Russian counter-intelligence service said the country "almost certainly" had nothing to do with the trade in contraband nuclear materials. The illicit international trade in nuclear materials was highlighted recently when three batches of weapons-grade plutonium were found in Germany. Following talks in Moscow at the weekend between Mr Bernd Schmidhuber, Chancellor Helmut Kohl's intelligence co-ordinator, and the Russian authorities, both countries have promised a greater exchange of intelligence information and co-operation to combat contraband plutonium. But the issue is taking on an increasingly multinational dimension. Mr Klaus Kinkel, German foreign minister, said yesterday he would raise the matter at a meeting of European Union foreign ministers next month. He suggested the United Nations Security Council should also debate how to stop plutonium smuggling. John Thornhill, Moscow

### Rühe warns on Eurofighter

German defence minister, Mr Volker Rühe, said that the Bonn government would not buy the Eurofighter 2000 if it proved to cost the DM150m (£85m) per aircraft which the German National Audit Office has calculated. "I can only warn the industry that if it is considering prices like that, the Eurofighter will not be built," said Mr Rühe. In an interview with Stern magazine, he added that it was not the place of the audit office to recommend that Germany should buy Russian MiG-29 aircraft instead. "When the German parliament decides on ordering [the aircraft] in 1995, the two most important criteria will be performance and the concept of European industry," he said. The audit office's controversial report also recommends that Germany delay any purchase of Eurofighter until 2006. However, most experts believe the DM150m figure to be wrong. Industry sources say that the current estimate is around DM100m, against a government target of DM90m. The current year's Eurofighter development funding is due to be debated by German parliamentary committees on 8 September. Bernard Gray, London

### Denmark unveils tight budget

In an attempt to convince the financial markets that current high rates of interest on Danish government bonds are unjustified, the government yesterday presented a tight draft budget for 1995, bringing its publication forward by a week. Central government expenditure will fall by Dkr45.3bn in real terms in 1995, or 4.6 per cent of gross domestic product, from Dkr47.2bn, or 5.1 per cent of GDP, in the current year. The total public sector financial deficit will fall in Dkr20.4bn from Dkr41.6bn, or from 4.4 to 3.1 per cent of GDP. The budget, which proposes no new taxation or expenditure, had no immediate effect on the financial markets. Hilary Barnes, Copenhagen

### Russia rebuffs Sevastopol

Russian officials yesterday rebuffed the attempt of Sevastopol, the Crimean port city, to declare itself a part of Russia earlier this week. A political gift to Kiev on the day Ukrainians are celebrating their third anniversary as an independent state, Russia's move is another indication of the thaw in relations between the two Slav neighbours. "Russian politicians do not plan to take advantage of Ukraine's internal problems and warn their hands over the hardships of others," Mr Mark Umarov, an adviser to Russian President Boris Yeltsin, said yesterday. The city council of Sevastopol, home port to the contested Black Sea Fleet and part of a region which elected an openly separatist president in January, has proclaimed the city Russian territory. Kiev said the move had no legal force but chose not to take any punitive actions. Christia Freeland, Moscow

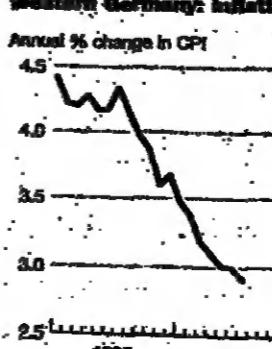
### Rocard set to quit French post

Mr Michel Rocard was yesterday said by aides to be preparing to resign as mayor of Conflans St Honorine, a small town outside Paris, which is the former Socialist party leader's last elected post in French politics. His impending resignation in favour of Mr Jean-Paul Huchon, his deputy mayor and right-hand man at the Socialist party, would appear to reflect his growing disengagement with politics. Mr Rocard was ousted as party leader on June 18 after he led the Socialists into a heavy defeat in the European parliament elections, though he himself won a seat in the Strasbourg assembly. But aides said Mr Rocard was not planning to quit politics altogether. His ouster from the Socialist leadership has left wide open the question of who will be the party's presidential candidate next year, unless Mr Jacques Delors, the retiring European Commission president, decides to run. Until the mantle of the presidential candidacy settles definitively on someone else, Mr Rocard may be keeping open the option of a come-back. David Bucken, Paris

### ECONOMIC WATCH

#### German inflation on rise

**Western Germany: Inflation**



German inflation probably bounced back up to 3 per cent in August from 2.9 per cent last month, according to price data from two key west German states. In July, German inflation fell below 3 per cent for the first time in three years, but high coffee and oil prices meant that the trend to falling inflation was reversed this month. Yesterday, North Rhine-Westphalia reported that prices in the state were up 0.1 per cent in August for a year-on-year increase of 2.8 per cent. Prices in Baden-Wurttemberg rose 0.2 per cent for an annual 3.1 per cent increase. These two states, together with Bavaria and Hesse, form the basis from which the government produces provisional inflation data for all of west Germany each month. Analysts said the expected rise was not surprising and partly reflected seasonal factors. The rate was likely to remain around 3 per cent for the rest of the year before falling to around 2.5 per cent at the start of 1995. Reuter, Frankfurt

Dutch industrial production slipped 1 per cent in June on a seasonally adjusted basis from May, but was 3 per cent higher than 12 months earlier, the central statistics bureau reported. Adjusted industrial output

# German poll finds little love for banks

By Christopher Parkes  
In Frankfurt

German banks not only have too much influence over industry, but they fail to use it effectively, according to a poll of the nation's management and political elite. They have also lost the confidence of many ordinary customers who now believe they will get a better deal from a car salesman than from their bank manager.

The tax man, too, appears to require protection from Germany's unloved financiers. According to the respected Allensbach polling institute, banks offering overseas investment advice to savers will frequently throw in advice on tax avoidance as a bonus.

In a process akin to sticking a finger in boiling water to check if it is hot, the institute carried out a survey across the third successive bank-related corporate calamity, and while tempers simmered over bumper bank profits garnered during the recession.

Questioning of a 600-strong sample on the topic of bank power, the institute came up with a clear majority believing banks should not be held stakes of more than 15 per cent in other companies.

Three-quarters of the sample, which included premiers, board directors and top managers, said bankers should be granted fewer seats on other companies' non-executive supervisory boards; two-thirds believed they did not take their responsibilities seriously enough.

Long a favourite target of the popular press, German banks have now emerged as not much liked in the higher ranks of society. Although the timing and tone of the survey - for Capital business magazine - questions might arguably have distorted the results, the findings underlined the need for some image-building.

In an unaccustomed display of contrition, Mr Hilmar Kopf, Deutsche Bank chairman, and target of much abuse, reluctantly admitted to "arrogance".

Sensitivities have been outraged in particular by the near-collapse of Metallgesellschaft, in which leading banks had large holdings and considerable supervisory board clout.

This and the subsequent alleged multi-billion scams perpetrated by property shark, Mr Jürgen Schneider - now on the run - and managers of an athletics track supplier, injected new life into a prolonged debate on the power of the financial institutions.

Fewer than 50 per cent of the managers in the group said banks helped the economy to function while 40 per cent said they acted as a brake on entrepreneurial initiative.

The fledgling banking association greeted the survey with "great astonishment," adding there was nothing new in the results.

# Sparks set to fly over Kleve's power plans

Mr Manfred Palman, financial director of the small German city of Kleve on the Dutch border, needs no prompting to recall the two most important events in the city's modern history: the Allied bombing on October 7, 1944, and the contract made in 1910 between Kleve and RWE Energie, Germany's largest utility, to supply its inhabitants with electricity.

Five years on, the bombing seems to have had less impact than the contract. "The Allies bombed 81 per cent of our city, but we have since rebuilt it. RWE has monopolised our electricity supply since the early 1900s. But now we want to end that contract," said Mr Palman.

Ironically, the British may now be his best hope of doing that. Mr Palman hopes Britain, and some other countries of the European Union, will support a decision by Kleve to end the contract with RWE and buy its energy from the neighbouring Netherlands. This decision is supported by Germany's cartel office which has referred the question to the Brussels competition authorities.

"Our domestic consumers pay 14 pence per kilowatt hour," said Mr Palman. "But we think we can obtain energy from the Netherlands for 2 pence cheaper. The problem is that, as yet, there is no link between Kleve and a Dutch supplier," he added.

Indeed, if Kleve were to go further afield, says Mr Palman, the city might be able to obtain nuclear generated power from France for about 8 pence per kilowatt hour. "But because there is no German law permitting third party access [TPA], which, in our case, would allow any outside company access to the RWE grid at Kleve, we are entirely dependent on this monopoly structure with RWE."

The dispute between the company and Kleve's city council - controlled by Chancellor Helmut Kohl's Christian Democrats in coalition with

the Free Democrats - has national political implications because it coincides with attempts by Mr Günter Rexrodt, the PDP economics minister, to deregulate Germany's energy sector.

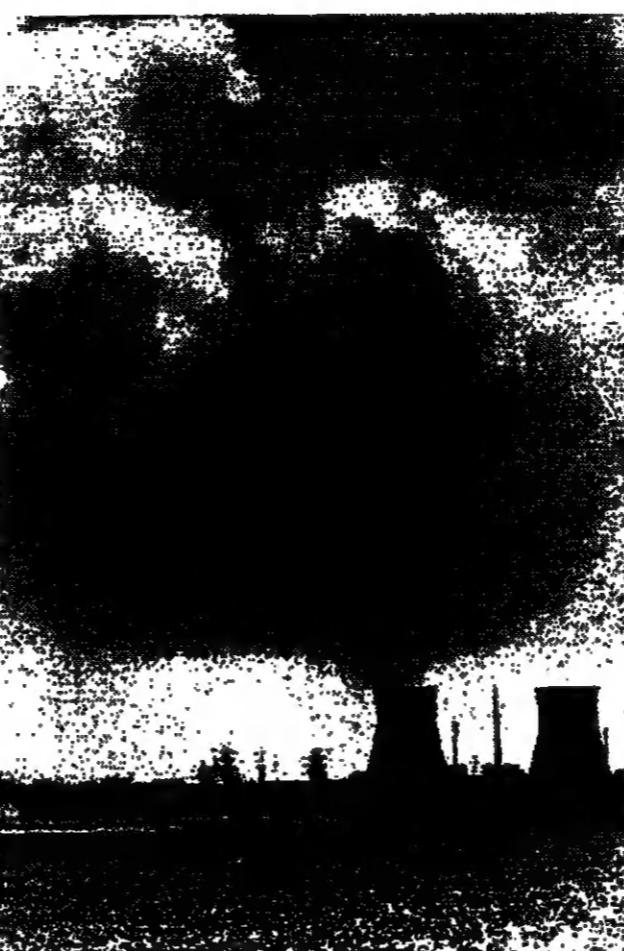
Germany currently the European Union presidency and Mr Rexrodt is trying to introduce EU legislation aimed at introducing TPA throughout Union. To no-one's surprise, his plans are floundering.

Britain, which supports TPA, has backed him, but France, with one of the EU's jealously guarded energy structures, has opposed any plans for liberalisation. More importantly, utility officials say that since France will assume the EU presidency next January, Mr Kohl is unwilling to support his minister for fear of upsetting Franco-German relations. The chancellor is also reluctant to push for TPA until after October's federal elections. "Everyone in Bonn is waiting to see the outcome of the elections before any party tackles the energy issue head-on," said Mr Palman.

The Stadtwerke, too, are hoping the next government will not upset the comfortable status quo. Most of them oppose liberalisation for a variety of reasons. Those councils controlled by the opposition Social Democratic party fear deregulation would adversely affect the coal industry, traditional SPD supporters, and eventually lead to the phasing out of coal subsidies. Each time of German-produced coal receives a subsidy of DM200m to offset cheap imports.

In addition, said an official from the Federal Association for Gas and Water, "the introduction of TPA would mean that the Stadtwerke would lose at least DM5bn each year from concession rights fees. No wonder the finance ministry is also against TPA. It would have to fork out more money to the local councils."

Above all, TPA would mean



The battle for the future control of the supply and distribution of energy is generating much heat in Germany - a great deal of power and money is at stake.

the loss of political favours for the Stadtwerke. "German's utilities are adept at offering more besides energy when they pay the annual concession fee," claimed the same official.

Germany's utilities, for their part, say they have "in principle" nothing against TPA. "We are not opposed to competition provided TPA is based on reciprocity which means that we would be able to sell and distribute our energy in France," said an official from RWE.

But back in Kleve, Mr Palman knows that without a political consensus in Bonn ready to take on the Stadtwerke and utilities, or unify in the EU, the city's 47,428 inhabitants will have to wait some time for their Dutch electricity.

# Drugs, telecoms seen as spur to EU growth

By Lionel Barber in Brussels

Pharmaceuticals, telecoms, computer and office equipment, and plastics processing are among the six leading growth sectors in European industry, according to a study published yesterday by the European Commission.

The 1,400-page report says a surge in demand for health services, the drive toward a new "information society", as well as rapid expansion of car manufacturing and electronic engineering, were the engines of growth between 1986 and 1992.

But a source of worry is the widespread fall in European companies' average profit ratio as a result of weaker world growth, stronger competition and high real interest rates.

Slovakia prepares its sale of the century

The stalled privatisation programme is back on track, reports Vincent Boland from Bratislava

when Slovakia vote on September 30 and October 1 in the first general election since 1989.

Getting his fragile coalition to approve such a sweep of state assets to the private sector is one of the biggest mass sell-off programmes of any post-Communist country outside the Czech Republic.

However, given the government's distinctly end-of-term air, nobody is taking anything for granted. Officials admit there is still a lot of work to be done. "People are working 24 hours a day to get everything finished," said one, exaggerating only slightly. "We are trying to make up for the previous government [of Mr Vladimír Mečiar], which didn't do much, to say the least."

European companies are also failing to keep pace with their Japanese and US competitors in investment in the fast-growing east Asian economies, according to the 5th edition of the Panorama of EU industry\*.

One of the EU's success stories, nevertheless, is in the world pharmaceutical market, where it is the leading producer. Production rose 44 per cent (in constant prices) since 1987, while the US and Japan increased their level by 8 per cent and 17 per cent respectively.

As a result, in 1992, the value of EU production was about a third higher than that of the US and double Japan's.

In telecommunications, the report predicts growth of 6 per cent a year, boosted by new technologies and liberalisation of data services and mobile

communications. The total information services market in the EU could reach Ecu244bn (£195bn) by 1997, with telecoms accounting for Ecu136bn.

The computer industry is undergoing a downturn, with large indigenous suppliers such as Siemens-Nixdorf of Germany, Gruppe Bull of France and Olivetti of Italy losing money amid radical restructuring, the report says. But it predicts Europeans may be well placed to exploit the trend to smaller data processing machines.

Eco-industries have strong growth potential. The report says Greece, Portugal and Spain are projected to have the highest rates because they will have to invest to meet EU legislative targets. Market growth estimates among the southern Europeans range

from 7.4 per cent to 8.3 per cent; but growth in the UK, France, Italy and Belgium is likely to be only moderate and may have already peaked in Germany and the Netherlands.

The report predicts demand in waste management and land reclamation are likely to increase, while the share of the water treatment and air pollution control equipment sectors is likely to decline - partly because of the Commission decision to adopt legislation to match demands for subsidiarity (devolving decision-making to member states from Brussels).

Panorama of EU industry available in English, French and German from Office for Official Publications of European Communities, Rue Mercier, L-2930 Luxembourg. Tel 352 29381. Price Ecu15.00.

### Michal Kováč to call a referendum

to enshrine a similar clause in the constitution. However, the question voters are to be asked to decide is extremely vague, and there are fears that if the referendum fails - it is scheduled for October 22 - it could vitiate the newly strengthened legislation which has been praised for its comprehensiveness.

The government, as a result, would like to avoid the referendum, but summoning a parliamentary majority to repeal the order is proving impossible. Too many politicians are getting campaign mileage out of being seen to support it.</

Just in time

## NEWS: INTERNATIONAL

## Business urges links with North Korea

**John Burton**  
reports  
from Seoul

**S**outh Korea's main opposition Democratic party is not normally known for being pro-business, but this week it publicly voiced what many executives are saying in private about the government's refusal to allow economic co-operation with North Korea until the dispute over Pyongyang's nuclear programme is solved.

"By maintaining the policy of linking the nuclear issue and economic co-operation, the government is losing out on economic interests in the North to other countries like the US and Japan," the party supreme council said.

It was only two months ago that South Korean companies were reviving investment plans for North Korea because of the prospect of improved relations resulting from proposed inter-Korean summit.

South Korean companies, such as Daewoo and Samsung, are eager to enter the North to employ its cheap and disciplined workers for the labour-intensive textile and consumer electronics industries, which are losing their international competitiveness because of rising wage costs in the South.

But the sudden death of North Korean President Kim Il-sung in early July postponed the planned summit and Seoul has adopted a tough stance toward Pyongyang since then.

"South Korea is losing a golden opportunity to establish an early economic presence in the North, while giving a helping hand to the reformers in Pyongyang who want to open North Korea to foreign investment," said one east European diplomat. "A conciliatory economic policy would stabilise North Korea and prevent its sudden collapse, which Seoul fears."

South Korean President Kim Young-sam's recent hardline attitude toward the North is seen as an attempt to win the domestic political support of conservatives, while avoiding giving a stamp of legitimacy to the North's new and uncertain leadership under Mr Kim Jong-il.

The government is facing a dilemma on the economic issue with North Korea. It wants to use economic co-operation as a leverage to win political concessions from Pyongyang on the nuclear question and other issues.

But it also fears that if it waits too long, it would allow Japanese and US companies to establish a foothold in North

Korea before South Korea does," said Mr Koh Il-dong, a researcher on the North Korean economy at the state-funded Korea Development Institute.

North Korea is soliciting IBM and other US blue-chip companies to invest in the country's first free trade and economic zone in the Rajin-Sonbong region in expectation of improved relations with Washington. Japan already has a presence in North Korea through a number of small joint ventures managed by pro-Pyongyang Korean-Japanese.

South Korea has also forged tentative business ties with the North, with inter-Korean trade amounting to \$113m (£73m) during the first seven months of this year.

Lucky-Goldstar and a few other South Korean companies are using North Korean factories to reprocess garments. Seoul is also a big importer of mineral products, such as gold and zinc, from the North, which enjoys a heavily lopsided trade surplus with the South.

It is clear the South Korean government is preparing to support a significant economic leap into North Korea if the recent framework agreement between Washington and Pyongyang bears fruit and solves the nuclear dispute.

Seoul has heavily lobbied the US to win its support for the supply of South Korean light-water reactors to replace the North's dangerous graphite ones as part of the nuclear deal.

Seoul is also studying plans to provide electricity to North Korea to reduce energy shortages during the 8-10 years that it would take to build the light-water reactors.

The South Korean conglomerates want to undertake other infrastructure projects in the North. Hyundai has expressed interest in rebuilding the North's poor rail and road networks as well as establishing tourism facilities and a ship repair yard.

Several producers of cement and construction materials, such as Ssangyong and Tongyang, have discussed the possibility of establishing facilities in the North to provide supplies to reconstruction projects.

### Pakistani fears grow of fresh international criticism

## Opposition backtracks on N-bomb

**By Farhan Bokhari in Islamabad**

Pakistan's opposition Moslem League party yesterday tried to backtrack from a statement by Mr Nawaz Sharif, its leader, who had claimed Islamabad had produced nuclear weapons.

His comments, at a rally in Kashmir on Tuesday, sparked fears of fresh international criticism against Pakistan, which has been suspected of producing nuclear weapons for the past decade. Last week, Pakistan was accused of involvement in an effort to smuggle weapons-grade plutonium out of Germany. Islamabad denies the charge.

Pakistan and India have fought two wars over Kashmir

which both nations say belongs to them. They came near a third war in 1990, and many fear that any future battle could quickly escalate into a nuclear exchange.

Like India, Pakistan is believed to have all the necessary components for a bomb and the ability to assemble one in a matter of days or even weeks.

Pakistan's military and political leaders say the nuclear programme is necessary to deter its arch-rival India. But successive governments, including Mr Sharif's, have maintained the country has stopped short of building a bomb.

Mr Sharif refused to answer questions from journalists after a three-hour meeting of

### Accord will give Palestinians control of five services

## Arafat extends grip over West Bank

**By Julian Ozanne in Gaza**

Israel and the Palestine Liberation Organisation were due last night to initial an agreement in Cairo to extend Palestinian powers across the Israeli-occupied West Bank.

Under the agreement, known as early empowerment, Palestinians will assume authority over five West Bank services of tourism, health, social welfare, direct taxation and education for up to 1m people.

The Israeli military-run Civil Administration will control all other government functions until after Palestinian elections due in December.

The handing over gives Mr Yasir Arafat, PLO chairman, his first formal foothold in the heart of the West Bank.

The PLO had pressed Israel for a speedy extension of powers over the West Bank, saying it was vital to maintain the peace momentum and shore up fragile Palestinian support for Mr Arafat's concessions to Israel in negotiations since last August.

With early empowerment under way, Mr Arafat will be better placed to fend off critics who said he would end up as mayor of a desert strip and Israel would drive a wedge between Gaza and the West Bank.

The talks can now begin about the much more difficult third stage of the process: redeployment of Israeli troops out of Palestinian population centres in the West Bank and the holding of the Palestinian elections.

Education will be the first significant service handed over to Palestinian administration. Israel has said it will complete the full transfer to Palestinian control by the start of the school year on September 1.

The Civil Administration yesterday handed authority to



Naim Abu al-Husno, Palestinian Authority director of education, giving the thumbs-up after Israel had transferred education to Palestinians in the occupied West Bank yesterday. Col Baruch Nagar of the Israeli army Civil Administration looks on.

Palestinians over 150 government schools, educational institutions and offices of the education department in the Ramallah area.

Mr Naim Abu al-Husno, Palestinian director-general of

education, said the West Bank's six remaining school districts would be transferred by August 29, including buildings, supplies and textbooks at present owned by the Civil Administration.

The success of the handing over will determine the pace of

peace talks and depend largely on the PLO's ability to fund

West Bank services amid predictions that revenue collections, particularly of income tax, which yielded Shk145m last year, would fall far short of the money collected by Israel during its occupation.

Tax collection is almost non-existent and the PNA treasury largely depends on the slow drip of international aid and the transfer of Customs duties collected by Israel on Palestinian imports, so far worth Shk13.5m (£2.8m).

Israel has voiced concern

about the PNA's ability to fund

West Bank services amid predictions that revenue collections, particularly of income tax, which yielded Shk145m last year, would fall far short of the money collected by Israel during its occupation.

Mr Nabil Shaath, chief PLO

negotiator, claimed yesterday the World Bank had made a serious error of judgment by not infusing emergency funds quickly into the self-rule areas; he warned that economic problems and high expectations would lead to unrest.

The police and the army are not far away either but sometimes they are more of a hindrance than a help. The sight of a military patrol van and armed troops at the head of an irate queue raises the temperature every time.

Overnight queues for fuel have become a common sight for among Nigerians who, for years, have taken very cheap fuel for granted.

The strike against military rule by Nigeria's oil workers is in its seventh week and in Africa's richest oil-producing country petrol, diesel and kerosene are precious commodities.

Oil marketing companies

**'Some of these drivers have been waiting here for nine days to buy fuel. I am getting to know some of them quite well.'**

estimate that fuel supply is less than 20 per cent of normal demand in the Lagos area, which accounts for about 40 per cent of Nigeria's demand.

Other than on foot, there is no alternative to road transport and for most of the estimated 10 million people in the sprawling city there are three choices: queue and hope to buy fuel at the official price of N3.25 (a mere 5p) a litre; buy it on the black market for anywhere between N30 and N50 a litre; or do without fuel.

Nigeria's main oil refinery, in Port Harcourt, is out of action until Monday at the earliest due to a strike by workers in protest at action by heavy-handed army guards. The next biggest refinery, Warri, has not resumed operation since an overhaul in April and the small refinery in Kaduna in the north produces little fuel.

Most of the 16 state-owned depots have very little product, tanker drivers in the south are still on strike and the private sector's terminals in Apapa port, Lagos, get occasional imports by ship.

All of this is bad news for the filling stations who play by the rules. "Being a dealer is not a lucrative job at present," admits Mr Enwesi, who took over his service station after a successful career in marketing with Mobil Nigeria, one of the big six oil marketing companies in Nigeria.

"I make my living as a dealer from commission selling Mobil's products. When supply is not made regularly, when you want it, it is hard to cover overheads. Before the strike I sold about 500,000 litres of petrol and kerosene a month, now I am getting about 150,000."

Unlike some dealers, Mr Enwesi does not put fuel aside. If a station is caught hoarding or selling into Jerry cans the military Task Force on Petroleum Products can close him down.

The phone in his office rings. "Yes, the workshop is open. Fuel? That is a scarce commodity." Mr Enwesi apologises to the caller, not a regular customer just someone desperate.

Mr Enwesi's predicament is typical of millions in Lagos. "They are striking for civilian rule and democracy, which I support, but it is hurting the common person. What pains me most is that there is no sign that the government and opposition are sitting down to talk. I don't see an end to it."

## Gaza security chief criticises leadership

**By Julian Ozanne in Gaza**

The commander of the Palestinian security forces said yesterday he could prevent attacks against Israelis by Islamic extremists in Gaza and improve security if he was given the political go-ahead by Mr Yasir Arafat, PLO chairman.

In an interview in his Gaza headquarters Maj Gen Nasir Yussuf said the PLO's "political leadership" had failed to take clear decisions about curbing attacks by Hamas guerrillas and confiscating weapons. He also said the autonomous operations of Mr Arafat's 500-strong armed plain clothes Mukhabarat, or Palestinian Preventive Security Apparatus (PPSA), made security enforcement much more difficult.

The remarks expose the frustration within the professional military and police establishments with Mr Arafat's policies and his determination to maintain competing security forces which report directly to him.

The rare public criticism of Mr Arafat's leadership is likely to spark a fierce internal Palestinian debate and be seized upon by Israel as evidence that Mr Arafat is not fully committed to his security obligations under the peace accords.

Israel has accused the Palestinians of easing up on measures against extremist guerrillas and said yesterday the PLO had released four Islamic activists they say are responsible for the May 20 killing of three Israeli soldiers in Gaza.

Gen Yussuf confirmed that all 40 Hamas activists arrested recently had been released from his custody and said: "The political leadership should identify a clear-cut policy on how to deal with the armed opposition elements and the use of weapons." He added that "for sure" his 7,200-strong force could deal with Hamas if given the authority to do so.

The general warned that if Hamas was not confronted soon it could grow in strength. He said the police had been operating under a policy of confiscating weapons on the street but that this policy had now been suspended. He said there was an urgent need for a united and integrated security command.

A senior official in Mr Arafat's "Office of the President" denied there was mounting tension between the military and the PLO chairman but admitted there were divisions of opinion over what measures should be taken against Hamas.

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## SHOCK WAVES HIT DEFENCE CONTRACTORS

# Pentagon in bid to cancel new weapons

By George Graham  
in Washington

A Pentagon order to examine delaying or cancelling most of the armed services' biggest new weapons systems has sent shock waves through the defence industry and Congress.

Defence contractors, while officially silent on an issue that they say is the Pentagon's decision, are warning that serious cuts in procurement programmes could mean the US will enter the second decade of the next century with ageing equipment and no technological edge over its opponents.

And some members of Congress say the order, which tells the services to produce plans for cancelling or postponing 10 of their largest equipment projects in order to fit inside the budget envelope, is new evidence that the Pentagon needs to rethink last year's Bottom Up Review.

The review spelled out the force structure that would be needed in order to be able to fight two nearly simultaneous major regional conflicts. But some critics say that goal is too ambitious to fit in today's budget - either the mission must be scaled back, or the money available for defence must be increased.

Mr Garry Riley, vice-president of Lockheed and project manager for the F-22, declined to comment on the Pentagon's plan, but argued that the F-22, which would replace the current F-15 Eagle and is built jointly by two Lockheed divisions and Boeing, would be needed in the 21st century.

"The F-15 is a super airplane. It is able to hold its own with today's threat. But 20 years from today it won't be able to hold the F-22," Mr Riley said.

Mr Deutch stressed that his list was of candidates for cancellation or postponement, and no decisions had yet been made. But he acknowledged that the budget crunch was forcing the Pentagon to trade some of its long-term modernisation in order to maintain good operating conditions for the troops today.

"The fact of the matter is we are delaying modernisation and capitalisation for near-term readiness and people," he said, adding that the less sophisticated enemies faced by the US today left some room to do this.

Although the Deutch memo

is part of the budget process for fiscal 1996, some members are irked by the thought of wasting money on programmes which already face the axe.

The programmes targeted by Mr Deutch include the air force's F-22 fighter, the army's Comanche helicopter, the navy's Aegis destroyer and the marines' V-22 Osprey tilt-rotor aircraft.

**Critics say capability must be scaled back, or the money available for defence must be increased**

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## NEWS: THE AMERICAS

# Cuban exiles await the green light from US

James Harding senses a growing feeling of optimism among the country's expatriates in Florida

The 2506 Brigade is in a belligerent mood. At its Miami headquarters, the members of the Bay of Pigs invasion force that made an abortive bid to overthrow President Fidel Castro in April 1961, think it is time to take another shot at the Cuban leader.

"We sense this is the beginning of the end," says Mr Jorge Marquet, former infantryman in the brigade's 5th battalion. "A revolution is able to succeed at any moment. 2506 Brigade wants to be with our brothers in Cuba. We are again willing to sacrifice our lives."

On Friday Mr Mas flew to Washington with Florida's Governor Lawton Chiles for a private meeting with President Bill Clinton after the US broke with 20 years of policy and announced that Cuban refugees would no longer be welcomed in the US. Instead, they would be taken to a detention camp at the US Naval Base at Guantánamo Bay in Cuba.

Following the meeting the US announced it would tighten its embargo on the island, a move the foundation endorsed.

"We support the whole package," one official said.

However, not all of Pigs veterans support the ban on refugees entering the US. Mr Arturo Cobo, 3rd battalion veteran and director of the Key West Transit Centre for Cuban Refugees, advocates an international embargo and rejects the new detention policy.

His priority is "assisting my sisters and brothers escaping Cuba for freedom in the US." Despite the change in policy that has ended the tide of Cubans coming through his centre, Mr Cobo keeps the doors open in the hope that "things will get back to normal immigration policy."

Adopting an even tougher



President Fidel Castro: Cuban exiles hope rising unrest on the island will unseat him

the Spanish to the overthrow of Fidel Castro.

At the top of Mr Miro's agenda was the need to start recruiting a new force to overthrow the Cuban president. Mr Miro did not foresee any problems in gathering the 25,000 people he estimates he needs to defeat Mr Castro.

"All we need from the US government is the equipment and a green light," he says. He subscribes to the pressure cooker theory - if the Cuban people are forced to stay under deteriorating conditions caused by a full blockade, they will ultimately rise up and overthrow their oppressor.

However, Mr Castro's imminent downfall has been predicted for many years. In front of Mr Miro's office hangs the 2506 Brigade standard. It was handed to President John F. Kennedy after the US paid a \$53m ransom for the release of Bay of Pigs captives held in Cuba for 20 months.

At the presentation in Miami's Orange Bowl, President Kennedy said: "I can assure you that this flag will be returned to this brigade in a free Havana."

That was December 1963 and the standard is still in Miami.

## Durable goods orders fall 4.2%

By James Harding  
in Washington

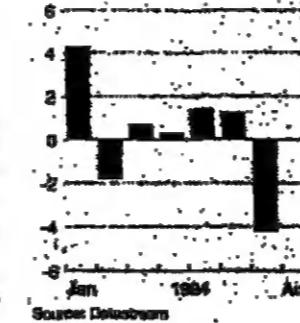
US durable goods orders fell 4.2 per cent in July, the biggest decline in 3½ years, the Commerce Department reported yesterday.

The drop in demand surprised analysts, many of whom had been predicting a moderate rise following strong increases of 1.2 per cent in June and 1.4 per cent in May.

The drop in new orders by \$8.4bn to a seasonally adjusted \$144.9bn was largely attributed to a decline in orders for transportation equipment, which fell by 15.2 per cent last month to an adjusted \$31.9bn.

The substantial fall reflected the growing practice in the motor vehicle and parts industry

### US durable goods orders Month on month % change



of shutting down for two weeks in July, the Commerce Department said. Analysts expected a resurgence of motor industry orders in August and September as 1995 models went into production.

The 4.2 per cent drop was the largest month-on-month drop since a 5.4 per cent drop in December 1981. But new orders are up 13.3 per cent over the same period a year ago.

Mr Ron Brown, commerce secretary, said the drop in durable goods orders did not indicate an economic slowdown. "We think the economy is ticking along well," he said.

The markets reacted positively. Although analysts had predicted a moderate rise in durable goods orders of between 1 per cent and 3 per

cent, the drop seems to have been welcomed as evidence there will be a slowing in economic growth in the second half of this year. Mr Ram Bhagatula, Citibank's chief economist in New York, welcomed the drop, saying that in combination with the Federal Reserve's rate rise last week, the economy could expect to see a moderation in production in the second half of the year.

While the election is widely regarded to have been much cleaner than those in Mexico's past, Civic Alliance, the most prominent group of election observers, has reported widespread irregularities that may call into question the

## Zedillo vote passes 50% mark in Mexican poll

By Damien Freeman in Mexico City

Mr Ernesto Zedillo of Mexico's ruling Institutional Revolutionary Party won more than 50 per cent of the vote in Sunday's presidential election, according to the latest figures released by the Federal Electoral Institute.

The PRI vote has edged above the symbolically important 50 per cent mark thanks to its strong support in rural areas, where ballots have been counted last. With about 90 per cent of results in, the PRI vote stood at 50.1 per cent, the centre-right National Action Party at 26.8 per cent, and the leftist Party of Democratic Revolution at 17 per cent. The turnout in the election was 77.6 per cent, far higher than had been predicted.

While the election is widely regarded to have been much cleaner than those in Mexico's past, Civic Alliance, the most prominent group of election observers, has reported widespread irregularities that may call into question the

In 34 per cent of polling booths surveyed the vote was not secret, in 16.5 per cent voters were put under pressure, in 10.2 per cent at least one person voted who was not on the polling station's electoral list, and in 8.3 per cent people were allowed to vote who had indelible ink on their thumb suggesting they had voted before.

The latest polling figures show the PRI having won all 32 states in Senate elections, having narrowly defeated the centre-right PAN in the state of Jalisco, and at least 278 of the 500 districts in the election for the Chamber of Deputies. Under Mexico's complex electoral system, which assigns a proportion of congressional seats to the opposition, the ruling party will have 95 of the 128 seats in the Senate, and 300 of the 500 seats in the Chamber of Deputies.

The big PRI victory led to falls in long-term interest rates yesterday, with rates on one-year paper declining to 12.43 per cent. However 26-day paper yields rose and the stockmarket was down nearly 1 per cent by mid-morning.

## NEWS: WORLD TRADE

## Clinton pulls out the stops for trade deal fast-track

By Nancy Dunne in Washington

President Bill Clinton will win an important victory if he succeeds in his attempt to get Congressional renewal of fast-track authority to negotiate new trade deals along with legislation to implement the Uruguay Round.

His trade officials have already had to severely weaken language allowing inclusion of labour and the environment in future deals. This has infuriated many Democrats but also left unsatisfied many Republi-

cans, who would like totally to forgo the option.

Mr Harry Freeman, a veteran of many trade battles in Washington, has concluded that even if the president gets his fast-track, he will have paid a heavy price. "This fast-track has less freedom for the executive branch," he said. "I've never seen a fast-track that had such specificity in the negotiating goals."

Besides excluding labour and environment as negotiating aims, the current fast-track language agreed with House Republicans specifically

endorses negotiating trade in services, financial services and telecommunications.

It orders the Administration to "maintain vigorous and effective disciplines on subsidies practices with respect to civil aircraft products" under the multilateral subsidies code.

The fast-track concept was developed in 1974 when Mr Dick Rivers, then a staffer at the Senate finance committee, wrote a memo suggesting Congress code to the executive branch authority to negotiate trade

deals and promise that any trade agreements reached would be considered by Congress on "a fast-track."

This means that any deal would get a simply up or down vote with no Congressional amendments.

"Each house of the Congress can even now change the procedures in a New York minute," he says now. "But without a fast-track there won't be significant trade negotiations."

This is well understood by the Clinton Administration, which could have waited until next year to push

for a fast-track.

But it badly wanted the authority for the president when he goes to Jakarta for the annual meeting of the Asian Pacific Economic Council, and Miami for the Summit of the Americas.

The APEC agenda has grown increasingly ambitious; it could propose negotiations for a regional investment treaty at the very least. In the Americas, there is a free trade deal long promised to Chile to pursue, and the hemispheric economic integration under study.

## Ford and Mazda plan Thai truck deal

By Enrico Terazono in Tokyo

Mazda Motor, the Japanese carmaker, yesterday announced plans to launch a joint venture with Ford of the US to produce pick-up trucks in Thailand. Ford holds a 44.5 per cent stake in the Japanese group and this year has strengthened its representation on the Mazda board.

The companies have started feasibility studies, to be completed next spring, of the south-east Asian pick-up truck market, after which details of the venture will be decided. Production is set to start in 1998.

The companies plan to make a pick-up truck based on Mazda's multi-purpose vehicle. Mazda has a joint venture production line with Japanese and Thai companies in Bangkok. Mazda said the Ford venture would run separately from the existing plant, now working at full capacity.

Mazda holds 4 per cent of the Thai pick-up truck market, trailing Japanese car makers Isuzu, which holds 31 per cent, and Toyota, at 27 per cent. Ford only has a 0.2 per cent share. Pick-up trucks account for 90 per cent of Thailand's commercial vehicle market.

## Japan has eyes for Vietnam's market

Many companies are studying the possibility of investing, writes Michiyo Nakamoto

When Japan's Prime Minister Tomiichi Murayama arrives in Hanoi today, his Vietnamese hosts will be hoping that their guest, in true Japanese tradition, does not arrive empty-handed.

For whatever small gift Mr Murayama may bring with him, whether it be a rumoured expansion of trade insurance coverage or even a murmur of support for greater trade, is likely to have a favourable effect on economic relations between the two countries.

While Japan is Vietnam's largest donor of official development aid, and responsible for 27 per cent of the trade Vietnam does with the rest of the world, it has contributed only about 5 per cent of the value of foreign direct investment in Vietnam and ranks seventh after countries such as Taiwan, Hong Kong and others in the Asia-Pacific region.

"In many respects, the conditions are not yet ripe for Japanese companies to invest in Vietnam," says Mr Moritaka Kosuda, of Nissho Iwai, a Japanese trading and publishing company.

It is true that in the past few years, interest in Vietnam both as a market and manufacturer base has spread considerably among Japanese businesses. A wide range of companies, from machinery makers to financial institutions, have opened offices in Vietnam; some manufacturers have started to implement local production plans.

Mitsubishi Materials and Nippon Cement have tied up with a Vietnamese public cor-

poration to build the country's largest cement factory with a capacity of 2.3m tonnes a year.

Mitsubishi Motors and Mitsubishi Corp, the trading house, have set up a joint venture company with Proton, the Malaysian vehicle maker, and a Vietnamese public corporation, to make small buses. Production of an initial 1,000 buses a year is scheduled to start early next year and the company hopes to make passenger cars eventually.

Shōwa Plastics and Sanyo, the consumer electronics company, through their joint ven-

turing possibilities in the Vietnamese market.

But on the whole, Japanese companies have been relatively slow to respond to the emerging opportunities in Vietnam.

The Vietnamese market will

eventually grow into a very big one, there is no disagreement on that," says Mr Kosuda.

"Where opinion is divided is on the short to medium-term prospects."

Japanese companies frequently cite the poor state of Vietnam's infrastructure as a deterrent to investment.

"If you go to Ho Chi Minh City, this is immediately noticeable," says Mr Hiroshi Matsumoto, of the trading company Mitsui, which has been exporting oil and sea food from Vietnam to Japan and importing machinery and chemicals from Japan. "Power shortages are frequent and the basic infrastructure, such as ports and roads, is lacking".

The relative lack of information on Vietnam and the difficulty of procuring materials, combined with the inherent caution that Japanese businesses have towards investing overseas, has also held back many companies.

Vietnam is going through a period of reconstruction after the war and of transition from a social planning economy to a more market-oriented one at the same time," Nissho Iwai's Mr Kosuda says. "That makes it very difficult to ascertain the true state of the markets there."

Honda, for example, despite having more than 90 per cent of the Vietnamese market for motorbikes, exports neither

## Lucas in German brakes contract

Lucas Heavy Duty Braking, a Lucas Industries subsidiary, has won a contract worth up to £20m (\$12.9m) to supply disc brakes to MAN, the German truck-maker, for its F2000 range of heavy trucks, Reuter reports. Lucas disc brakes are already fitted to the top-of-the-range 500hp F90 truck model. MAN will now make them available on all models as an alternative to front axle drum brakes. Drum brakes will remain a standard fitting on the rear axle. Production at Lucas' factory in Cwmbran will be increased to meet the new contract.

Another powerful distinction for Japanese companies, says Mr Kosuda, is the lack of an official government system supporting Japanese trade and investment in Vietnam. "The only formal agreement Japan has with Vietnam is the bilateral aviation accord signed in May."

Vietnam has much that Japan is seeking. Unlike most other oil sources in south-east Asia, Vietnam produces oil that is the right price and quality for the Japanese market, especially the electricity industry, with Japan buying 70 per cent of Vietnamese oil, according to the

*Joyce*

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## NEWS: UK

# Swan Hunter survival prospects fading

By Chris Tighe

The survival prospects of Swan Hunter, the Tyneside shipbuilder in receivership, dimmed yesterday with a Ministry of Defence disclosure that disagreement on the price at which the company's sole contract should be transferred to its only prospective purchaser was a "major obstacle".

The chances of a sale of Swans to French-based Sofica/Constructions Mécaniques de Normandie depend on a deal in which CMN would take on Swans' frigate contract from the MoD.

and sub-contract it to receiver Price Waterhouse.

Price Waterhouse has said that unless CMN begins paying Swans' 100-strong technical and design team by next Wednesday, August 31, they will be made immediately redundant.

This would effectively end the company's chances of bidding for future work and being sold as a going concern.

Yesterday the MoD claimed CMN was unwilling to negotiate on the price for the transfer of the contract for the three Type 23 frigates Swans

was fitting out when it went into receivership in May 1993, following its failure to win a crucial MoD helicopter carrier order.

"Price is the major obstacle and they are unwilling to negotiate on price," said the MoD. It added there was "little benefit" to the MoD, the defence budget or the taxpayer in CMN's "very conditional" agreement but it remained prepared to negotiate.

CMN also still has to satisfy a number of necessary requirements, the MoD said, including financial and performance guarantees.

Last month, the MoD and CMN agreed a price of £57.7m for the contract for the three frigates. Since two have been completed and handed over, between 10% and 15% of this sum, relating to the last frigate due for completion in late October, would actually change hands.

CMN's lead negotiator Mr Fred Henderson said yesterday the MoD now wanted to drop the price to £57m.

"We'd say the key obstacle is the MoD's unwillingness to go through with the price it agreed on July 19," he said.

Mr Henderson said that while CMN would not make any profit out of the sub-contract frigate deal, without it the sum it could offer for Swans would be lower, and therefore not acceptable to the receiver.

The MoD refused to discuss precise figures but said it had reduced the price because circumstances had changed, with Swans' failure last month to win the order for the Navy's landing ship Sir Bedivere, and the reduced element of risk as the last frigate was now nearer to completion.

## Britain in brief



### Archer says share order a 'grave error'

Lord Archer, the best selling

author and former Conservative Party deputy chairman, last night said it

was a "grave error" to have

placed the orders to buy

shares in Anglia Television,

which have been the focus of a

Department of Trade and

Industry investigation into

alleged insider trading.

In a statement issued by his solicitor, Lord Mishcon, he said that "it was a grave error when his wife was a director of Anglia to have allowed his name to be associated with the purchase and sale of shares in that company on behalf of a third party".

His statement continued: "His deepest regret is the embarrassment needlessly caused to Lady Archer in this matter".

Last week the Financial Times disclosed that Lord Archer's personal orders to buy Anglia shares were the subject of the five-month DTI investigation. Since then, he has refused until last night to make any statements on the record about the affair.

Mr Michael Baseline,

secretary of State for Trade and Industry, decided at the end of last month not to launch any prosecutions after the completion of the inquiry and after receiving independent legal advice.

Lord Archer said last night that all the facts about the transactions which have been disclosed in the press over the past week were known the DTI inspectors.

Lady Archer has made no public comments about the Anglia share transactions. Anglia, now a subsidiary of MAI, said yesterday that its board of directors is "happy to accept that she did not pass on inside information".

### Disqualification moves double

The number of disqualification proceedings against company directors almost doubled

between the second quarter of last year and this year, official statistics showed yesterday.

However, the number of resulting disqualification orders made by the courts against directors almost halved

over the same period.

The Insolvency Service, an agency within the Department of Trade and Industry, launched proceedings against 170 directors between April and June this year, compared with 91 during the same period in 1993. The number of disqualification orders fell

from 126 to 66 in the period.

### Channel island price halved

Lihou Island, the smallest inhabited Channel island, priced at £1m two years ago was put back on the market yesterday at £500,000.

Lihou is a mile off the south-west coast of Guernsey, to which it is linked by a causeway during low spring tides. Its 40 acres includes the ruins of a 12th century Benedictine priory.

Lihou was first offered for sale in July 1991. Estate agents Knight Frank & Keely in London and Swoffers of Guernsey came close to finding a buyer on three occasions.

### Amoco in N Sea turbine move

Wind turbines have been

chosen to provide electricity on

two natural gas platforms in

the North Sea in what is

believed to be the first such

application of alternative

energy source.

Amoco, the US oil company,

is spending £200,000 to install

wind-powered generators to

its unmanned Davy and Bessemer

platforms off the East Anglian

coast. The bigger manned

platforms are unsuitable

candidates for wind turbines

because of their large power

requirements, which can

approach that of a town of

30,000 people.

The company expects to reap

both financial and

environmental benefits from

the wind turbines. It forecasts

an 85 per cent reduction in

spending on diesel, the fuel

normally used to power

generators on unmanned

platforms, and a 75 per cent

cut in hydrocarbon exhausts.

It will also be able to reduce

the frequency of visits to the

platforms by maintenance

staff.

### New search for tax loopholes

Tax advisers were yesterday

trying to find new ways

through the ever-diminishing

loophole which allows

companies to avoid National

Insurance contributions by

paying employees in kind.

Mr Peter Lilley, social

Labour-controlled Hornslow Borough Council in west London, has appointed a full-time officer with a £20,000 budget to help set up bartering schemes. The officer has been given a one-year contract to establish local exchange and trading systems using credit units in place of money.

### Barter man

Labour-controlled Hornslow Borough Council in west London, has appointed a full-time officer with a £20,000 budget to help set up bartering schemes. The officer has been given a one-year contract to establish local exchange and trading systems using credit units in place of money.

## Auditor warns on public sector fraud

### Alan Pike on how a government policy has increased risk of waste

The British government's policy of breaking up large public-sector bureaucracies has increased the risk of waste and opened more opportunities for dishonesty, the Audit Commission warned yesterday.

The commission is responsible for audits in the local authority and health sectors in England and Wales. The bodies it audits spend about £50bn and employ 3m people.

Some managers and professional staff, it said, were handling large sums of public money, regardless of their expertise or experience.

Sir David Cooksey, the commission's chairman, said in his annual report that early indications suggested the "massive changes" taking place in the public sector, with devolution of responsibility to large numbers of service providers, were leading to better management and value for money.

But teething troubles were inevitable and change brought

year to local authorities and indicates appropriate spending levels, is leading to "confusion of accountability".

Neither central nor local government accepted responsibility for decisions on particular services, while the complexity of the SSA formulae hid underlying political choices obscuring decisions and those responsible for making them.

The report noted problems of efficiency and accountability in the policy of local management of schools. While most schools had adapted well to managing their own finances, "green shoots of improvidence" were emerging in a few.

Some schools spent five times as much as others on administration, while heads of similar schools spent anything from 5 per cent to 60 per cent of their time managing budgets. A quarter of schools administered voluntary funds in ways that would require corrective action if they were public money.

## Multi-channel television to have live trial

By Raymond Snoddy

Plans to introduce 150-channel television in the UK will take a step forward next month with the first live demonstrations of a system that can squeeze eight television channels into the space now occupied by one.

National Transcommunications, the privatised engineering division of the old International Broadcasting Authority, plans to demonstrate the digital system at the International Broadcasting Convention in Amsterdam on September 18.

NTL has a development deal with Mr Ruper Murdoch's News Corporation and PACE, the UK consumer electronics group which specialises in satellite television equipment.

All the signs are that News Corp is planning to launch a huge number of digital television channels in the UK by next autumn and possibly even earlier on its Star Television system in Asia.

The system to be demonstrated in Amsterdam will use compression technology to squeeze eight conventional television channels onto half a satellite transponder - the capacity which normally transmits a single channel.

NTL is establishing an international reputation in digital compression technology. Many specialists believe the organisation, which eventually plans



Cumbria mountaineer Chris Bonington is leading a protest against plans to expand military training facilities in the Northumberland National Park. The British Army wants to move its heaviest guns and multi-launch rocket systems into the area. Picture: Stewart Bowes

## Reynolds to meet US delegates

By Tim Coone in Belfast

Americans to see an IRA ceasefire in return for the lobbying

that has been done on behalf of

nationalists in the US, and

which resulted in Mr Adams

obtaining a temporary entry

visa to the US earlier this

year.

Mr Adams said earlier this

week he considered his meeting

with Mr Morrison's group to be important.

However, an Irish government spokesman yesterday downplayed the significance of Mr Reynolds' planned meeting with the delegation, saying: "It is not high-powered or vital to the whole (peace) process."

The delegation is also to

meet leaders of the nationalist

Social Democratic Labour

party and the Alliance party in

Northern Ireland, but last minute

requests to meet unionist

leaders have been turned down

by both the Ulster Unionist

party and the Hardline Democra

tic Unionist party.

In a sign of growing tensions

within the SDLP over the

peace process, Mr Joe Hen

dron, SDLP MP for West Bel

fast, said he sympathised with

the Unionists for not meeting

with the DUP.

With an IRA ceasefire now

widely expected to be

announced within two weeks,

riffs are also appearing in the

unionist camp after a member

of the small Progressive

Unionist party yesterday

accused the Rev Ian Paisley,

DUP leader, of attempting to

destroy efforts to bring the

UUP and DUP closer together.

### Lloyd's agent turns to Bermuda

By Richard Lapper

A Lloyd's agent is teaming up

with a Bermudian securities house to raise fresh capital for

## MANAGEMENT: MARKETING AND ADVERTISING

Salespeople's professionalism comes under attack after an international survey, writes Diane Summers

# Unloved and incompetent

**S**alesmen and women are commonly portrayed as unloved, foot-in-the-door creatures, whose superiors provide motivation principally in the form of alternate bouts of public humiliation and recognition.

In recent weeks, salesforces have received an even worse press than usual, with revelations from the UK financial services sector of dodgy advice to clients, lack of training and poor management controls.

Now there appears to be fresh evidence of incompetence – although salespeople have some of their own grouses, too, about the inefficiencies of their organisations.

A survey conducted by Kinnaird Communications Group, a Glasgow-based consultancy, claims that only 5 per cent of field sales staff "possess the requisite natural selling skills that make them stand out as professionals", while 35 per cent "just manage to pay their way", leaving "an astounding 60 per cent just there for the beans".

Kinnaird says it arrived at these figures after an exercise which involved: questioning about 1,000 salesmen and women operating in the UK, France, Italy and Germany; looking at sales records; and talking

to chief executives, supervisors and customers. The findings, says Robert Kinnaird, managing director, were supplemented by observations over many years among clients' salesforces.

The elite 5 per cent of salespeople achieve about five times the sales performance level of the poorest employees, while, according to Kinnaird, much of the rest "have drifted into the profession, attracted by the freedom, car and expense account". In contrast to these findings, around half of the mediocre and poor salespeople surveyed counted themselves as outstanding or good performers.

The tiny portion of the day apparently spent face to face with potential customers is astonishing. Kinnaird calculates that, out the average salesperson's day, 42 per cent of the time is spent in the car, while 26 per cent is spent at home planning, having lunch, telephoning, writing reports and parking the car.

That leaves less than one-third of the time on customers' premises. However, all but perhaps 5 per cent of that time will be taken up by fruitless "cold" calls, waiting in

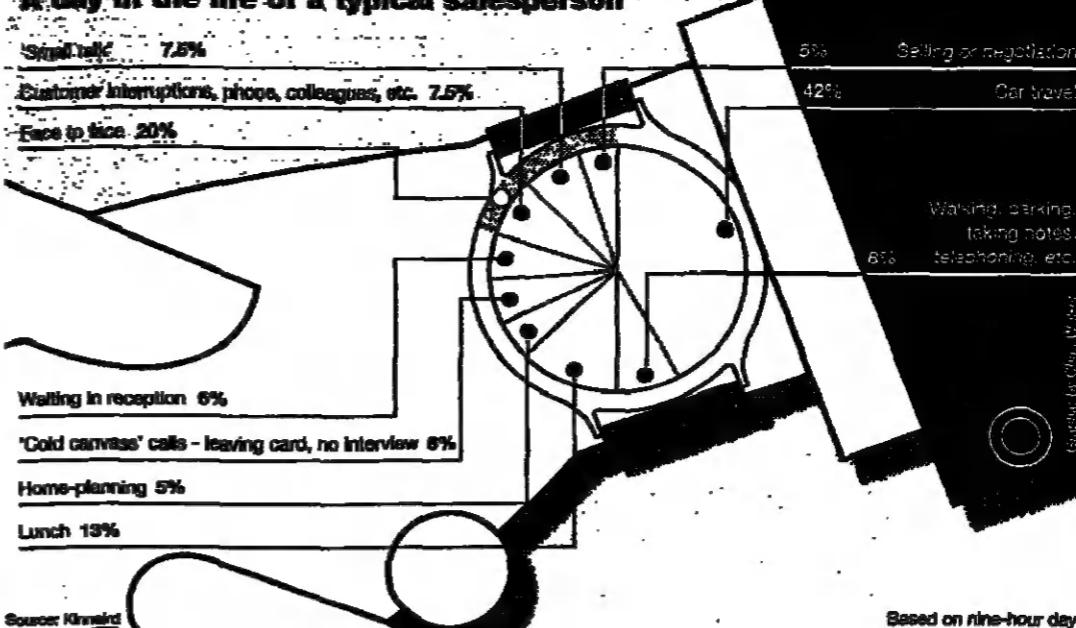
reception, interruptions and, in the case of the poorest salespeople, inadequate advance planning and an excess of small talk.

Much precious face-to-face time was found to be spent talking to people with no influence on the purchasing decision. An unproductive monthly call cycle, made up of "tea and sympathy" visits, is the only outlet for salespeople "to find solace or escape from what they regard as a very lonely existence," says Kinnaird.

Salespeople complain of inadequate marketing and advertising support for products from head office, poor sales literature, and products or services provided more cheaply by competitors.

A particular irritation seems to be that few marketing managers or, indeed, chief executives, have any direct field sales experience. This point is endorsed by Paul Williams, a former sales director for Philip Morris cigarettes, and now a course director with the Chartered Institute of Marketing, the professional body which organises sales training. Says Williams: "The bane of my life is the fact that most chief executives have a financial background – probably the worst background you

## A day in the life of a typical salesperson



Based on nine-hour day

can have to motivate salespeople. The way you get salespeople to respond is to create the right attitudes, emotions and feelings in them."

He also believes that Kinnaird's figure of 5 per cent for the sales elite is probably about right: what sets this upper tranche apart is charisma in a sales situation, he says.

Apart from the elusive charisma, the other main qualities that make a successful salesperson are a sense of humour and good planning and preparation skills, says Williams.

"They certainly also need initiative,

because nearly all of the time they're on their own, as well as a belief in their company and their products or services. They've got to believe in their colleagues – the

people in accounts, marketing and distribution – and finally, they have to believe in themselves."

John Hunt, a professor at the London Business School who has assembled a vast database of occupational profiles, adds to that list of qualities, physical energy, tenacity and resilience in the face of rejection. The salesperson's primary motivator is recognition, hence the "religious events where everyone gets a prize one way or another", he says. It is not so much that effective sales staff like people but they enjoy "the game of using their own interpersonal skills to hook someone on to their sale".

Peter Rogers, the Chartered Institute of Marketing's own marketing director, says there are "always

going to be naturals, but the training of a salesman is absolutely critical. It's not just a question of product training in the features, benefits and uses of the product, but it's also about the techniques of selling. Good-quality training can override the lack of some of the personal skills".

As well as improving training, Rogers believes the value of the salesperson to the organisation is often not exploited. His words will be welcomed by the unloved ranks of salespeople. "They are your frontline people. They are a most valuable information source, not just on customer attitudes and preferences, and what's going on in the marketplace, but also what the environment is like for the competition."

Spending habits in certain sectors varied widely between markets. Food, for example, accounts for twice as much of the household budget in Greece or Portugal – 27 to 32 per cent – as in Germany or the UK. In eastern Europe, consumers spend 30 to 40 per cent of their budgets on food, although in Hungary the proportion is 17 per cent.

As a proportion of total consumption, spending on housing is rising – at the time of the previous survey the rate was falling.

The report warns that the current mood in Europe is towards national perspectives in consumption as much as anything else.

"European Consumer Lifestyles, available from Euromonitor, 57-59 Turnmill Street, London EC1M 5QU, 071 251 3024 £45."

# Drink to German shares

**G**ermans drink lots of schnapps, but they are reluctant buyers of shares. So when Berentzen, a drinks company in north-east Germany, issued new preference stock this summer, it decided to promote its brands and share at the same time.

The issue, which met heavy demand, was Berentzen's first. The 236-year-old company, which includes such brands as Doornkaat and Schinkenbäger and has a turnover of DM360m (£148.7m) (excluding spirits tax), raised nearly DM90m (£37.5m). To reach as wide a spread of potential investors as possible, it combined a brand marketing campaign with one highlighting its share flotation.

Not only did the company advertise the issue on television, radio, in the press and in stores, it even put details on the back of schnapps bottles. Günter Lewald, head of communications at the group, which also makes soft drinks, says such an all-out investor awareness approach is unique in Germany.

Buyers of schnapps and fruit liqueur products under the Berentzen name were invited to take part in a draw for shares. The company put labels on 5.1m bottles with details of where to write for more information on the products and the issue.

The response was not huge, with about 3,000 people writing in, but showed the message was being spread. Television spots on NTV, an all-news cable channel, produced a further 1,000 inquiries. Out of these responses, 1,500 people went further than wanting to be in the draw and asked about buying the shares.

After initial scepticism, says Lewald, the banks arranging the issue (led by DG Bank) were won over. The share draw takes place next month with 111 shares – chosen because a same-digit number is called a "schnappzahl" (schnapps number) in Germany – to be divided among 21 winners. The lucky one will get 11 shares, worth DM3,795 at the subscription price; the rest will get five each.

Andrew Fisher

**M**arketing executives aiming their products at the European consumer should consider their prime audience as single 30-something homeowners who are health-conscious, employed in the community, social or personal services sector, and own at least one television.

That appears the conclusion to draw from the latest survey\* of European consumer lifestyles by Euromonitor, the London-based market analyst.

In its survey of 23 countries on a range of factors from employment patterns to birth rates since its last poll in 1989, Euromonitor reported increasing homeownership – now accounting for 55 per cent of households in Europe – and particularly strong growth in single-person households. In western Germany and Scandinavia,

for example, single people occupy a third of all homes.

Birth rate trends mean the youth market in western Europe will fade during the 1990s and the early years of the next century, while the population aged between 30 and 45 will represent the largest sector of consumers.

An increasingly health-conscious population, says the report, has resulted in an overall rise of two years in European life expectancy since the mid-1980s, and of 10 years since 1970.

The community, social and personal services sector represents by far the largest employment of

Europe's citizens. On average, 26 per cent of the workforce in western Europe is employed in social and personal services. This figure represents a move from the traditional large employers in the manufacturing sector, which now employs about 21 per cent of the workforce. However, 23.5 per cent of employees in Greece still work in agriculture, while in the UK 57 per cent are employed by wholesalers, retailers, restaurants or hotels.

While European unemployment rates have been rising by a rate of at least 2 to 3 per cent since 1988, jobless levels have been rising at much higher rates in some

countries. In Sweden, unemployment rose from 1.4 per cent to 5.3 per cent between 1989 and 1992, and jumped in Switzerland from 0.5 per cent in 1989 to 3 per cent in 1992. In Finland, joblessness rose from 3.5 per cent to 13.1 per cent from 1988 to 1992.

However, some consumer goods appear to be essential, job or no job. In every country surveyed, televisions are owned by 95 per cent of households.

Consumption trends have been affected by stagnancy in west European spending power, while levels in eastern Europe have

plummeted as state subsidies have been withdrawn. Although real incomes are beginning to rise, the survey gave a "poor prognosis" for large spending on consumer items.

The survey noted, however, that general wealth was increasing in western Europe, where average per capita production in 1992 was \$21,000 (£13,550) with two-thirds of that figure devoted to personal disposable income. In southern Europe, per capita gross domestic product ranges from \$7,800 in Greece to \$21,500 in Italy. In eastern Europe it dropped as low as \$600 in Russia and \$3,400 in Hungary, the highest in the region.

\*European Consumer Lifestyles, available from Euromonitor, 57-59 Turnmill Street, London EC1M 5QU, 071 251 3024 £45.

Motoko Rich on the diversity of consumption among individual countries

Table Bay, South Africa c. 1790

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## TECHNOLOGY



Fungi fight on both sides in the war between people and pathogens. They have provided several of the most valuable antibiotics used to control bacterial infections but they are themselves an increasingly important target for the pharmaceutical industry.

Hospital doctors are alarmed by the rising incidence of life-threatening fungal infections in cancer and transplant patients, whose immune systems have been depressed by chemotherapy, and in people with AIDS. Although there are no reliable estimates for the number of people worldwide dying from fungi, doctors are beginning to think of them as a hidden killer.

According to a survey by the US Centres for Disease Control, the rate of fungal infection almost doubled from 2.0 to 3.8 per 1,000 hospital patients between 1980 and 1990. A German study of all autopsies carried out in Frankfurt showed an even faster increase in invasive fungal infections: from 0.4 per cent in 1978-82 to 1.2 per cent in 1983-87 and 2.4 per cent in 1987-92.

Contributing factors include antibiotic treatments, which wipe out bacteria and leave the field clear for competing fungi, and the increasing use in hospitals of intravenous catheters, tubes which provide a route for infections into the body – as well as the growing number of "immuno-compromised" patients.

To meet the need, anti-fungal drug sales are expanding fast. DataMonitor, the business research company, puts the annual growth rate at 19 per cent with the world market projected to increase from \$2.5bn (£1.6bn) in 1993 to \$4.9bn in 1997. Another research company, Frost & Sullivan estimates that the US anti-fungal market will grow from \$1.1bn in 1993 to \$2.1bn in 1999.

On the supply side, the market growth is being driven above all by Diflucan, launched by Pfizer in the US in 1990. Analysts expect Diflucan, which was developed at Pfizer's UK research centre in Sandwich, Kent, to become the anti-fungal sector's first \$1bn-a-year drug.

Before Diflucan, the leading treatment for systemic anti-fungal disease – serious infections in which microscopic fungi have spread right through the patient's body – was amphotericin B, an old drug associated with severe toxic side-effects.

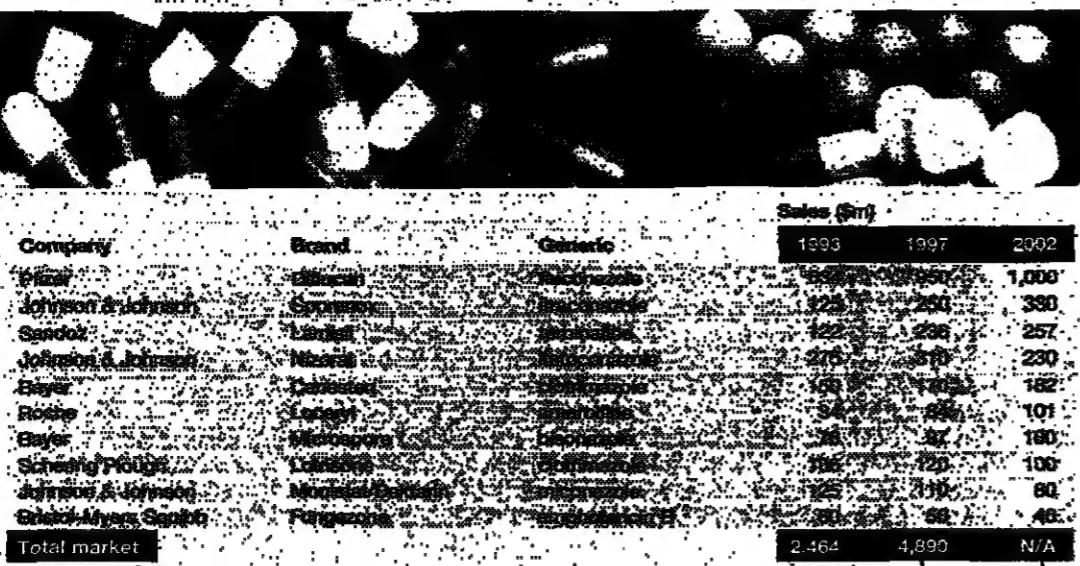
Diflucan has the potency of amphotericin B, with fewer side-effects. It can be given as an emergency injection to treat life-threatening infections, or taken by mouth as long-term therapy by immuno-compromised patients who need to keep fungi at bay.

Although Diflucan was a great improvement on previous treat-

**Clive Cookson continues a series on drug discoveries by looking at ways to fight off fungal infections**

# A hidden killer waits to strike

World market for major anti-fungals



ments for serious fungal infections, it is far from perfect. The most serious drawback is that Diflucan does not have a sufficiently broad spectrum of activity. It works well against Candida, the yeast which is the single most prevalent fungal pathogen in human beings, but it is much less effective against Aspergillus, the second most common one. And, ominously, there are signs that Diflucan-resistant strains of Candida are evolving.

Therefore Pfizer is developing follow-up drugs to hit fungi that do not respond well to Diflucan. So are several other companies that do not have a significant presence in the anti-fungal market today but are attracted by its potential, including Zeneca and Glaxo of the UK and Eli Lilly and Merck of the US.

Most anti-fungal drugs belong to a class of chemicals called azoles. Diflucan is an azole. So are Sporanox, Nizoral and Daktarin, the three drugs sold by Janssen, the Belgian subsidiary of Johnson & Johnson, which is number two in the anti-fungal market behind Pfizer.

Janssen's biggest development effort at the moment is focused on

extending the uses of Sporanox, which was launched in 1989. Mike Emanuel, the company's UK research director, says the drug's great advantage is its broad spectrum of activity, including effectiveness against Aspergillus.

One fruitful development is the re-formulation of amphotericin B, in a way that reduces its side-effects while retaining its potency. Two US companies, Vestar and Liposome Technology, have encapsulated amphotericin B in microscopic fatty particles called liposomes; these release the drug more slowly into the patient's body and reduce its toxicity. The products – Vestar's AmBisome and Liposome's Amphocil (marketed by Zeneca outside North America and Japan) – have recently been licensed for use against severe infections that do not respond to other drugs.

The best-selling non-azole drug is Lamisil, launched by Sandoz of Switzerland in 1981. Whereas Diflucan aims mainly at systemic internal infections, Lamisil's primary market is the treatment of skin, nail and hair infections. These external infections by dermatophyte fungi affect 10 to 15 per

cent of the population, according to David Pearson of Sandoz. Although not life-threatening, they can be irritating and disfiguring and are extremely hard to clear up with conventional drugs.

Lamisil, which can be taken by mouth or applied as a cream, is very effective at eradicating dermatophyte infections. But it is also turning out to have a broader spectrum of activity than Sandoz originally expected, with potential for treating some systemic infections too. "We're forecasting sales of more than \$800m for Lamisil by 1998-99," Pearson says.

Chemically, Lamisil is an allylamine. It interferes with ergosterol production, like the azoles, but at an earlier step in the biosynthetic pathway. The effect, according to Sandoz, is that Lamisil is "fungicidal" – it actually kills them – whereas azoles are just "fungistatic", keeping the fungi under control. Therefore patients treated with Lamisil are less likely to relapse after treatment stops.

"In principle the distinction between fungicidal and fungistatic drugs is very important," says Frederick Hay, professor of cutaneous medicine at Guy's Hospital, London. "But in practice there is little clinical data yet to show that it makes any difference."

Meanwhile, the search continues for entirely new drugs.

At Imperial College, London, Tony Barrett is running a particularly active anti-fungal chemistry programme. Promising compounds being investigated by his group include papamycin, a powerful fungicide produced naturally by tropical sponges; papulacandin; hecamycin A; and FR-900848, a research compound from Fujisawa of Japan.

An elegant approach is to use fungi themselves as a source of new anti-fungal drugs. It has yielded several promising research leads for Myco Pharmaceuticals, a Massachusetts biotechnology company.

There are an estimated 1.5m fungal species worldwide," says William Timberland, Myco's vice-president for research. "Because fungi are competing with each other in natural eco-systems, one would expect them to produce anti-fungals to protect themselves from other species."

The series continues next month by focusing on drugs that act on the immune system.

■ Articles over the last six months have looked at pharmaceutical advances in the following areas:	
Stroke	29 July
Pravastatin	30 June
Blood products	27 May
Multiple sclerosis	28 April
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## ARTS

Cinema/Nigel Andrews

## Humour versus Hammer

**D**eep in a Hollywood laboratory, men in white coats seek to create the perfect rejuvenation potion. The idea is to rejuvenate not people but pictures. They mix and match movie genres, searching for the ultimate box-office "surefire". Will it be the action epic cum marital infidelity comedy (*True Lies*)? Will it be the Western cum gambling movie cum TV rip-off (*Maverick*)? Or how about - touch of desperation now creeping into the ingenuity - the publishing comedy cum May-December love story cum werewolf movie?

As genre experiments go, *Wolf* seems have escaped its laboratory before its time and dashed off down the emergency stairs. Screenwriter Jim Harrison or director Mike Nichols probably left it unattended, thinking it was almost ready. But it wasn't. And being a Jack Nicholson project, it is soon out on the street, surprising passers-by with idiot grins, trayway eye-tours and twanging slow-burn epigrams.

The opening scene - no, the opening half hour - is promising. Jack's car collides with a wolf on a skidgy, midnight New England road and he is bitten when he tries to shift the supposed dead body. Back in that other primal forest called New York, he is being retired as editor-in-chief of a top publishing firm. His boss Christopher Plummer says: "I want you to think about eastern Europe". (Gothic joke combined with josh at Gotham job-politics).

But all that sacked Jack is thinking about is how to appease his vicariously ambitious wife (Jackie Neilligan); how to put a good face on his resentment of the super-yuppies replacing him (James Spader, in oleaginous overdrive); and why his senses of smell, sight and hearing are suddenly, strangely, becoming sharper.

After that, though - but no, we feel a hand suddenly clamped round our mouths by the Columbia press handbook: "would be grateful... refrain from telling... third act... thank you... understanding and cooperation."

Hangry to oblige. For the third act, to tell, is a silly old mess, with director Mike Nichols evidently bitten by the dead body of Hammer Films and choosing to finish things off with fur, fangs and flying bullets. (Not giving too much away, am I?) This would be fine if the images matched the apocalyptic gearing. But *Wolf*, having lingered so long in the land of back-chat and Martinis, lacks the courage to go real. If you want bone-stretching, mind-boggling, proper metamorphoses such as in *The Howling* or *An American Werewolf in London*, rent the aforementioned movies on video.

French cinema today wanders in a half-world all its own. The New Wave has receded, leaving a chain of low-tide rock pools that seem, depending on the prevailing light, either gloomily inert or delusively reflective.

Can you have life without movement? Can still waters really run

Instead we have a snuffing Nicolson in orange contacts and mirrored-glove sideburns, inflamed to self-assertion by beautiful Michelle Pfeiffer as the Plummer's daughter. Their romance - let me call it Act Two - is where the film begins to go wrong. Pfeiffer is a knock-dead actress struggling with a newer-come-to-life role. And director Nichols, who as *Silkwood* and *Heartbreak* taught us is even the vapid stylist when he chooses, finds the couple's formative tête-à-tête from behind their heads, silhouetted against a sparkling twilight river. Throughout this scene the camera does one of those simultaneous push-pull motions with the zoom and track to give us a sense of perspective-sorcery. But it is pretentious beyond measure like an icky picture postcard animated by Tarzkovsky.

So we are left with the early territorial comedy between Nicholson and Spader, manoeuvring for acting honour as turning worm and wormy twerp respectively. Spader is a joy. No one in modern cinema acts better sincerity-fakers. The face is a blob of radiant chortboy disingenuousness, with invisible wires hitching the mouth into unctuous grins or pulling the eyebrows down into "concerned" frowns. In *Wolf* he stays right in there and up there with Nicholson no mean feat since our Jack is in his voice-twisting, elastic-eyed element here, at least so long as the film's sense of humour keeps at bay its sense of Hammer.

French cinema today wanders in a half-world all its own. The New Wave has receded, leaving a chain of low-tide rock pools that seem, depending on the prevailing light, either gloomily inert or delusively reflective.

Can you have life without movement? Can still waters really run

deep? Patrice Leconte's *Le Parfum d'Yvonne* from the director of *Monsieur Hérit* and *The Hairdresser's Husband*, is rock pool cinema per excellence. Chic resort setting (luxury hotel). Teasing iridescent light. And a whole lot of exotic, biologically predestined life forms including the young man opting out from the Algerian war during the 1950s (Hippolyte Girardot), the beautiful girl he falls for (Sandrine Marano) and her ageing gay friend (Jean-Pierre Marielle), who insists on being called Queen Astrid. Don't ask why, just enjoy Marielle's high-style acidic performance, the movie's one flicker of vitality.

Jack Nicholson in "Wolf": Mike Nichols' film seems to have escaped from the laboratory before it was ready



Jack Nicholson in "Wolf": Mike Nichols' film seems to have escaped from the laboratory before it was ready

Indeed Leconte's film could have been, but wasn't, inspired by Cyril Connolly's novel *The Rock Pool*. (The actual source was Patrick Modiano's *Villa Triste*.) Connolly's story was all about a bunch of vain artistic types *sur le continent*, taking elegant swabs from each other's souls. But Connolly was a satirist, via Modiano, seems to be - what? An impressionist? (All that blurry, light-kissed photography.) A tricolour? (Narrative tricks within tricks within flashbacks.) Or just a cinematic dandy doodling endlessly with his movie palette?

The period set pieces are pretty and sometimes funny: notably the

coucous d'Algiers for vintage cars and their drivers, a scene

resembling *Genevieve* out of *Last Year in Marienbad*. Elsewhere, ever-so-precious dialogue is exchanged amid ever-such-opalescent settings and the temperature barely rises even when the chatter stops for the love scenes. Anyone for Dubonnet?

A *Shadow of Doubt* is better. The light on this rock pool is dimmer, but the perspective is wider (Cinemascope) and deeper. When a 12-year-old girl (Sandrine Blanche) accuses her father (Alain Bashung) of child abuse, interested parties try to keep the two apart, un-

aware that shadows have an elastic life almost independent of their owners.

No vintage cars. No Dubonnet. Just the distant surrurround of mistrust and the darkened, penitent depths of a relationship into which one fatal stone has been dropped. Director Alain Isserman boldly uses a wide screen for an intimate story: which means that faces are wreathed in boas of shadow and ambiguity becomes a form of brain-teasing poetry.

Movie-making like this is still "rock pool" rather than high tide. But at least it makes a virtue of its own marooned and intimist vision.

Opera Factory/Richard Fairman

## Osborne's 'Sarajevo'

**T**he first thing to say is that *Sarajevo* is not an opera, if that matters. In assembling his material on the suffering in Bosnia, Nigel Osborne found himself bringing together a variety of sources, which he has fashioned into a trilogy, composed partly of theatre, partly of music.

The first performance at the Queen Elizabeth Hall on Tuesday was entrusted to Opera Factory, with which Osborne has had a long creative partnership. The company premiered one of his true operas, *Hell's Angels*, and also (more relevant to the piece here) invited him to supply incidental music for two plays. David Freeman, producer of *Sarajevo*, more accurately describes the work as "performance art".

Part One of the trilogy begins unpromisingly. Wanting to make a connection to the suffering of an earlier age, Osborne incorporates an adaptation of Euripides' *The Trojan Women*, made by Doa Taylor. In spite of an assertion in an interview that this would have "integral" music, there is almost no music at all. The play is acted straight, albeit in a modern setting, but too much of the text is muddled or hysterically shrieked for the issues that Euripides was addressing to come across. A week spent watching fringe theatre at the Edinburgh Festival leaves one fairly immune to Freeman's kind of full-frontal soul-bearing.

Part Two is a musical setting of texts written in Sarajevo, "somewhere between an opera, a cabaret and a song cycle", says Osborne. Reading the poems in advance, I thought how moving they were. The unreality of living in Sarajevo

during the siege is marvellously captured by some of these vignettes, like the boy wanting to keep his Levi 501s with the bullet hole as a souvenir, or the well-dressed businessman going home with his briefcase in one hand and a branch of a tree to burn in his home-made stove in the other.

Unfortunately, most of their force gets lost when the music is added. Osborne interweaves them and variously undermines their simple honesty, although his trio of instrumentalists at least allows most of the words to be heard. There is little feeling of pacing or overall shape to this long section, and certainly not of drama. Freeman's attempts to provide a dramatic subtext were inevitably futile.

These songs lead directly into Part Three, which is a setting in "oratorio" form of a libretto called "Sandstorm", by Craig Raine. Here, for the first time, music gains primacy over the words, which are in any case difficult to catch without the text to hand. In the more impassioned outbursts, when the four solo singers come together, one at last sees something of the anger which Osborne says motivates him to write the work.

Maybe it is unfair to expect that a composer should be able to express his sense of outrage with more eloquence than the rest of us, but summoning the power of his creative abilities is surely the challenge. *Sarajevo* is an undisciplined and inarticulate cry of pain.

Sponsored by Spero Communications. Further performances at the Queen Elizabeth Hall until September 3 and then at Oxford Playhouse



Katya Doric and Marie Angel

The Edinburgh Festival/Alastair Macaulay

## Shakespeare in many tongues

**B**rush up your Shakespeare, and brush up your languages. Last week the Edinburgh Festival brought us *Antony and Cleopatra* in German, this week *A Winter's Tale* in French. Meanwhile, the Fringe includes *A Midsummer Night's Dream* and *Iago* (rewrites of the Shakespeare plays) done by the Ukrainian company Theatre on Podok; the latter takes place in a swimming pool. The official festival companies perform with a heavy sprinkling of Shakespeare's lines on surtitles. This adds a peculiar irony to watching the performance: for, while we read the text on high, we watch what directors have made of it onstage below.

*The Winter's Tale* in French stands at the opposite pole to last week's Berliner *Antony and Cleopatra*. That was prose, its action down-scaled and updated, its tone intimate, its texture organic. This is poetry, its action taken out of any realistic context and its content carefully distilled, its tone cultivated, its structure rejigged by shifting floors and scenery.

The director is Stéphane Braunschweig, the production from the Centre Dramatique National, Orsay-Larzac-Centre, Théâtre-Machin; and Braunschweig shows how intelligently he understands the play. Leontes, the King of Sicily so suddenly and violently obsessed by false and jealous convictions about his wife Hermione and best friend Polixenes, is here shown as a man who absurdly over-dramatises his own innermost thoughts, who soliloquises in a manner far more melodramatic than he reveals in private: until this private, ludicrous, histrionic side takes him over in public, until - lifting her veil - she becomes the role of Time and tells us how 16 years have passed.

Charming. But neither here nor elsewhere has the production any naturalness or convincing inner life. Calculation is all too evident.

**M**eanwhile, on the fringe, from 10.15pm till 12.30am, the Ukrainian Theatre on Podok is giving its *Iago* at the Infirmary Street Swim Centre. Desdemona does a length of breaststroke to slope with Othello, Iago is forever chucking people and props into the water, Othello and other characters go for a swim at regular intervals. This is *Othello* re-told (though less radically than the same company's *Midsummer Night's Dream*) and it sounds utterly prosaic to this English ear.

But the action is completely fluent. I always wanted to know what would happen next, and/or how it would happen. Othello (white, without make-up) is dignified and yet always overshadowed by the towering, inscrutable, plausible Iago. Desdemona is innocent, spontaneous, unintelligent, a natural victim. At the end, both Iago and Othello are placed under arrest, on the jetty that projects out into the pool, for their crimes; Iago reveals all and bandages himself to Othello; and Othello, having learnt how he has been duped, calmly stabs himself. His body falls back into the pool, pulling in Iago after it. The lights fall on Iago trying desperately to keep the dead Othello afloat.

Alastair Macaulay



### FESTIVALS

#### EDINBURGH

This year's festival, now at halfway point, is one of the most ambitious of recent years - spurned by the opening of a major new venue, the Edinburgh Festival Theatre.

• The drama line-up includes Peter Stein's seven-hour Moscow production of Aeschylus' *Orestes* trilogy (in Russian with English surtitles, daily till Sun); J.M. Synge's *The Well of the Saints* from Dublin's Abbey Theatre (daily till Sun), and the UK directorial debut of Luc Bondy in a quintessential international festival production - a wordless play by Peter Handke involving 30 actors playing 400 characters (Aug 31-Sep 3).

• The dance programme winds up this weekend with Merce Cunningham Dance Company (Aug 27-28).

• Beethoven is the main festival composer this year. All nine symphonies are being played by orchestras from Cleveland, Stavanger and Hamburg, plus the Orchestra of the Age of

Enlightenment, as well as the five piano concertos and many of the string quartets. Among the musicians involved are Alfred Brendel, András Schiff, Richard Goode, the Borodin Quartet, Frans Brüggen, Christoph von Dohnányi and Günter Wand. Chabrier is the other featured composer, with performances of three of his stage works. Roderick Brydon makes a welcome return conducting the Australian Opera's production of Britten's *A Midsummer Night's Dream* (tonight, tomorrow and Sat). Charles Mackerras conducts the closing performance of Eiger's *The Dream of Gerontius* on Sep 3.

• A collection of French Impressionist landscapes, entitled Monet to Matisse, is on view at the National Gallery of Scotland. The Royal Scottish Academy has an exhibition on the theme of the Romantic Spirit in German Art 1790-1900.

• Official Festival: 031-225 5756. Military Tattoo: 031-225 1188. Fringe: 031-226 5257.

■ HELSINKI

The formal opening of the festival takes place this evening with a "Night of the Arts", featuring dance, song, theatre and cinema all over the city. Esa-Pekka Salonen conducts the Los Angeles Philharmonic Orchestra at Finlandia Hall on Sat and Sun, and Jukka-Pekka Saraste conducts Mahler's Eighth Symphony next Wed. This year's programme also includes a strong British element: Neil Mackie sings Britten's *Nocturne* on Mon, and there will be performances by the Michael Nyman

Band (Sep 5) and the London Sinfonietta (Sep 7 and 8), featuring works by Harrison Birtwistle, George Benjamin, Oliver Knussen, Robert Saxton and Mark-Anthony Turnage. Graeme Jenkins will conduct the Finnish Radio Symphony Orchestra in works by Elgar, Berkeley and Walton (Sep 10), and there will be a new ballet based on the images of the painter Francis Bacon. The festival runs till September 11 (Lippupuisto Ticket Agency: tel 664688 fax 628007)

#### LUCERNE

Under Matthias Bamert, Switzerland's premier music festival has taken on an adventurous slant. Focal points this year are a 70th birthday tribute to Swiss composer Klaus Huber and a wide-ranging exploration of the way music is interpreted. Four different performances will be built around Schubert's *Winterreise*, including a new opera. There is also a series of offbeat events breaking all the rules of traditional concert form. The conventional side of the festival is as strong as ever. Highlights of the coming week include a recital by Maurizio Pollini on Sun, the Royal Concertgebouw playing Mahler on Tues, and the Berlin Philharmonic with Abbado next Wed and Thurs. Other visitors include the Orchestre Révolutionnaire et Romantique conducted by John Eliot Gardiner, the Berlin Staatskapelle under Daniel Barenboim, the Dresden Staatskapelle under Colin Davis, and Sat at the Teatro Rossini, staged by Graham Vick and conducted by Carlo Rizzi; a piano

recital tomorrow by Giorgia Tomassini at the Teatro Sperimentale; and a Mozart and Mahler concert on Sat at the Paläifestival, featuring the Graeme Jenkins and the Lake Lucerne paddle steamer fleet and mountain railway trips up Pilatus and Titlis (041-225277)

#### MONTREUX

Montreux offers a sultry setting on the shores of Lake Geneva and a haphazard collection of orchestras and soloists from the summer festival circuit. This year's programme features the Pittsburgh Symphony Orchestra under Lorin Maazel (tonight), trumpet soloist Maurice Andre (tomorrow), violin soloist Maxim Vengerov (Sat), Radu Lupu with the Royal Concertgebouw Orchestra conducted by Riccardo Chailly (August 31), Ton Koopman and the Amsterdam Baroque Ensemble (September 5) and the Orchestra of La Scala Milan with Carlo Maria Giulini (September 8). The final concert on September 23 is given by Kent Nagano and the Lyon Opera Orchestra, with piano soloist Martha Argerich. Most events take place in the cavernous modern Auditorium Stravinski (021-963 5450)

#### PESARO

The closing performances are

Samiramide tonight and Sun at the Paläifestival, conducted by Roger Norrington; the one-act dramma giocosa L'inganno felice tomorrow and Sat at the Teatro Rossini, staged by Graham Vick and conducted by Carlo Rizzi; a piano

recital tomorrow by Giorgia Tomassini at the Teatro Sperimentale; and a Mozart and Mahler concert on Sat at the Paläifestival, featuring the Graeme Jenkins and the Lake Lucerne paddle steamer fleet and mountain railway trips up Pilatus and Titlis (041-225277)

#### SANTA FE

The 1994 opera festival ends with *Intermezzo* tonight, Il barbiere di Siviglia tomorrow and *Tosca* on Sat (050-986 5900)

#### STRESA

Stresa's chief selling point is its situation on the shore of Lake Maggiore in northern Italy. The

### ARTS GUIDE

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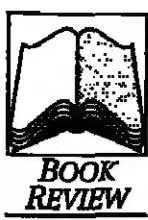
Euronews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY

NBC/Super Channel: FT Reports 1230

SATURDAY

# Bitter Australian wine, uncorked



Hell may have no fury like a woman scorned, but a rejected politician can make the cauldrons bubble even more furiously.

Quite simply, the reminiscences of Mr Bob Hawke - the Rhodes scholar and former union leader who became Australia's prime minister in 1983 and held the job for eight years - are mirthless. Instead of being called *'The Hawk Memois'*, which gives an impression of gravitas, something with a vaudeville flavour, such as *'Me and My Enemies'*, would have been more fitting.

For much of the book's 550 odd pages, the butt of its outpourings is Mr Paul Keating, Australia's current prime minister. Mr Keating finally snatched the top job from Mr Hawke in late 1991, after having served as Treasurer (finance minister) for most of the Hawke years and following a bruising battle within the Australian Labor party.

This leadership struggle was brutal even by the standards of Australian politics, and has been well-documented both on television and in print. But Mr Hawke clearly felt the true tale had not been told. "I knew this book would cause some unhappiness," he remarked testily when the book had been panned by almost all Australian commentators last week. "But the facts have to be told."

Well, yes - but not necessarily with such bitterness and nastiness. As his account rambles through the domestic and international developments his government confronted in the mid-1980s, Mr Hawke rarely misses an opportunity to take a swipe at his successor.

Touching, for example, on whether Australia should have allowed the US to conduct missile tests in the Tasman Sea in 1983 - an issue which had become more sensitive because of neighbouring New Zealand's brushes with the US over defence policy - he suddenly sidetracks:

Mr Hawke recalls that while he takes calls from other prominent Labor parliamentarians, including the then foreign minister, Bill Hayden, and defence minister Kim Beazley,

would have been doomed to a continued irrelevance," he suggests.

But rather than exploring this argument, Mr Hawke reverts to personal aggrandisement. He reduces Australia's reform process to one decision - his, of course. "There is one simple and indisputable fact... and it is, arguably, the single most important fact in the history of Australian politics in the last two decades of this century. If I had not dumped Option C [the potential introduction of a consumption tax] in 1985, Labor would have lost the 1987 election. Labor would not have been continuously in power for 12 years by 1996, and there would have been no prime ministerial mantle for Paul Keating to seize in 1991."

Perhaps the most surprising aspect of the book is its stilted language, and sugary sentimentality. Summing up one early trade union acquaintance, for example, Mr Hawke writes: "The private man was one who had a profound knowledge and love of classical music and a dedication to gardening." Another individual's cynicism is described as being "leavened, however, by a witty ebullience and an enjoyment in interacting with those around him". Time and again, Mr Hawke claims a personal empathy with the Australian electorate. "In 1983, as I travelled the length and breadth of the continent calling for an end to division and a fresh start, I was aware of an enormous reservoir of goodwill towards me. One of my many public psychoanalysts has said that I walk everywhere in a warm tropical breeze, as if this was somehow a bad thing. In fact, it is."

Judging by local reaction to the book last week, the winds have changed. Still, the initial print run is one of the largest planned in Australia, so Mr Hawke should end up a richer man. By all accounts, his next literary offering will be a guide to Australian racing - a penchant of Mr Hawke's which rivals Mr Keating's enthusiasm for clocks. One can only tremble for the horses that have let him down.

"The necessary changes... we had to make in party thinking were made when we were an effective government. Had we not been in power there is little doubt that we

Nikki Tait

THE LEADERSHIP TRUST GUIDE TO MANAGEMENT

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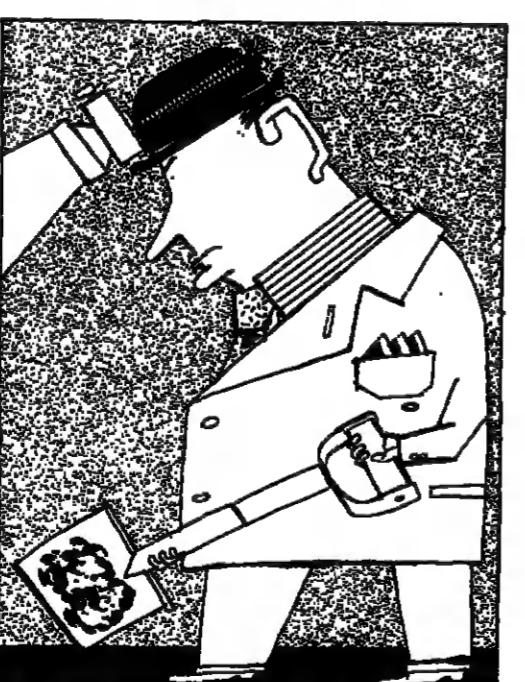
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THE LEADERSHIP TRUST

# Capitalism grew in my courtyard

Leyla Boulton reflects on the changes that market reforms have brought to Moscow in four years



Changing face of Moscow: food shortages are over, but MMM investors are angry and crime is rising

ers, led by the former deputy prime minister, Yegor Gaidar, Russians are shedding communists' expectations that the state will "feed" them from the cradle to the grave. My friend Sasha, an underpaid army officer who moonlights as a security guard, says: "We can rely only on ourselves."

On the positive side, the queues and shortages at Gastronom number 45, the local food shop which now calls itself Zamoskvorechye Supermarket, have disappeared since the abolition of price controls in January 1992. Thanks to the liberalisation of imports decreed at the same time, Muscovites today are far better dressed than in the Soviet era, and despite (justified) grumbling at still very high prices, can find whatever they need in the shops and in the kiosks which have mushroomed in the capital.

There is little that is not for sale in Moscow today. "Afghan war veterans available for all manner of security services," says the advertisement on the trolleybuses passing my kitchen window.

Thrown into a market at the deep end by the young reform-

Muscovites like Irina Yasina, as the bronze statue of Lenin, which still stands outside my courtyard on October Square. Today the statue is nothing more than a rallying point for nostalgic pro-communist demonstrators by pensioners.

Arrogant officials continue to race around Moscow in official limousines without regard for speed limits. But apart from the fact that many now ride in Mercedes rather than rickshackles Volgas, the officials' own significance has radically altered with the demise of the old state-run economy.

Many former Communist party officials have gone into business. Nikolai Ryzhkov, Soviet prime minister from 1985-90, is now chairman of a commercial bank called Tveriuniversalbank. Nicknamed the "weeping Bolshevik" for his sometimes emotional behaviour, Mr Ryzhkov accelerated the collapse of the Soviet economy when he and former President Mikhail Gorbachev failed

to reach a deal on oil exports on July 1, Mr Ryzhkov blurted out: "I think it is better if he doesn't answer that question. We are here to relax." This long-promised foreign trade reform would have increased tax revenues and removed a big source of corruption.

The truth is that, after the young reformers released the genie of market forces, their successors lost their grip on almost everything except export quotas and their own secrets. The supreme power today is money, and those who wield that power are businessmen, madam, and the officials who extort bribes in return for not hindering their activity.

It is that power, as expressed every day in my courtyard, which is the main guarantee against a return to the past. It is true that Moscow is not Russia. But that does not make us think of the future, which will be largely decided in the capital, say less unsettling.

The author recently completed a four-year reporting assignment for the FT in Moscow

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5338. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Facts on The Body Shop difficult to obtain

From Mr Richard Adams.

Sir, Gordon Roddick's defence of his company's commitment to social and ethical issues (Letters: August 26) fails to mention one important element of The Body Shop's position. His company has a firm policy of no paid advertising. However, it has been highly successful in promoting itself through public relations, spending millions of pounds annually.

The Body Shop distinguishes between advertising and PR in this way - "advertising is you saying you're good, PR is getting someone else to say it" (Body Shop annual report 1993, page 20). But, more so than advertising, public relations is

difficult to call to account.

New Consumer can only assess action and hard information. We have been debating disclosure on corporate social responsibility with The Body Shop for some time and have found great difficulty in obtaining relevant information.

In September 1993, in a meeting at which Gordon Roddick was present, The Body Shop confirmed that, while a source supplier analysis of basic product ingredients had been initiated, there had, as yet, been no development of an ethical sourcing policy for such materials, the bulk of these being bought as commodities on the world market. At that meeting we suggested:

• Clear delineation of Trade Not Aid projects as examples of micro-enterprise income-generation schemes whose presentation to the public would be substantially reduced, in line with their contribution to the overall product range.

• Analysis of ingredients and other raw material or finished product supplies to determine source and what was or could be originated in the developing world. This to be followed by a prioritised programme for applying appropriate fair trading criteria and recognising areas where no such possibilities existed at present and seeking ways to introduce ethical sourcing in future.

• Taking the work involved in

the above point to trade suppliers and processors for their comment and encouraging their involvement and creative thinking. Stimulating appropriate trade associations to consider these issues and engaging with other users of similar basic ingredients, including competitors, in evolving practical schemes for improvement in standards of sourcing.

We believe that this was and remains a constructive and far from cynical approach, and we and many other ethical research groups would be reassured on this subject if The Body Shop had adopted it.

Richard Adams,  
New Consumer,  
Newcastle upon Tyne NE4 6JE

### Need publicity for existing courses, not A-level reform

From Mr Huw Morris.

Sir, Your leader "A-levels fail the test of time" (August 22) rightly identifies the over-specialisation of students at 18 as a cause for concern, but your suggestions for reform ignore the wealth of qualifications already available.

At present students in England and Wales can choose between A-levels, NVQs, GNVQs, the international baccalaureate and A/S levels. The last two admirably fulfil the function of the slimmed down A-levels you recommend. The main problem is not the nature of the courses, it is the lack of awareness of their existence. A further problem is created by universities' admissions procedures and employers' selection

criteria which may lead to an inadvertent bias towards students with A-levels.

The time it takes to become familiar with any of the new qualifications and the volume of applications means admissions tutors and recruiters often fall back on what they know best: the A-level. As the introduction of GNVQs and NVQs continues over the next four years, reforming the A-level system would only add complications. The important message is less time should be spent finding new solutions and more time should be spent publicising and adapting to what is available.

Huw Morris,  
29 Hinsey Road,  
London SW17 5AR

### Share options for the not so rich

From Mr Malcolm Hurston.

Sir, May I correct the impression given in your column "Labour names share option 'millions'" (August 19) that the discretionary options scheme used for executives is different from that for other employees.

The time is a single scheme under the 1984 Finance Act which covers all employees, whether executives or not. In practice it has been used

mainly for executives and has become popularly known as a result as the "executive share option scheme".

This however is a misnomer and there is a current trend (Wellcome, the pharmaceuticals group, is an example) towards using the options scheme for large numbers of employees.

Malcolm Hurston,  
The Elop Centre,  
London WC1E 7AA

### Doubts over rail strike figures

From Mr Leslie Hadi.

Sir, If we are to believe the RMT's claim that 98 per cent of its members have remained loyal to the strike, there is a disturbing corollary. The fact that Railtrack still kept 40 per cent of the network open (pre-

sumably with no compromise on safety) suggests a frightening level of oversetting.

Could Jimmy Knapp please check his figures.  
Leslie Hadi,  
Edgware,  
Middlesex HA8 5NZ

### No mystery lurking behind employment statistics

From Mr Peter Robinson.

Sir, In his letter (August 19), John Wells raised concerns about the failure of the Department of Employment's statistics to show an increase in jobs to match the fall of 340,000 in claimant unemployment in the last 18 months. The employment data, derived from employer surveys, have long been subject to doubts about their reliability.

The Labour Force Survey of households provides an alternative measure of both employment and unemployment

trends. The five most recent quarters of data available from this source show unemployment has fallen by 260,000 and employment has risen by 250,000. There is still a discrepancy - albeit a smaller one - explained by a continuing but modest fall in labour force participation rates for men.

As Mr Wells notes, labour force participation rates fall in recessions, but should improve in recoveries. However, this process operates with a lag. It takes time following the beginnings of a recovery for individuals to proceed with the "500-day plan" for radical market reforms that they rejected and, after Mr Yeltsin came to power as master of a newly independent Russia, for what they changed.

I particularly remember Grigory Yavlinsky, a young reformer brought into government on the eve of the Soviet Union's collapse in December 1991, complaining about the refusal of "idiotic" republics to endorse his proposed economic union - a refusal most now bitterly regret. Or Boris Yefimov, expressing fears of an "economic coup" by old-style lobbyists who defected his attempts to impose "ordinary financial discipline" before his second resignation as finance minister in January 1994.

Then there is the cost, reflected this week by the government's estimated fall in taxation. Last year, estimated at about \$200m, should be far higher

England shambles

the government's budget deficit is expected to rise by half a billion pounds this year, and by another half a billion next year. The reason is that the government's spending is growing faster than its tax receipts. The budget deficit is projected to rise from £10 billion in 1993-94 to £15 billion in 1994-95, and to £20 billion in 1995-96.

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## FINANCIAL TIMES

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Thursday August 25 1994

## Remodelling Sweden

Sweden's Social Democrats will probably be returned to power in less than a month. If so, it will be because they have persuaded the electorate of two things, the first true, the second false: that they are best-placed to reform the economic model they built and that doing so can be painless.

As recently as 1987, commentators were revising their obituaries of the Swedish social democratic model. Though leftists had been forced into retreat elsewhere in Europe, the Social Democratic government in Sweden seemed to have bucked the trend. They had adapted the country's tried and tested economic remedies to global competitive pressures without, it seemed, losing the kinder face that Sweden's capitalism had always displayed. A steep devaluation of the krona in 1982, followed by fiscal "austerity" in the mid-1980s, had delivered a balanced current account, unemployment rates of over 2 per cent, and a budget surplus of over 4 per cent of GDP.

Yet there was only a brief respite from the structural reforms on which Sweden's economic future now depends. As the country emerges from its deepest recession since the 1930s, its old remedy, a large devaluation in November, has brought a recovery in the tradable sector. But it can no longer carry the rest of the economy on its shoulders.

The general government deficit is expected to be 11.5 per cent of GDP in 1994, while the stock of public debt, now 93 per cent of GDP, is on an explosive path. With government spending currently 87 per cent of GDP, fiscal retrenchment on a large scale is the only way out of Sweden's difficulties. Mr Ingvar Carlsson, the Social Democrats' leader, claims to understand this. Investors do not believe him. Last week they put enough pressure on the krona to trigger a surprise increase in interest rates from the central bank, and, at last, a meagre SKR16 billion (£5.1m) - 4 per cent of GDP - deficit reduction package from Mr Carlsson.

### Market scepticism

There are good reasons to share the market's scepticism about his likely success if he comes to power after the September 11 election. With unemployment approaching

## England's local shambles

England's local government commission is about to complete its preliminary recommendations for shaking up the existing structure of county and district councils. But it is not too late for the government to call a halt to the process and avoid the threats to be made in local government.

Radical institutional changes can only be justified by urgent necessity. The English argument is that more than local councils, which have been chopped and changed almost annually in recent years. Yet an adequate justification for the proposal is redrawing England's local government boundaries, for the first time in 15 years, involving a host of local councils on the one hand while setting up a new of the other.

The decision to establish the local government commission was part of the move to scrap the poll tax. It was initially a political ploy to reduce the humiliation of defeat. The argument was that a single-tier government would increase accountability and enhance the links between voters and their councils.

It is no surprise that smaller councils which stand to gain from the abolition of county councils are enthusiastic prospects. However, beyond a handful of large cities anomalously subject to county councils, and a handful of counties - the product of the last reorganisation - enjoying little local loyalty, there is no evidence of widespread popular demand for the proposed revolution.

### Derisory responses

Indeed, the argument is true. Postal referendums conducted by the commission on proposed amalgamations yielded derisory responses of little more than 5 per cent. The commission's chief executive claims that such a response would "utterly delight any commercial concern". But that spectacularly misses the point that reorganisation can only be justified as a response to strong local demand.

Then there is the cost, highlighted this week by the government's announcement that all the costs - estimated at about £1bn - will fall on localities. Local electors should not be fooled by talk

of 15 per cent of the labour force, Mr Carlsson knows that the electorate is in no mood for further austerity. Until last Friday, the Social Democrats had conspicuously avoided specific commitments to public spending cuts for precisely this reason. Even the new proposals are short on expenditure reductions, with the majority of savings to be gained by a combination of higher taxes and, less credibly, about Skr10bn in projected reductions in future debt interest payments.

### Spending cuts

Lower interest rates are a familiar expectation as long as Sweden lacks a government that can credibly promise to do more than nibble at public spending. Indeed, without such a promise, the economy will be trapped in a vicious spiral of rising long-term interest rates, followed by rises in short-term rates to defend the currency. This will add to the effects of fiscal tightening on domestic demand. But higher interest rates will also make tightening more urgent, by pushing the debt burden closer to breaking point.

If Mr Carlsson proves as protective of his public sector constituents in office as he has been on the campaign trail, the markets' fears can only be proved right. Yet the Social Democrats have foiled sceptics in the past: in 1982, it was a Social Democrat government which reversed the deficit spending of the preceding anti-socialist coalition, and later in the decade introduced sensible tax reforms and significant economic deregulation. They were able to do this, in part, because the population felt that the ethos of the Swedish model was safe in their hands, if not the detail.

A similar feeling lies behind the party's longstanding lead in the opinion polls. The population's trust would be well-founded if an incoming Social Democrat government used its mandate to explain why the public sector must be smaller and push through the measures needed to achieve this. In the hands of Mr Carlsson, such measures might just might come without abandoning the egalitarian spirit of Sweden's past, or its active approach to the labour market. But come they most certainly must.

## Market scepticism

There are good reasons to share the market's scepticism about his likely success if he comes to power after the September 11 election. With unemployment approaching

of prospective savings, or the government's concession that it will allow councils to borrow for "unavoidable" costs.

Unlike the transitional costs, the financial benefits are largely hypothetical, and would certainly be negated by any decision of a future non-Tory government to establish strategic authorities above existing district councils.

Such a decision is almost inevitable if most county councils are abolished, since districts are too small to conduct the strategic planning functions which many believe should be carried out at sub-national level. If counties are retained, they would be the obvious building blocks for that task.

### Grave weakness

That, in turn, highlights another grave weakness in the commission's remit - not functions. Yet some of the weaknesses of the present regime could be tackled by a clearer allocation of functions between existing tiers, and in some cases by a straight transfer of functions downwards.

Instead of wholesale restructuring, the government should adopt a more pragmatic approach. Where change is believed to have strong public support - Bristol or Humberside, for example - district authorities should be allowed to hold referendums on divorcing themselves from their county council. Only if more than 40 per cent of registered voters support such a change should it go ahead.

That leaves the problem of local democracy, which is indeed in a sorry state. The solution, however, is not to be found in expensive musical chairs. It lies in the introduction of measures which render councillors truly reflective of, and accountable to, their voters.

Two necessary reforms stand out. Proportional representation for council elections would end local one-party states. And the use of advisory local referendums would give electors a direct say on local matters of concern to them, and force their councillors to say why they disagree if they refuse to do so. In the long term there is also a case for making councils responsible for raising more of the money that they spend. But a short while after the abolition of the poll tax is not the time to revisit the local tax system.

Then there is the cost, highlighted this week by the government's announcement that all the costs - estimated at about £1bn - will fall on localities. Local electors should not be fooled by talk

**M**r Tony Cann, Lancashire businessman, shakes his head at reports that Mr Michael Portillo, UK employment secretary, wants to slash the government's £1.8bn training budget.

"The free market will not sort out the training of young people and unemployed adults [they] are the main recipients of government-funded programmes," says Mr Cann, chairman of East Lancashire Training and Enterprise Council (Tec), one of 32 in England and Wales which administer publicly funded training on behalf of the employment department.

The Tecs, independent companies run by private-sector business leaders, have been thrust into the spotlight by recent, unconfirmed newspaper reports that Mr Portillo wants to halve their training budget. The debate over their future will be fuelled today when league tables are published showing how successful they have been over the past year in finding jobs for, and improving the skills of, unemployed people.

Mr Portillo, a standard-bearer of Thatcherite ideas and a keen supporter of freeing labour markets from state involvement, has made comment about possible neither has squashed media speculation.

As the government approaches its autumn spending review and looks for ways to cut the £50bn public-sector borrowing requirement, however, Mr Portillo is thought to be seeking ways to save some of his department's overall annual spending of £3.7bn.

Officials in his department say that he has asked them to detail expenditure on training programmes, and to assess both their value for money and the possible political reaction were training budget cuts to be agreed in the public expenditure negotiations. "We are at the shadow-boxing stage with the Treasury," said one official.

Any cuts in the training budget would be at the expense of the Tecs, which the government set up four years ago to take over the administration of publicly funded training. The two main schemes administered by the Tecs are Youth Training, a programme for young people with guaranteed places, and Training for Work, for long-term unemployed adults. Most have been jobless for more than a year.

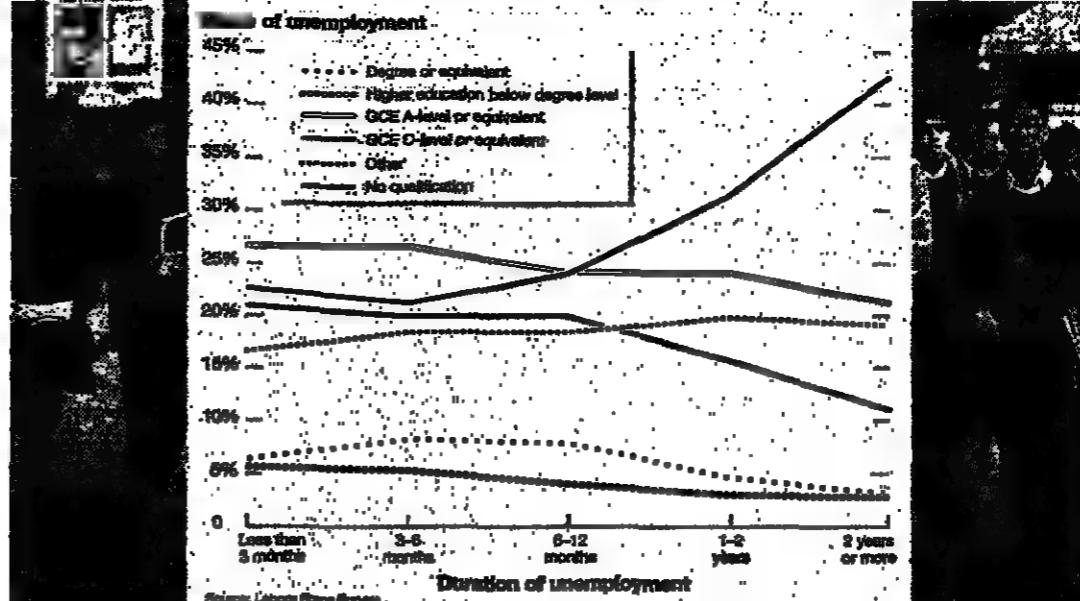
Tec, which receives most of their £1.8bn funding for these two programmes, are allotted individual budgets under complicated formulae which take into account the levels of unemployment in their areas.

So how much scope is there for savings in the Department of Employment's training budget? And is the government prepared to curb

Lisa Wood says it may be difficult to identify savings in the UK publicly funded training budget

## Suitable schemes for cutting

Unemployment and qualifications skills can lead to jobs



the state's role in training amid general acknowledgement by industry that the UK's underskilled workforce is putting the country at a competitive disadvantage.

Speculation about Mr Portillo's agenda at his new department has been stoked by comments from a small group of rightwing Tory backbenchers, who minimise the role of the state. Mr Nick Bud, a maverick rightwinger, is sceptical about the role of government in training. Offering training schemes to upgrade skills, he says, was intended only as a temporary measure in the 1970s.

"Now," he says, "training by the state is applied as a permanent part of the economy. I want to question that." This reappraisal has not been on the political agenda for several years. Tory and Labour governments since the early 1970s have accepted that the state has a significant role to play in training the unemployed. Sustained economic growth alone is not seen as the solution to long-term unemployment, while market forces tend to under-provide the skills needed for workers to compete in an increasingly demanding jobs environment.

This view of the importance of backing found support in the recent white paper on competitiveness, published in May by Mr Michael Heseltine, trade and industry secretary. It said that government-backed training formed part of the "active measures" that a flexible labour market needs to help unemployed people back into work.

Mr Portillo's expenditure review will not only consider the strength of this argument but try to ascertain whether the two main Tec schemes offer value for money.

It will focus first on Youth Training.

Despite the "guarantees" of a place for any young person that won't be a waste of money, some 65,000 young people are estimated to be falling through the net - neither on YT course, nor in a job. One of the main reasons that young people do not take up a YT place concerns the benefit allowance. If they receive training but no offer of a job, they are entitled to a sum allowance of £22.50 a week, a sum which many consider too low. Were it to be cut, it would undermine what the government sees as a flagship venture.

The main area which Mr Portillo is likely to look at, therefore, is the £705m-a-year Training for Work scheme for unemployed adults, which replaced Employment Training last year. The programme has been criticised for several failings - even by some Tecs, which suggest that fewer people should be accepted on the scheme but more money should be spent on training individuals, who receive £10 a week

plus their unemployment benefits. Detractors, including Labour MPs such as shadow transport secretary Mr Frank Dobson, a former employment spokesman, claim that fewer than a third of participants get jobs.

However, the league tables to be published today may dispel some of the criticisms about the performance of Training for Work. Most Tecs are expected to show improvements in finding jobs for the unemployed, despite progressive cuts in funding to programmes for the unemployed over the past three years. Mr Mike Nixon, chief executive of North London Tec, which now gets 54 per cent of Training for Work participants into a job compared with 10.65 per cent when it inherited the scheme, says: "TFW is now looking good."

In his search for savings, Mr Portillo may decide that cheaper, non-training alternatives to Training for Work offer one solution. Job Clubs, for example, provide short courses where the unemployed learn basic skills to "enhance their job-hunting techniques", such as how to fill out a curriculum vitae. The clubs seek to get people back into work quickly without upgrading their work skills.

Employment department officials will probably tell Mr Portillo that it is difficult to compare the long-term success of training schemes with that of Jobclubs. It may initially be cheaper to get an unemployed person back into work through a Jobclub, but many of the jobs are short-lived, while individual skills have upgraded may get a better-paying, permanent job. Employment department officials believe the trade-offs between funding and jobs are more complex than they appear.

**T**he employment will have to weigh up the relative gains provided to the individual and to the overall UK by publicly funded training schemes. Even if he decided to slash the £705m cost of Training for Work tomorrow, the government would still be faced with a massive unemployment benefits bill. In addition, about a quarter of the UK's training budget for unemployed adults comes from the European Union, which would be lost if the Tecs' main scheme was axed.

Mr Portillo's cost-cutting choices will thus be limited. Some Tecs could undoubtably improve their performance, but cutting the amount they can spend on unemployed individuals may not enhance their success rate. Mr Chris Humphries, policy director of the Tecs' National Council, says: "I think the league tables will show initial improvements. We hope that this will be acknowledged by maintenance of budgets, not cuts."

the Lords' proceedings.

This is a nice refinement to Labour's policy during the early 1980s of straightforward abolition. It would allow hereditary peers such as Viscount Whitelaw (former deputy prime minister) and Viscount Tonypandy (a former House of Commons speaker) to remain in place.

It is not that the Labour party has a particular affinity with the first holders of hereditary titles, but fears anything more ambitious would dominate the first year of a Labour government.

Such proposals, however, would be a rump organisation many Labour MPs acknowledge would still be undemocratic. Reform of the Lords has long been discussed but nobody has yet come up with workable proposals. It is not for nothing that it recently won the Graham Taylor Lifetime Achievement Award (named after the less-than-successful England football manager) from civil rights pressure group Charter 88 for the institution that defied seemingly insuperable odds and survived.

Surely the lesson is that there is no middle way. Outright abolition is the only option.

Roland Rudd suggests the upper chamber of the UK Parliament is ripe for the bin

## Time to go, m'lords

things. irrespective of whether the upper classes make better leaders - an assumption which is deeply spurious - there is the awkward fact that all aristocratic families started off as commoners and some as rogues.

There are dukes who owe their right to sit in the Lords to their descent from mistresses of Charles II, and lords to the fact that their forefathers financed the British garrison in Ulster in the 17th century. There is a *leitmotiv* in all this: money buys class, and money is no guarantee of good leadership.

This does not mean that the reverse is always true - that the Lords always make the wrong decisions because more than half of its members are hereditary peers. Indeed, it has recently provided a valuable service in water down government plans to weaken defendants' right to silence and blocking changes to the compensation system for criminal injuries.

But the fact that it occasionally, and by accident, does the right thing, does not in itself justify the



Things which never would be missed

House of Lords' existence.

The question then becomes how best to get rid of it? Tony Benn, the former leftwing MP, has an interesting wheeze in the early 1980s. A Labour government would appoint 1,000 new peers, with excellent proletarian credentials, who would vote themselves out of existence at the earliest opportunity.

There was only one problem. How

## OBSERVER

Menzies Centre for Australian Studies at the University of ... is sponsoring the event.

### Midge too far

If you bump into a building worker from Miller Group, whatever you do, don't compliment him on the sweet-smells emanating from his body.

He may be involved in constructing the bridge across the Kyle of Lochalsh to Skye in Scotland, and is a mite sensitive about his current bathing habits.

His pals have discovered one certain prophylactic against the dreadful biting midges which plague the site whenever the Hebridean winds blow.

Thanks to cosmetic company Avon's Skin-So-Soft bath oil, they can now get on with the job in peace.

And they might not be in a joking mood in the pub after the day's work is done.

### Academic pull

To lose one Treasury official may be regarded as a misfortune, to lose two... At the beginning of next month, just when all international eyes will be on Italy's 1995 budget plans, treasury minister Lamberto Dini will be waving *arrivederci* to a couple of his lieutenants.

Francesco Giavazzi, who has played a prominent role in recent

All he needs now is for his director-general Mario Draghi to be wafted across to his own old job - number two at the Bank of Italy.

### WilTel, won't tell



# FINANCIAL TIMES

Thursday August 25 1994



Foreigners may take majority stakes in their own ventures

## India to liberalise drug industry

By Stefan Wagstyl in New Delhi

India is about to announce partial liberalisation of its pharmaceutical industry, in a move which would cut price controls and allow foreign groups to take majority stakes in their Indian ventures.

The announcement, expected in the next few days, will help revive confidence in the government's commitment to reform and end criticism that the liberalisation programme started three years ago flag-

The Indian drugs industry operated for many years under a strict regime of price controls

aimed at ensuring that even the poor have access to pharmaceuticals. Premier P.V. Narasimha Rao was initially reluctant to liberalise the industry, for fear of provoking a backlash from those who had deregulated it to socially unacceptable price increases.

He now wants to promote investment in the industry, but important curbs will remain.

Under the new rules, the number of drugs which will be sold above government-specified prices will be cut from 142 to 70. Drugs, which now come under price control if their annual sales exceed Rs1m (US\$16,000), will no longer be subject to controls unless their sales exceed Rs40m a year.

Foreign companies at present limited to minority stakes in Indian affiliates, will be permitted to buy up to 51 per cent of companies making bulk drugs, the staples of the industry. The number of drugs that can be made only by state-owned drug companies is being cut.

The government hopes the new policy will encourage Indian companies to invest in research and development. Until now, they have been on the back foot. Foreign companies are unlikely to rush into India until they are concerned about the country's patent laws, which recognise only process patents and not product patents. This means that Indian drug companies can copy western products as long as they find a slightly different way of making them.

Under the General Agreement on Tariffs and Trade's Uruguay Round accord, India has pledged to strengthen its patent laws, but the legislation is yet to come through parliament.

"It's one step forward but falls short of the industry's expectations," said Mr. Bhakare, president of the Indian Drug Manufacturers Association, the largest industry association with over 800 member companies.

## Wellcome launches US patent suit

Continued from Page 1

likely to be worth more than \$1.3bn this year, Zovirax is the fifth biggest brand of prescription drug in the world, according to Lehman Brothers.

The legal action is a distraction for SmithKline. Famicid is one of its most promising new products. The UK company's new chief executive, Mr. Jan Leschly, has already launched it into acquisitions and new markets.

Mr. Jo Walton, analyst at Lehman Brothers, said if SmithKline lost the legal battle it could be forced to pay a royalty to Wellcome. Acquisition of the drug was unlikely.

The legal action is the bi-chemistry of the two drugs. As well as alleging that Famvir and Zovirax break down inside the body in virtually identical active ingredients, Wellcome claims that the method by which Famvir is absorbed was previously patented.

Famvir is available only in the US and the UK. It was launched in January last year. A brief price skirmish between US companies and the UK resulted in a price cut of 5 per cent for Zovirax. There was no such skirmish in the US and the two drugs have "parity of pricing," said SmithKline.

Wellcome shares rose 11p to 720p and SmithKline Beecham's 'A' share lost 2p to 446p yesterday. Wellcome said legal action outside the US was unlikely.

## Cuba camps

Continued from Page 1

ship. Earlier yesterday, Mr. Fernando Ramirez de Estenoz, Cuba's ambassador to the United Nations, said his country was prepared to discuss the refugee problem, but only as part of broader negotiations, including the trade embargo against Cuba and the presence of US at the Cuban base.

## Foreign securities firms to set up branches in Taiwan

By Laura Tyson in Taipei

Taiwan's Securities and Exchange Commission is expected to announce final approval today to applications by eight foreign securities houses to establish branches on the island as part of a broader deregulation of the securities industry.

The SEC yesterday said Japan's big four securities firms (Nomura, Daiwa, Yamaichi and Nikko), Britain's Baring Securities and S.G. Warburg, W.L.给你们的信函中，我已详细说明了我们对贵公司未来发展的看法。希望你们能够认真考虑我们的建议，共同为公司的长远发展做出贡献。

S.G. Warburg had night "delighted" at the decision, which had followed an application for a branch earlier this summer.

Until now, Merrill Lynch was the only foreign brokerage permitted to have a branch in Taiwan, allowing it to compete in a wider range of business activities.

ties than those houses had to representatives.

The Taiwanese government, which has itself had a vested corporate interest in a closed market, now suggests that it would like to develop the market as a regional financial centre.

The liberalisation of the financial industry, which has long closed to foreign institutions, is also part of Taiwan's campaign to gain admission to the General Agreement on Tariffs and Trade.

S.G. Warburg had night "delighted" at the decision, which had followed an application for a branch earlier this summer.

Taiwan had recently eased rules for foreign brokers to set up a branch on the island, lowering the minimum capitalisation from T\$200m to T\$100m (\$7.6m to \$3.7m). The

foreign brokers are still required to have a representative office for a year before they can apply to set up a branch.

In another liberalisation move, the finance ministry said yesterday said it would allow new local companies to underwrite short-term paper, as long as they have a minimum capitalisation of T\$2bn.

The government also said that, in the longer term, banks would be able to expand their activities by underwriting commercial paper. Banks are currently banned from underwriting commercial paper.

In a related development, the finance ministry plans to break the monopoly held by the Kuomintang-controlled Taiwan Securities Finance Corp, Taiwan's only margin finance lender.

## Blood clot protein identified

Discovery may lead to drug to prevent thrombosis

By Andrew Derrington in London

Scientists have taken an important step in finding a drug to control blood clotting, which causes heart attacks, strokes and fatal and disabling diseases.

The team - from Oxford and Edinburgh Universities, and the Medical Research Council clinical centre in Harrow - have identified the structure of a protein called tissue factor, which triggers blood clotting, or thrombosis. Their findings are published today in the journal *Nature*.

"More than half the premature deaths in the western world are thrombosis-related," said Professor Edward Tuddenham, of the MRC centre.

Thrombosis is triggered when tissue factor combines with Factor VII, another protein in the blood. This starts a biochemical chain reaction that forms a clot, which may block a blood vessel and

on blood clotting. The Edinburgh biochemists made pure crystals from the protein, and the Oxford group used X-ray crystallography to work out the structure.

A number of drugs that inhibit blood clotting are already used in heart disease. New drugs in the field include Ciba's Hirudin, which is derived from leech anticoagulant, and Biogen's Hirulog. They all act by blocking the later stages of the clotting "chain-reaction".

A drug that acted on Factor VII could be more effective because it could begin working earlier in the blood clotting process.

Once a potential drug has been identified, animal trials will be used to check its safety and test toxicity. Clinical testing could begin a year later. Approval could take at least 10 years before a drug is marketed.

The three groups of scientists in the team from different fields. Only the MRC group work

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## THE LEX COLUMN

### IBM bytes back

IBM had no choice but to match Compaq's sharp price cuts for personal computers. Big Blue has already lost lead position in the US pc market to its slimmer and faster rival and cannot afford to see the erosion go much further. Even so, the company will be hard pressed to win a head-to-head price war. Compaq not only has lower costs, it has proved more adept at selling its boxes through dealers and has successfully established a reputation for selling high quality computers at low prices. Given that IBM's pc business is scarcely profitable, the price cuts of up to 27 per cent will cost it dearly.

IBM's only alternative would be to differentiate its products from those of its rivals. Until recently, that seemed its strategy. It planned to push PowerPC, the chip it has developed with Apple and Motorola, as a new industry standard for personal computers. The snag is that software is typically written to work with the Intel chips which sit inside most pcs and, without a wide range of software, customers are unlikely to switch technology. The latest comments from IBM's new pc chief Mr. Rick Thoman indicate that he is retreating from the PowerPC strategy.

IBM is therefore reduced to joining the price war. To hold its own, the pc division will have to slash costs and transform its sleepy culture. IBM, under its chairman Mr. Louis Gerstner, said yesterday it would allow new local companies to underwrite short-term paper, as long as they have a minimum capitalisation of T\$2bn.

The government also said that, in the longer term, banks would be able to expand their activities by underwriting commercial paper. Banks are currently banned from underwriting commercial paper.

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# TURKEY

Friday May 7 1993

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## **SECTION III**



Mourners file past the coffin of President Turgut Ozal, as it lies in state in Ankara

A country in the throes of change has suddenly been deprived of its leader. Many of Turgut Ozal's achievements are irreversible, but Turkey still faces daunting problems with the added danger of political instability. The process of choosing a new president begins tomorrow.

# **Shaking the kaleidoscope**

**By John Murray Brown  
and Edward Mortimer**

**TURKEY TODAY** ■ ■ country throes of dramatic change, both internal and external. With highest growth in the Organisation of Economic Co-operation and Development (OECD), inflation running over 50 per cent.

**TURKEY TODAY** ■ ■ country throes of dramatic change, both internal and external. With the highest growth rate in the Organisation for Economic Co-operation and Development (OECD), inflation running over 50 per cent. Its economy has opened massively to the outside world in the last ten years, and a full customs union with the EC is scheduled for 1995. Meanwhile, the strategic environment has turned upside down by the end of the cold war, and the country has survived by means of conflict and instability. Its own southern region has for years been the scene of a bitter civil war, which just now has a peaceful conclusion.

or its traditional pro-western foreign policy. The emergence of a consumer society, the revival of the search for a European identity, Turkey's strong support of US-led coalition against Iraq, Turks to look at themselves and their country anew. He also played an important part in the formation of Black Sea economic co-operation between the two, and in encouraging closer links with the Turkic-speaking Asian states.

The power to influence policy, exercised during the war and its Kurdish aftermath, had not been the main issue in the defeat of the Motherland Party in the November 1991 general election. Yet no Turkish party or politician can

At the same time, in its history, the country has been deprived of its leader in the last decade did most to shape its destiny. President Turgut Ozal died on April 17, and parliament will now meet in the first of four possible ballots to choose his successor. Although for the last year and a half he has been in office rather than in power, his influence remained strong, and his death has created a political kaleidoscope.

The economic reforms put in place in the early 1980s laid the ground for Turkey's buoyant return to health after the stop-go performance of the previous decade. After ten years of growth averaging more than 5 per cent, Turkish society today is much more open, and Turks are becoming more self-confident. The country's membership of the European Community may still be a distant dream, but the westernising trend continues apace.

President **Turk** was criticised for challenging the secular legacy of **Kemal Ataturk**, the republic's founder. Yet the social democrats - political guardians of secularism - are starting to rethink the doctrine of Kemalism, which was used to justify the military's intervention three times between 1960 and 1980. Another charge against **Turk** is he gave free rein to radical **Muslim** elements. Politicised Islam is certainly persistent, if small, force, but **Turk** politicians believe it must be contained within Turkey's borders.

are at a turning point as Turkey and the EC enter the last lap in their progress to customs union. By the end of 1995, if all goes to plan, Turkey should have lifted all import restrictions on EC goods and adopted the Community's common external tariff. There will almost certainly be an attempt to link Turkey's market with EC markets on textile imports, currently limited by a quota arrangement which is technically in breach of the EEA Agreement.

As the deadline approaches, Turkey's powerful industrial lobbies will no doubt try to

within Turkey'socracy. In foreign policy, as power to prevent regional conflicts, Turkey is learning to use its growing diplomatic weight in its position on Armenia and Azerbaijan in the Caucasus, and to galvanise the west to former Turkish nationalists. Note

lobbies will no longer try to cling to their privileges. But no government can long afford to let Turkish industrialists produce high-cost products behind a protective wall. Turkish investors will want a clear signal from Ankara of its commitment to open the Turkish market. Any slip-up on this

Turkey will afford a long period of party bickering. The country has an urgent agenda ranging from the Kurdish insurgency through relations with the EC to the problems highlighted in the OECD report.

A breakthrough in the conflict with Kurdish separatists,

The government has been

in sight, by no assured. Ankara yet frames the fire March by Workers' Party

**Kurdistan Workers' Party** (PKK). The increase in hostilities provides an opportunity for the administration to apply its judicial and human rights reforms in the Kurdish-speaking areas.

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## Towards customs union Banking: still a little

The politicians may yet themselves through the would provide the guardability of

of the durability of political and economic reforms in motion by the present election. Elections for the presidency are always fraught in Turkey, even though it is largely ceremonial post. The time will provide a thorough maturity of political system, and any further political and economic reforms must stand in doubt as long as the threat of early election hangs over the parliament.

The promised land is still some way off. Whatever administration change may bring, the challenges confronting Turkey remain awesome. But there can now be no turning back from the road on which Turgut Ozal struck out.

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# **İKTİSAT BANKASI**

PRESIDENT Turgut Ozal's sudden death from heart failure on April 17 was a severe blow, setting off an unpredictable chain of events.

If the **left** of Mr Ozal is followed by a decision by prime minister Süleyman Demirel to stand as a candidate for presidency, this would remove the two principal **right**s from the Turkish political stage.

One possibility is that the present turmoil will eventually encourage the **right-wing** parties to join forces. It may also result in a reunification of the left. This in turn could force through a new generation of younger Turkish politicians. These, at least, are the hopes of many Turks.

It would be hard to **forget** True Path (DYP) party without Mr Demirel, if he gives up the leadership to become president. Yet much of the **left** of the late Mr Ozal when he had himself appointed to the presidency **in**. In event, after a bitter internal struggle, the Motherland Party (Anap) **today** with a good chance of winning the next election under Mr Mesut Yilmaz, a man of experience and a former prime minister.

Few of the parliament's deputies appear **likely** to take the issue with early elections. Mr Demirel is the helm to the party through the next election, DYP parliamentarians would expect to lose their and, more important, lose the lever of patronage they have

The question of who would succeed Mr Demirel - DYP head **first** to be settled. Various names have been put forward, including that of interior minister Ismet Saygin, a respectable if uninspiring figure. Mrs Tansu Ciller, the made no secret of her leadership ambitions, although conservative elements in DYP may block her. Parliamentary speaker Husamettin Cindoruk would be a popular choice, although his maverick record on issues in defiance of the right-wing parties may join **left** - with reunification on the left

The DYP **now** has some party support.

The search for a new leader could well lead to the collapse of the 17-month **left-right** coalition with the Social Democratic Populists (SDP) and the painstaking formation of a new government.

Turks have put up with a lot to serve their political masters. If the history of politics is a fairly unhappy one, it is unstable nature of Turkish political loyalties since 1980,

country has seen three military coups. Successive interventions have left the political landscape riven with fault lines.

But today, particularly among young people, there is a growing disillusion with the old-style patronage politics. Like peers in the House of Lords, Turkish deputies are under public fire, the latest being the parliament's appalling record of absenteeism.

Apart from the parties, particularly the Islamic right, divisions in Turkish politics remain artificial. The spectrum from fundamentalist Islam to nationalists of both left and right. In between these are centre-right parties, two social democratic parties, and a radical Kurdish group, the People's Labour party (HDP).

The recent proliferation - there are now 10 parties with representation in parliament - is not so much a measure of Turkish pluralism, the result of Mr Demirel's decision to lift the ban on parties outlawed by the generals in 1980.

On the right, it is still hard to distinguish between the DYP and Anap, currently the main opposition party. The former is the inheritor of the Justice party, formed after the



Mrs Tansu Ciller has made no secret of her leadership ambitions...



...but Husamettin Cindoruk would be a more popular choice

coup. The Justice party, without **secret** to an explicit, was the natural home to the right-wing populists of the Democrat party of Adnan Menderes, the Turkish prime minister ousted in 1961.

Anap is more closely identified with the urban middle class. It attracts the business elite of Istanbul, while the DYP has been strong in the smaller towns of Anatolia and the Aegean.

Both parties are broadly committed to the market-based economic policies pursued by Mr Ozal from the early 1980s, although DYP has shown a distinct Keynesian style interventionism than Anap. As long as the right-wing parties control a future government, Turkey will continue to pursue a pro-western foreign policy.

The right-wing vote in Turkey is traditionally accounted for 60 per cent of the electorate, and many analysts believe there will be

an overwhelming logic for the parties to bury their differences.

In a recent poll, Mr Caglar emerged as the least popular of the main Turkish politicians. He remains a close confidant of Mr Demirel, and Anap's campaign has clearly hurt Mr Demirel's public standing.

On the left, the picture is equally unresolved. Mr Erdogan's SHP has of late looked distinctly uncomfortable, as the junior coalition partners of the DYP, on sensitive issues like policy towards the Kurdish minority, on the new edu-

bill which reflects the growing influence of the **right** lobby in the ministry, on the recent ban on private radios - an issue on which the coalition has lost considerable public sympathy.

Also on the left, the Republic People's party (CHP) has emerged as the main beneficiary of the lifting of the ban on political parties, although predictions that its numbers in SHP deputies would be the CHP proved exaggerated.

The CHP currently has 21 seats, compared with 54 for the SHP. The main loser has been Mr Bülent Ecevit, the former prime minister whose Democratic Socialists (DSP) has now been reduced to just three

Where the DSP has fallen down, the Moslem-based Welfare party (RP) has made ground. The party, which has based itself on an anti-western Islamic platform, and has done well in recent elections among the disaffected populations of the **eastern** constituencies, particularly in Istanbul.

The one unknown in all this is what role Kurdish politics is to play in Turkey. The constitution currently protects rights from appealing to explicitly ethnic sentiment. But if the various Kurdish political groups are able to forge a common stance in the wake of the rebel ceasefire, there could soon be a new force to contend with, creating quite new fissures in Turkish politics.

come to power with their reluctant blessing, he was less overawed by them than earlier civilian leaders had been. For the first time in the republic's history, he proved - by imposing his own choice as head of the armed forces in 1987, and by ignoring their views during the Gulf crisis in 1990 - that the civil power can control the military rather than the other way round.

He was not overawed, either, by the towering figure of Ataturk, whose picture adorns every public building in Turkey. In his last years, especially, he was quite uninhibited about his public behaviour, whether observing Islamic rites, indulging his appetite for the good things of life (including some from which a stricter Moslem would abstain), or simply saying what he thought. He was a figure with whom ordinary Turks could identify, including many of those who were proud to be Kurds, or pious Moslems, or indeed both. He leaves Turkey not only a better country, but one better equipped than it was for living at peace with itself.

## The end of an era

**President** Turgut Ozal, who was the dominant figure in Turkish politics for the last ten years, died on April 17. Edward Mortimer assesses his achievements and legacy

**TURKISH** leader since the founder of the republic, Mustafa Kemal Ataturk, the president **now** such profound changes in his country. Turgut Ozal, who was prime minister from 1980 to 1983, and president from 1983 until his death three weeks ago. And none, at least since Adnan Menderes (prime minister throughout the 1950s), had his personal stamp so firmly on the country's politics.

Ozal chose to be buried close to Menderes's grave in Istanbul, which suggests he may have thought of him as a pre-eminent Turkish politician in a democratic

era after a period of authoritarian rule, while relaxing the grip on the economy and presiding over a period of rapidly growing prosperity.

He remained in office, but out of power - a situation he exploited to regain popularity by making public gestures **despite** going beyond government policy on various issues. He was highly popular figures, **despite** by many in gathering too much power in their own hands and using it to enrich themselves and their families. Both suffered political defeat in the 1980s war. But while Menderes was overthrown by a military coup and subsequently hanged, Ozal first lost control of his own party and then of the polls, being obliged for the last year and a half of his presidency to form a coalition with a government formed by his opponents.

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In the latter respect, Ozal in fact moved fairly gingerly. Although his coming to power in 1983 was undoubtedly a slap in the face for the generals, who had intended the election to be won by one of their own number, it is also true that it could not have happened for the ban on the entire pre-1980 political leadership which the generals had imposed.

As prime minister with President Kemal Evren, the author of the 1980 coup looking over his shoulder, Ozal took only slow and cautious steps to dismantle censorship and other

restrictions or to curb human rights violations. In the referendum on restoring political rights to the banned leaders, by his rivals, he took a formally neutral position.

Süleyman Demirel, the pre-coup prime minister who had brought Ozal into government as an economic technician, always regarded his subsequent emergence in a political role as tainted with illegitimacy. Demirel also contested the legitimacy of Ozal's election as president in 1989 by a parliamentary majority which, at that point, was from reflecting a majority in the country. Having won a narrow victory in 1991, when he trounced Ozal's party in the



Turgut Ozal: parallel with Menderes

polls and came **as** prime minister, Demirel now faces a bitter-sweet prospect of succeeding Ozal as president in rather similar circumstances.

An Ozal by training, Ozal was bolder in **political** reforms. Between 1980 and 1982, as deputy prime minister in charge of economic policy, he brought down inflation from 107 to 25 per cent by withholding state support from industrialist and consumer alike, allowing the exchange rate to shoot up while wages lagged behind the uncompetitive lira, including some **which** went bankrupt. At this point he resigned and started quietly building his own political party, which the generals made the mistake of not taking seriously until **too** late; they probably thought he had made himself too unpopular to matter.

Once in power in his own right, he continued with free-market reforms - deregulation, lowering of import barriers, abolition of exchange controls, full convertibility of the lira, and a start on privatisation - but was much more rigorous about the money supply. By 1991 inflation was back up at 100 per cent, and though Turkey enjoyed record growth through 1992, the benefits were far from equally

shared. There was a widespread feeling that the rich in general, and the Ozal family in particular, were getting much more than their due.

Yet the truth is that nearly all Turks are **far** off now than they were when Ozal came to power. And he brought the country some less tangible benefits, too. Having outwitted the military and

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## 'I've been careful to control my attitude'

Some Turks are saying President's Ozal's death marks the end of an era in Turkish politics. How do you evaluate his contribution?

I let me say this. I knew him almost 43 years. Between 1965 and 1971 he was my adviser, then he was under-secretary of the planning board. I put him there.

In 1979, I brought him into the administration again. Later we had some problems, because between 1980 and 1981 we not ...

In 1991 we campaigned for him in the presidential palace. We were not able to get enough votes, and since then I've been very careful to control my attitude, to protect the country from any harm. And it has happened. Because once you have many years of friends, it doesn't matter what happens in the last year or two.

Do you think those who are pressing you to accept the presidency really want you to step down from power?

[laughing] That's possible. But the president is very important. He can prevent both government and parliament from functioning. The president should have some understanding, and be helpful to the government.

Even if it is composed of parties different from his own? When you become president, you should forget the parties.

Mr Ozal is credited with opening the way to a solution of the Kurdish problem. What is your attitude?

One can argue about that. The problems are still there. None of them have been solved.

Abdullah Ocalan [of the rebel Kurdistan Workers' Party] has agreed to end his ceasefire. Are you closer to a solution?

We never hear him, whatever he says. If you don't hearing him, then he belongs to the party to the problem. If you make him a party to the problem, then we should be dealing with him. He should never talk to him. I don't think we should deal with the man attacking us.

He won't tell him "don't stop", but nor will we tell him "we are very happy that you've stopped", and then negotiate.

A helpful role has been played by Mr Jalal Talabani and the Iraqi Kurds.

**Four times prime minister, twice deposed by a military coup, and now almost certain to be elected president, Suleyman Demirel is the arch-survivor of Turkish politics. Two days after the death of President Turgut Ozal last month, Mr Demirel talked to Edward Mortimer and John Murray Brown**

I saw Talabani five or six days ago, and told him: "You shouldn't be a mediator between the Turkish and those terrorists, but if you think they are killing Kurds, brothers killing brothers, then if you as a Kurd yourself say 'it should be stopped, it is up to you'."

I am telling him "don't do anything", but "don't be a mediator, don't get any instructions from us". I am closing the door. We don't want bloodshed. We are trying to have a new approach to the problem. We offer them justice and the rule of law.

There is even a degree of clemency?

Actually there are laws. They can benefit from the "repentance" law, and parliament may even enlarge it.

Would part of this approach be to allow Kurdish schools, or introduce the Kurdish language into schools?

No, that is something we won't do anything which would be understood as a gain for terrorism. Then we wouldn't be able to run the country.

But leaving terrorism aside, there is not a strong case for doing it in its own right?

If there is a strong case for anything to be done, we will do it, but not now, because then it would be seen as a concession, which would fuel terrorism in the coming years.

What does Kemalism mean in the 1990s?

Well, we understand it, it is not a regime. It's a target. Ataturk said the majority will-power of the nation should govern the country. He said the people of Turkey should reach contemporary civilisation. If that Kemalism, I'm a Kemalist.

What about his principles of "secular" and "national"?

In 1923 the Turkish state had about 10m people and its were devastated by war.

There weren't enough private

There wasn't enough capital or know-

how, so the state had to step in. When you come to the world, the thing changes: having the state in ... But secularism is very important. It's actually a protection of the right of religion: you can believe in your religion.

Then Turkey will be a partner.

As in Bosnia, if the international community intervenes, we will supply forces, but we cannot intervene by ourselves.

So we should do it with the world.

That means the Europeans have a role?

Yes. We should do it with the world, including the Russians, in the case of Kuwait.

Russia should be convinced to do it.

It needs to be done. In the case of the Caucasus, too, Russia should be involved.

Up to now there was no going to control the no-fly zone. Our planes left Italy today.

We hope they will have results.

Europeans will be put to work.

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## TURKEY 5

JOSH COLEMAN

**D**uring the four decades of the cold war, Turkey experienced economic transformation and many internal upheavals, but its only foreign policy problems resulted from the conflict in Cyprus and the consequently difficult relationship with Greece.

Otherwise it was a rock-solid ally, maintaining good relations with its Soviet neighbour to the north and holding aloof from the quarrels of the Arab and Persian neighbours to the south.

In 1990, however, Turkey's strategic surroundings have changed beyond recognition. The Cyprus issue, though still unresolved, has become one of Turkey's immediate worries as the country finds itself, in the words of its foreign minister, Mr Hikmet Cetin, "at the centre of a region of instability and conflict". In three neighbouring states - Iraq to the south-east, the Caucasus to the north-east, and the Balkans to the north-west - conflicts have erupted from which Turkey finds it impossible to stay aloof.

In the Gulf war of 1991 Turkey was an essential western ally. Without Turkish help, sanctions against Iraq would have been meaningless and the bombing campaign difficult. Then, in the immediate aftermath of the war, Turkey was at the centre of a major crisis as hundreds of thousands of Kurdish refugees poured across its border. It was from Turkish territory that western forces entered northern Iraq in April 1991, to set up the "safe haven" for the Kurds; and it is from Turkish territory that that haven is monitored by US surveillance.

Thus western strategy for containing President Saddam Hussein's regime makes Turkey heavily dependent on Turkish co-operation, under an agreement which has to be renewed every six months. Less explicitly, Turkey also relies on Turkish help in containing Iran, a state whose revolutionary ideology and politico-military ambitions are viewed with deep suspicion, especially in Washington.

**A** year ago such a trip would have passed as a public relations exercise. But when the late President Turgut Ozal set off on a gruelling five-country tour of Central Asia last month, it merited scarcely a comment in the local Turkish press.

Turks, like many outside the country, are starting to make a more sober assessment of the opportunities offered in the newly created Turkic-speaking states of former Soviet Central Asia.

Much of the euphoria has evaporated. At home, Turkey took it as welcome vindication that the leaders of Central Asia seemed to aspire to follow their own moves to open up to the west, a process started by Mustafa Kemal Ataturk who founded the country on the ruins of the Ottoman Empire in

Foreign policy: the strategic surroundings have changed beyond recognition, says Edward Mortimer

## At the centre of an unstable region

In both cases Turkey's ruling élite finds good self-interested reasons for co-operating with the west: if neither wants Turkey's secular democracy undermined by subversion from Islamic Iran, nor its problems in the impoverished mainly Kurdish areas exacerbated by a new Baathist onslaught on the Kurds across the border in Iraq. But the government has to be careful how it handles a Turkish public opinion which is strongly nationalistic, and dislikes seeing its country used as a springboard for western intimidation of neighbouring Muslim countries.

Meanwhile, the break-up of the Soviet Union has "liberated" eight new independent states along the Asiatic fringe of Russia, three of which are Turkey's immediate neighbours in the Caucasus. Some of them have languages closely related to Turkish. Initially

Turkish public opinion is strongly on the side of the Azeris, seeing them as fellow-Turks and victims of aggression. There has even been loose talk of military intervention against Armenia.

It has now largely given way to a more sober appraisal, which stresses the responsibilities and pitfalls of guardianship as much as its joys and rewards. In the Caucasus especially, Turkish policy

greeted with excitement, not to say euphoria, in Turkey, which saw itself cast as saviour and guardian to this new "Turkic" universe.

The Turks have probably played a role as the catalyst for economic development in the region, given budget problems at home.

"Turkey is not pretending to be a regional power. All we want is to help them make a soft landing in coming into the world," says Mr Ozdemir.

The Turks have made much of the pipeline accord to take Azerbaijan's crude to the Mediterranean. But this project, like all similar proposals to

make fear being dragged into the bitter war over Nagorno-Karabakh, the mainly Armenian-populated enclave which has declared its independence from Azerbaijan, and has been fighting with some success to secure a land corridor linking it to Armenia proper.

Turkish public opinion is strongly on the side of the Azeris, seeing them as fellow-Turks and victims of aggression. There has even been loose talk of military intervention against Armenia, whose demands of direct involvement in the conflict do not convince anyone in Turkey.

But the government is acutely aware of the damage such a course would inflict on Turkey's image in the west, especially in the US and France where strong Armenian lobbies have kept alive the memory of the massacres of Armenians under the Ottoman empire which they describe as genocide.

It also fears a clash with Russia in what has traditionally been a Russian sphere of influence.

So Turkey has done its best to maintain an even-handed approach, and to come the Armenians' traditional Turcophobia. Early this year it even supplied Armenia with up to 100,000 tons of wheat, from stocks earmarked for domestic consumption, as an advance on wheat promised by the EC which was late arriving.

Mr Cetin has been working with his Russian counterpart, Mr Andrei Kozyrev, to revive the flagging peace process sponsored by the Conference on Security and Cooperation in Europe (CSCE).

The Armenian victory at Kelbasan in early April, widening the corridor to between 30 and 40km, put this Turkish



Hikmet Cetin, foreign minister, trying to revive flagging peace process sponsored by the CSCE

policy under acute strain. Turkey responded by halting relief to Armenia. But the presidents of both Armenia and Azerbaijan, meeting for the first time at the funeral of President Turgut Ozal in Ankara on April 21, agreed to establish a bilateral dialogue, with a "hot line" between their capitals.

The Turks also used the occasion to give the Armenian leader a firm warning. "We made it very clear to him," says Ozlem Sanberk, the top civil servant in the Turkish foreign ministry, "that he should explain to his people that these so-called victories are not good for the future."

Armenia is an enclave among Moslem countries and should live in peace with them. It should not rely only on support from lobbies in California... We can live

without Armenia. They can live without Turkey, but in trouble."

Unlike Armenia and northern Iraq, Bosnia is not Turkey's immediate neighbour, and the war there does not affect Turkey's national security so directly. But in emotional terms it is easily the most sensitive of the three surrounding crises. As Mr Cetin says, "Turkey is a Balkan country".

All of the Balkans were Ottoman territory until the 19th century - Bosnia and Herzegovina being lost finally in 1908. Turks have feelings of both kinship and responsibility for the Balkans left there, kept alive partly (but by no means solely) by the descendants of those who left and settled in Turkey; some 2m "Bosnaks" are today Turkish citizens.

These feelings have been fanned by Moslem religious leaders, and reached a peak in January this year when the bombing of Iraq was contrasted with western passivity towards the Serbs, with many bitter accusations of "double standards". This makes the secular and pro-western Turkish government very nervous, and it has done its best to pre-empt Islamic exploitation of the situation.

Turkey itself and the Organisation of the Islamic Conference, with Mr Cetin talking wildly at one point of oil embargoes against the west.

Turkey has also repeatedly offered to join in any UN or Nato-organised military intervention. As in other countries, however, the army is understood to be distinctly unenthusiastic about deploying troops on the ground, and unilateral intervention has been firmly ruled out.

As long ago as August 8 last year, Turkey proposed an "action plan" aimed at

"convincing the aggressor that the world business". It included the following elements:

- Establishment and enforcement of a no-fly zone;
- Limited military intervention in the form of selective strikes, with Serb heavy targets as the main targets; and
- Lifting the embargo on arms supplies to the Bosnian government.

Mr Cetin said that the international community now come round to part of this plan. But, he said, "we are little, too late". He worries that, if they succeed, they will encourage to do the same in Kosovo". Turkey is a Balkan country.

Most of the Balkans are mainly Moslem. His concern is that, if that happens, the fighting will inevitably spill into Macedonia and perhaps involve neighbouring countries, bringing it nearer to Turkey's borders.

Differences over the Balkans have led to a new sense of friction between Turkey and Greece, which last month sent a Turkish F-16 through air space on a way to help enforce the Bosnian no-fly zone. And Greek hostility has complicated Turkey's relations with both the US, where the Greek lobby has a lid on military aid, and Turkey, where votes not only Turkey's eventual membership but also more immediate financial aid.

Yet in spite of repeated rebuffs, Turkish and Greek remain convinced of the country's European destiny. They are busily preparing for the union with the EC in 1995, and have eagerly taken a seat in the Western European Union, now officially enshrined as Europe's "defence component". So far being denied by their new regional role, they believe that Turkey's value as an ally and partner, and Europe's view that, with Turkey, Europe is incomplete.

John Murray Brown examines Turkey's role within Central Asia

## Euphoria has evaporated

Sanberk, under secretary at the Turkish foreign ministry.

Turkey shares common cultural, linguistic and religious ties

for economic development in the region, given budget problems at home.

"Turkey is not pretending to be a regional power. All we want is to help them make a soft landing in coming into the world," says Mr Ozdemir.

The Turks have made much of the pipeline accord to take Azerbaijan's crude to the Mediterranean. But this project, like all similar proposals to

provide a route to take the region's vast natural resources to western markets, depends on the co-operation of Iran - and if not Iran, then the Armenians, with whom Turkey has an equally troubled relationship.

No one is denying that Turkey will have a role to play. Turkish banks are setting up operations in the region. Ziraat, the state-owned farm credit bank, has established joint ventures in Uzbekistan, Kazakhstan and most recently in Turkmenistan.

"The general strategy is to be the first western bank. The

market is not large enough for two international banks," says Can Oner, the director in charge of Central Asian operations.

Banks admit it is still almost impossible to quantify the risk in those areas.

Turkey is

already much of the legal infrastructure, such as investment protection agreements and accords on the prevention of double taxation. Since the area opened up, Turkey has signed more than 100 bilateral accords with these countries.

Lates trade figures suggest,

at least as far as cash transactions are concerned, the opening up of Central Asia has had little impact on Turkey's balance of payments. For the 11 months to November 1992, Tur-

key's total exports to the former republics of the Soviet Union came to \$1063m, little more than the \$965m achieved in the same period in 1991. Moreover, total imports were \$905m. Import statistics paint a similar picture.

Trade volume - imports and exports - with the Turkic countries was \$300m. While the figures probably do

not include barter items, they nevertheless show that Turkish trade with the region remain very modest.

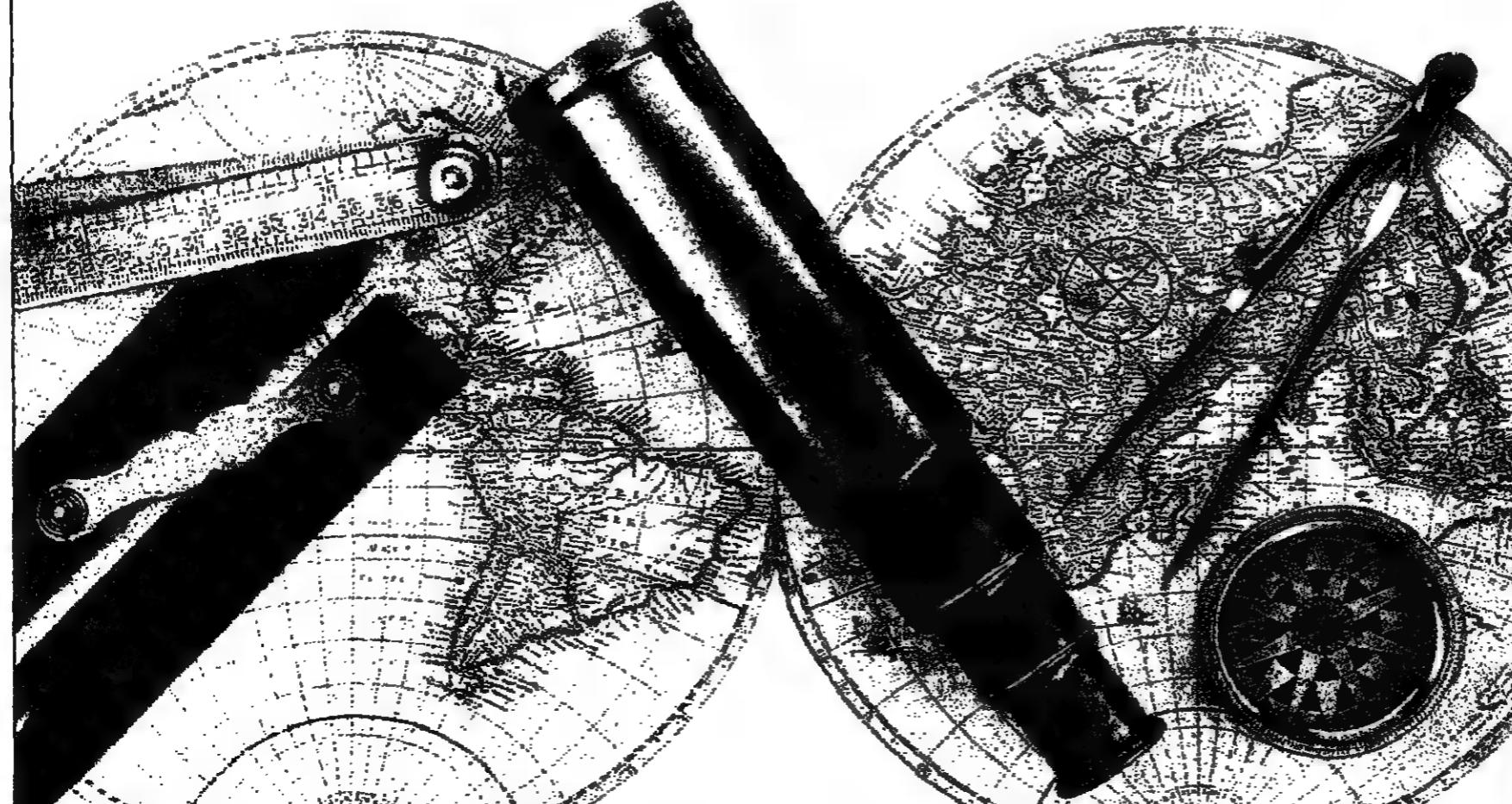
But some multinationals are looking at links with Turkish groups, to gain an early foothold in these markets. Jacobs

Suchard, the confectionery group owned by Philip Morris, has acquired a 50 per cent share in Turkey's largest edible-oil company. The strategy is to use this Turkish operation to market the whole range of Jacobs Suchard products in Turkey and the Central Asian states. Merloni, the Italian white goods concern, best known for its Ariston brand, has acquired a stake in Turkey's Telefonica group, again in a bid to provide a platform for sales to the Caucasus and beyond.

In areas like telecommunications, Netaq, Nera and Telecom of Canada's Turkish subsidiary, is blazing a trail. With the help of a government project to supply digital switches for public exchanges to all five Central Asian republics, Turkey

Continued on next page

## CORRECT DECISIONS ON ALL MAJOR INVESTMENTS NEED GOOD KNOWLEDGE OF DETAILS



TURKEY HAS A BLUE CHIP FUTURE, INVEST IN IT TODAY...

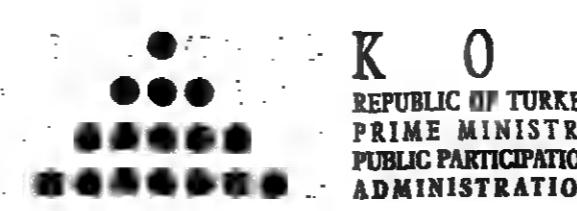
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## TURKEY

Heinz Kramer discusses the country's relations with the European Community

## A fresh start to an uncertain end

**RELATIONS** between Turkey and the European Community are back to normal after more than a decade of tensions and frustrations.

On November 9 last year, the Association Council was able to agree on a variety of measures which are intended to bring new life to the dormant EC-Turkey association.

After more than a year of inaction, it was decided to resume work on the completion of the union which, according to the agreement, should be established by the end of 1995. Added to this was the creation of a political dialogue between the EC and Turkey on the highest level - i.e., including head

Turkey is at least showing goodwill in its efforts to normalise relations with the Community

of states and governments. First meetings of newly established or revived groups of experts, which the EC Co-operation Committee is most prominently, and the visit of Turkey's deputy prime minister, Erdal Inönü, in Brussels and other EC capitals in early 1993 were the first steps in this new approach.

Turkey, in compliance with its contractual obligations, put into effect on January 1 further reductions of the import tariffs for imports from the Community at a

magnitude of 10 to 15 per cent and it abolished various special funds for which, in past years, levies on imports had been charged. Such levies contravene the stipulations of the association agreement.

The continuing economic problems of the Turkish economy

by the creation of the union are, however, reflected by the exemption from the tariff reduction of certain

like automobiles, pharmaceuticals and chemicals, after heavy pressure put on the government by representatives of these sectors which fear for their international competitive

The extra levies, too, have not really been abolished together with the funds, but instead have been transferred to the still existing mass-housing fund, the sum of which has been slightly raised. Hence, the most recent Turkish measures can be regarded as a step in the right direction, but still leave much to do if the situation is to be met.

Turkey is at least showing goodwill in its efforts to normalise relations with the EC. The Community, on its side, still has to reciprocate. Greece, one of its

perennial bilateral conflicts with Turkey over Cyprus and the situation in the Aegean Sea, continues to block substantial moves of the Twelve towards an improvement. For this reason, there is no prospect of releasing Community aid to Turkey of a magnitude of 600m Ecu pledged under the fourth financial protocol initialled in 1981, nor is there any hope of fully implementing a comprehensive technical and economic co-operation measures presented by the Council of Ministers by the Commission in July in the so-called Maastricht package.

The Twelve are very reluctant to phase out non-tariff trade barriers to the free import of textiles and clothing

could get the impression that economic issues are at the heart of EC-Turkey relations. Nothing could be misleading. The association, from its very beginning in the late 1960s, was mainly intended to serve political ends. EC members wanted to bind closer to the west a country deemed to be an indispensable ally in countering the strategic threat from the east.

In November, although the former political basis of the relationship has been eroded by the collapse of the Soviet empire, "the Turkish role in the present European situation is of the greatest importance", in the words approved by the European Council at last June's Lisbon summit. EC members view Turkey as an important stabilising factor, not only in the Middle East but also in the crisis-ridden process of restructuring the Soviet heritage in Central Asia and the Caucasus, as well as in relation to the re-opened European borders in the Balkans. Hence the great interest in high-level political dialogue with Ankara.

In Turkey, the international attention attracted by the country's new strategic role has created a climate of growing self-assertiveness best represented by the remark of late president Turgut Ozal on the occasion of the summit of Turkic republics last October, that the 21st century will be the "Turkish century". But the Ankara government also realises that, in order to meet European expectations and aspirations, Turkey must be ready to

downgrade its sensitivity concerning political differences with the Community, and to share in the efforts for a revitalisation of relations, which seems to be in the interest of both sides.

But the change in the international environment has even more far-reaching implications. Both Turkey and the EC are using new means. In Turkey, the public is increasingly aware that there is more to the definition of modern Turkish identity than Anatolia, the nation, and Europe-oriented "westernisation". The emergence of a new "Turkish world", stretching from the Balkans to China, has encouraged a new emphasis on Islam as well as nationalism and will contribute to a reassessment of Turkey's European bonds.

On the other hand, in the European public and political elites' awareness may grow that the "community of fate" (*Schicksalsgemeinschaft*) between Europe and Turkey in the field of security policy no longer exists. The EC and Turkey will in future be confronted with quite different strategic

challenges. All this may lead to certain tensions between the sides, of which the first signs are already visible. It is certainly not mere chance that Turkey has hardly been mentioned in the EC's public debate about "deepening and widening".

At normalisation of EC-Turkey relations "in line with the prospect laid down in the Association Agreement of 1964" (Lisbon European Council) may increasingly entangle in the task of defining the final political goal of the relationship beyond the establishment of a customs union.

The prevailing uncertainty about

prevailing uncertainty raises questions about the best way of forging a common future

the future development of the EC, Turkey, and the wider Europe raises the question whether strictly following the paths set out in a quite different past is really the best way in forging a common future. Finding an answer to this question may determine the real European-Turkish political future at the highest level.

Dr Heinz Kramer is a senior research fellow at the Stiftung Wissenschaft und Politik, Berlin.

FOR EIGHT-and-a-half years, from August 1984 until March this year, south-eastern Turkey was the scene of a guerrilla war, fought with equal ferocity by Kurdish rebels on one side and the Turkish army on the other.

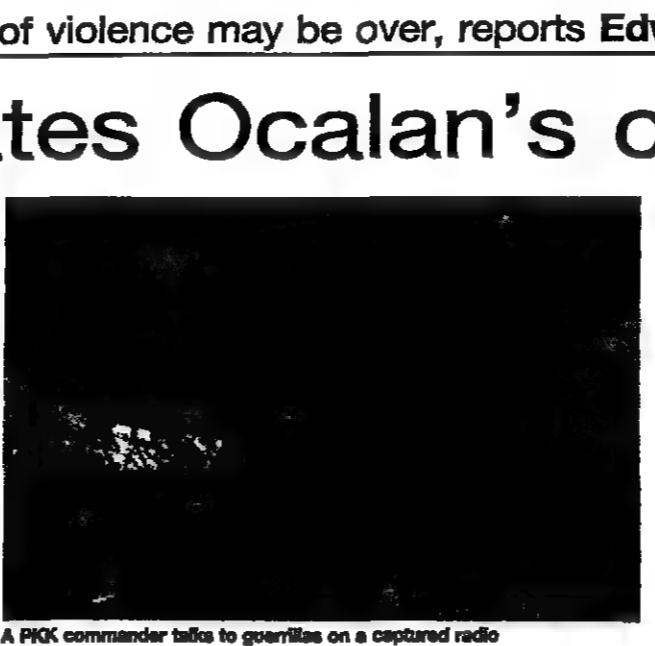
On March 13 his successor as the separatist Kurdish Workers' Party (PKK), Abdullah Öcalan, known as APO, proclaimed a 25-day unilateral unconditional ceasefire.

As a result, the traditional Kurdish new year celebrations ("Nawroz") on March 21 passed off peacefully, in stark contrast to last year when 105 people were killed, and three towns shelled by government forces in full view of German TV - causing a crisis in Turco-German relations and, indirectly, the resignation of the German defence minister (who was found to have supplied weapons to Turkey without authorisation from the Bundestag).

APO's decision to call the ceasefire is seen in Ankara as an acknowledgement of military defeat, as well as a



Abdullah Öcalan officially demands a federal solution



A PKK commander talks to guerrillas on a captured radio

Nawroz, and by and large these were obeyed.

Last month, when the 25 days were up, APO prolonged the ceasefire indefinitely. In fact, he announced he was

abandoning the armed struggle in favour of peaceful politics, and that his aim was no longer a separate state but recognition of Kurdish rights within Turkey. For good measure, he renounced his former Marxist principles as well.

It all seems too good to be true, and may yet prove to be.

There was a similar moment of hope at the end of 1991,

when the present government came to power. Then, too, APO had spoken of a federal solution, and hinted at a ceasefire; and the new minister, Mr Suleyman Demirel, toured the south-east proclaiming his determination to treat its people democratically and his recognition of the Kurdish identity. But at that time neither the army were involved in the actions of his troops, and the war soon resumed more fiercely than ever.

This time, both Kurds

are hoping desperately that the long nightmare of violence may really be at an end, but no one is betting on it. Turks find it difficult to believe Mr Öcalan can have changed his spots completely, and Kurds wonder if the government has the courage and imagination to seize the opportunity he has offered.

Many see the death of President Turgut Ozal on April 17 as tragically untimely. He had done more than anyone to open up the debate on Kurdish identity within the Turkish establishment, exploiting both his own party Kurdish origins

(he claimed to remember speaking the language with his grandmother) and the crisis over the Iraqi Kurds which followed the Gulf war. He struck up a personal leadership with the Iraqi Kurdish leaders, particularly Jalal Talabani of the Patriotic

Union of Kurdistan (PUK), who has played a key role in persuading APO to turn to a non-violent strategy.

Although no longer controlling the executive, since his Motherland party lost power in the 1981 general election, he did chair the National Assembly and continue to show a close interest in the Kurdish issue.

Many observers doubt whether, in his absence, the government will be able to take the decisions needed to defuse Kurdish grievances, or be strong enough to impose them on the armed forces.

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It seems likely, if the situation remains calm, that the state of emergency in the south-east, under which the army's more repressive actions are carried out, will soon be lifted. A big public investment project for the south-east, whose backwardness is widely seen as the root cause of the trouble, has already been announced.

But Demirel is much more reluctant to commit himself, as some of his advisers are urging, to allowing the Kurdish language to be used in

schools, or on private radio and television - one of the most widely voiced Kurdish demands. (For the last two years it has been allowed in speech, and in public

and in March the interior minister, Ismet Saçan, announced a further significant concession: the restoration of Kurdish names to thousands of renamed towns and villages. Parents will also be free henceforth to give their children Kurdish names.)

Öcalan's official demand is now for a federal solution - something President Ozal also spoke about once or twice in rather vague terms. Many Kurds would regard that as the ideal, but most know it is very unlikely to happen at all soon. Many - some say a majority - would not benefit directly from it in any case, since they no longer live in the big cities of western Turkey.

For many, proclaiming their Kurdish identity seems quite compatible with a strong Turkish patriotism.

Perhaps the most striking fact about the situation today, compared with a few years ago, is the total freedom with which the issue is now discussed, and the manner with which Turkish Kurds now proclaim their Kurdish identity. For many of them this seems quite compatible with a strong Turkish patriotism. But even those who most firmly condemn the PUK's methods and reject its separatism also warn that it has genuine popular support, and that from now on the Turkish state cannot afford to ignore Kurdish agita-

## New letters for the alphabet

From previous page

to build the airport at Ashkabad, the Turkmenistan capital.

Cultural bonds are also being slowly forged. More than 8,000 students are now studying in Turkic universities. There are even cadets from the area in Turkey's military academies.

Following a conference earlier this year, Ankara announced it was to add five new letters to the Turkish alphabet, in a bid to encourage the republics to adopt the Latin script, something they lost in the early 1920s after Stalin, then minister of minorities,

what is emerging is that many of these states retain a strong dependence on Russia, economically and politically. Some would suggest there are even some sentimental ties. It seems it will be difficult for the Central Asians to sever their links with

forced them to take up Cyrillic. Political dividends have been harder to come by. Many Central Asian leaders went away from the Ankara summit last year, disappointed that Turkey was unable to offer more than worthy statements.

What is emerging is that many of these states retain a strong dependence on Russia, economically and politically. Some would suggest there are even some sentimental ties. It seems it will be difficult for the Central Asians to sever their links with

Russia, and by and large these were obeyed.

Last month, when the 25 days were up, APO prolonged the ceasefire indefinitely. In fact, he announced he was

abandoning the armed struggle in favour of peaceful politics, and that his aim was no longer a separate state but recognition of Kurdish rights within Turkey. For good measure, he renounced his former Marxist principles as well.

It all seems too good to be true, and may yet prove to be.

There was a similar moment of hope at the end of 1991,

when the present government came to power. Then, too, APO had spoken of a federal solution, and hinted at a ceasefire; and the new minister, Mr Suleyman Demirel, toured the south-east proclaiming his determination to treat its people democratically and his recognition of the Kurdish identity. But at that time neither the army were involved in the actions of his troops, and the war soon resumed more fiercely than ever.

This time, both Kurds

are hoping desperately that the long nightmare of violence may really be at an end, but no one is betting on it. Turks find it difficult to believe Mr Öcalan can have changed his spots completely, and Kurds wonder if the government has the courage and imagination to seize the opportunity he has offered.

Many see the death of President Turgut Ozal on April 17 as tragically untimely. He had done more than anyone to open up the debate on Kurdish identity within the Turkish establishment, exploiting both his own party Kurdish origins

(he claimed to remember speaking the language with his grandmother) and the crisis over the Iraqi Kurds which followed the Gulf war. He struck up a personal leadership with the Iraqi Kurdish leaders, particularly Jalal Talabani of the Patriotic

Union of Kurdistan (PUK), who has played a key role in persuading APO to turn to a non-violent strategy.

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## TURKEY 7

**Reviving Islam challenges Atatürk's legacy of secularism, reports Edward Mortimer**

## A tale of two funerals

UGUM MUMCU (pronounced "Oo-oor Mumjoo") was Turkey's best-known investigative journalist, delving into the murky waters of terrorism, drug-running, intelligence agencies and the connections between them. He became known internationally for his work on the Bulgarian connection behind the attempted assassination of Pope John Paul II by a far-right-wing Turkish fanatic.

In Turkey he was known as an outspoken political columnist in the main left-wing *Cumhuriyet* ("Republic"), upholder of democratic personal and political freedom, and an untiring opponent of corruption, oppression, intimidation and censorship, whether exercised by the state or by militant Islamic agitators.

A man with many friends, and quite a few enemies. But when Mumcu was killed by a bomb on January 12, people knew he was the latest victim of Islamic fundamentalists. (Other similar murders have been linked to him in Iran, though in this case the police have yet to make an arrest, or even name a suspect.) Overington, Mumcu was a symbol of Turkey's secular tradition, established by the founder of the republic, Mustafa Kemal Ataturk.

At his funeral in Ankara, "nearly 20,000 people walked for three hours in the rain", according to his friend and colleague Ozgen Acar, the editor of *Cumhuriyet*. "The slogans were for secularism and the principles of Ataturk. Those about 100 people here in all the cities of Turkey, even though more than 200,000 could have read our articles."

Allowing for exaggeration, Mumcu's death clearly mobilised a broad section of Turkish public opinion which values the "Kemalist" legacy very highly, and believes it is under threat.

Three days later, at President Turgut Ozal's funeral in Istanbul, the following slogan was shouted: "Islamic Turkey

be secular." "Stop Islamic music, obey his will." "We want a secular leader and a secular people." This is Turkey, not Israel. "Santa Soley must open the Moslems," Turkey is Islamic. Çankaya (the presidential palace) must be burnt.

This was clearly an anti-modernist demonstration, possibly planned by the Naqshbandi fraternity to which he belonged, with other religious groups and some unorganized bystanders joining in. It may even have been intended as a direct response to the Mumcu funeral and the statements it inspired.

Turgut Ozal himself certainly not approved of all the slogans. Nor is the quasi-canonical accepted by all Moslem, Ataturk's secular legacy remains vitally important.

Anyone familiar with Islamic activists in other Moslem countries can only be struck by the moderation, and attachment to democracy, of most of those who pass for "fundamentalists" in Turkish politics

Turgut Ozal, a leading member of the party he founded for *Gazetesi*, the newspaper of the "Refah", or "welfare", party, was "a considered and positive figure" who had no function in government. He was a Moslem who means that he used to practice Islam in practice, until we can accept our Moslem identity without it influencing our daily decisions.

From this perspective, pro-western policies and the integration of Turkey into the world economic system were contrary to Islam. But other Islamic activists are grateful to Ozal for making no bones about the fact that he was a believing and practising Moslem, whereas previous presidents had claimed that any public religious statement on their part would infringe the nature of the state.

Ozal challenged the Kemalist legacy in other ways, too. He gently undermined the Kemalist version of history, when it came to the point,

would be less willing to give up the large share of taxpayers' money now spent on such institutions).

On this ground some modern-minded Kemalists, such as Ismail Cem, of the left-wing Republican People's Party, would be prepared to support them. "Secularism" he says, "should be a guarantee for believers as well - for the girl who wants to wear a veil as well as the one who doesn't. The state should hand over religion to civil society. It might be too early to discuss this in Turkey, but we should start to tell each other that the final goal of secularism is the 'withering away of the state' from all matters of religion."

To western ears, that sounds a good idea and anyone familiar with Islamic activists in other Moslem countries can only be struck by the moderation, and attachment to democracy, of most of those who pass for "fundamentalists" in Turkish politics.

If their statements could be taken at face value, one would have to conclude that Ataturk's revolution has succeeded, and that the Turkish state could now afford to dismantle what is left of the iron cage in which its founders sought to imprison the monster of Islamic obscurantism.

But most Turkish secularists, looking uneasily at the "Islamic" states to the east and south, do not take those statements at face value, and feel the need to keep the cage a while yet. The soul of the Turkish soul is still over.

"This referred to a rumour which ran round Turkey in the days after Ozal's death that he had left a will directing that he be buried "according to my religion", and that Chopin's funeral march should not be played. Had he really done so, it seems most unlikely that his widow would have allowed his wishes to be ignored.

The famous mosque in Istanbul, originally a Byzantine cathedral, was made a secular museum on Ataturk's orders in the 1930s.

On one point Mr Ustun Sanver is adamant: "We will never be a Moslem. That I can promise."

Turkey's softly-softly approach to privatisation, however, has almost run its course.

The next stage, involving the large state monopolies, will demand radical measures that will require a political commitment, which is largely missing at the moment of disposal.

No one will begrudge Mr Sanver his achievement. In the one and a half years since he took over the Public Participation Administration (PPA), the government agency which handles the sale of state assets to the public, Turkey has raised almost as much in revenues as the former Motherland party achieved in the eight years of its administration.

Using either block sales of shares, or through sales offerings direct to the public, Turkey is starting to run down its huge inventory of more than 200 equity participations.

When J.P. Morgan, the US bank, first prepared its master plan for the Turkish privatisation programme, back in 1986, the main objective was to make the economy "more responsive to market forces, thereby increasing industrial efficiency and generating growth in the real economy".

The second impulse was to give a kickstart to Turkey's infant capital markets. Today, with a coalition in office, the main motivation seems to be to raise revenues to close the budget gap, the financing of which is the main cause of the persistently high inflation.

Unlike in eastern Europe, few Turkish officials discuss the merits of extending share ownership, although, to oppose domestic opposition to the programme, there is still an understanding that the larger state concerns will be offered to the public first.

Whenever companies are put up for sale, there are rumblings of discontent among the labour unions, even from the local chambers of commerce, who on several occasions have pooled resources in an effort to buy the state company.

As in other countries, politics is never far from the surface in Turkey's privatisation debate. It was, after all, Mr Suleyman Demirel, the prime minister, who, when in opposition, took legal action to block the sale of five state cement



A 10 per cent stake in Eshbank, the sugar bank, was sold. Photo: Tony Korn

### PRIVATISATION

## The softly-softly approach has run its course

companies to the French concern, Bouygues. Ciment Francil, on the grounds the shares had not been offered in accordance with the privatisation rules.

When he came to power in October 1991, Mr Demirel faced the awkward position of assuming the old government's legal brief in defence of the PPA.

Earlier, efforts of staff

to protect the small investors, Mr Sanver now says. Of the 8 per cent which was sold, one fifth went to the company's employees.

Mr Sanver's only satisfaction is that, after coming to the market at a sharp discount to the issue price, Netas shares have since shot up - a vindication of the PPA's contention that this was a blue-chip offer.

The major lesson of

Two Mediterranean-based state-owned power utilities, Cukurova and Kepez, attracted considerable domestic interest. With the PPA selling the companies for more than twice the minimum price

were:

The Netas sale. The PPA sold a 20 per cent block to the foundation for US\$23.5m. After the public offering, the PPA is left with some 51 per cent of the company. Mr Sanver says PPA is consulting a foreign bank over the possibility of placing the remaining share with foreign institutional investors.

The two Mediterranean-based state-owned power utilities, Cukurova and Kepez, attracted considerable domestic interest with the PPA selling the companies for more than twice the minimum price set by the authorities. Both utilities were sold to Rumeli Holding, owned by the Uzun family. Rumeli paid \$11m for the PPA's 51 per cent of Cukurova, and a further \$33m for a 10 per cent share of Kepez. The Uzun concern then proceeded, in somewhat unconventional fashion, to solicit the proxy voting rights of the remaining shareholders, eventually winning control of the Cukurova board.

Cement companies proved attractive, with the PPA selling shares in six companies, raising \$2.5m. Two more cement companies - Saner and Yalcin - were sold in block shares in April, again to the privately owned Rumeli group, which is proving to have a corporate appetite previously undetected.

Mr Sanver sold the remaining seven cement plants, one in Thrace and the remainder in the rest of Turkey, all of which are still owned by the state-run Cimcasan Holding, would raise around \$200m.

In April, the PPA announced the sale of Turk Automotive Industry, which had a 51 per cent share in Harimkar farm machinery company franchise. The TOE was sold for TL70bn (\$8m).

Gima, the state-owned food and general stores chain, was sold to the sugar beet producers association.

Turkey's privatisation

is TL23,000m - more than three times the \$570m raised last year. Mr Sanver says the target can be met. Planned sales include 12-15 per cent of Usas, the state airline; 51 per cent of a port and terminal unit.

But, given the current sales, the PPA's portfolio

will soon be exhausted. The challenge is to sell the main public corporations, like the PTT, the telephone monopoly, whose foreign shareholders are already discussing plans to separate the company into its postal and telephone units.

The one encouraging sign

is that, having relied on home-grown advice from Turkish banks for much of the workload to date, the PPA is now in discussions with a number of foreign firms, including the UK's Merchant Grefenell, to help design the programme for the next generation of local assembly units.

John Murray Brown

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	Dec 31, 1992	Dec 31, 1993
Total Assets	2,122	
Total Loans	1,211	763
Total Deposits	784	687
Shareholders' Equity	251	
Net Interest Income *	107	65
Income Before Taxes *	45	38
Net Income *	38	34

### Key Ratios As At March 31, 1993

	9.5 %
Return on Equity	95.3 %

\* Income figures represent quarterly results ended on March 31, 1993 and December 31, 1992.

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Towards customs union

## Protectionism falls

IT HAS been a rude awakening. This spring, Turkish industry has suddenly realised that customs union with the European Community is no longer a political catch-phrase but an impending commercial reality. How are Turkish corporations handling this?

When the 1993 import regime was being prepared, their traditional strategy - visiting their friends in the under-secretariat of treasury and foreign trade, and pleading their case - 50-100 per cent customs barriers proved inadequate.

True, a few industries, such as household electronics, were able to gain temporary respite. But the average level of protectionism against industrial goods fell by over one quarter, from 11 per cent to 15.2 per cent, according to initial Community calculations. Industry now accepts that this was not a one-off blow, but part of an irreversible drift in full customs union. This is due in part, according to the Turks' interpretation of current treaties, and in 1995, according to Brussels.

The response of Turkey's largest commercial group, Koc, has been to make a zero tariff regime a central assumption of its strategy. Koc 2000. The group has six main divisions: automotive (it produces 55 per cent of Turkey's cars), durable goods, consumer products, construction and mining, energy, and trade and tourism.

Customs union could particularly hit its dominance of Turkey's white and brown goods market, each of which racked up turnover of around \$2.5bn in 1992. It accounts for 52 per cent of the refrigerators produced in Turkey and 33 per cent of its television sets.

If any company should have been able to plead its case while this year's tariff regime was being prepared, it is Koc. Overall, turnover of \$1.3bn in 1992 was equivalent to a healthy 7.5 per cent of Turkey's GDP, and the then under-secretary of the treasury was its former financial co-ordinator.

Indeed, where cars and brown goods were concerned, some respite was gained. But in the washing machines, degree of protectionism fell from 33.5 per cent to 16.1 per cent.

Koc says it is both flowing with the tide toward customs

durable division is working on the assumption that worse is to come.

The group's white-goods company, Arcelik, is Europe's fifth largest producer of refrigerators and earns good margins - 10 per cent before tax on sales, compared with international levels of nearer 2 per cent.

Executives responsible for these activities say that, when Turkey's white goods producers visited Ankara last November, they did not ask for higher tariffs. They see themselves as a sector which can stand on its own feet, and believe that Turkey's negotiators may make concessions to Brussels on white goods in order to gain ground on more fragile industries. What they are against are the costly surprises to which they, and other companies in Turkey, have often been exposed in the past. "We asked for a schedule, not protection," one executive says.

Koc also asked that Turkish officials negotiate on non-tariff barriers. It complains of packaging requirements that are only applied to imported appliances and what it sees as suspiciously protracted national testing processes. If these arguments, which Turkish negotiators are raising in the future, what is Arcelik doing today? Its strategy is fourfold:

■ Developing links with leading European companies to ensure their technology stays at the art. Examples include its agreements with:

■ Strengthening their production base by increasing investment from 5 per cent of turnover to 10 per cent.

■ Building their presence in the European market. Koc has gained a foothold in the EU under its European brand, Beko, and this year will begin to market in France, with Spain to follow.

■ Seeking an alliance with a major European white goods player. In return for state-of-the-art technology and a chance to use the partner's distribution channels, Koc is offering a share of its 60 per cent hold on the Turkish market, as well as low-cost engineering talent and skilled labour.

In short, Koc is both flowing with the tide toward customs

union and making sure Turkey's negotiators are well prepared.

Their strategy is more recent than that adopted a decade ago by Eczacibasi Holding, owner of Turkey's leading pharmaceutical company and the lamentable state of public finances are starting to make their mark.

It is difficult, without inflation accounting standards, to be confident about the figures. But first impressions can be misleading. Even here, in one of the more robust sectors of the economy, inflation and the lamentable state of public finances are starting to make their mark.

As Mr Tolker Alman, deputy general manager at the Holding explains: "We saw there were areas where we were strong in Turkey but weak internationally. In these, we believed that without a strong partner we could not survive."

Resulting from this are the various 50:50 joint ventures it has developed with Ja/Mont (itself a joint venture of James Rivers of the US, Feruzzi of Italy and Nokia of Finland) for tissue paper; with Procter & Gamble for disposable diapers and sanitary napkins; with Marazzi of Italy for ceramic tiles; and with American Standard for perspex.

It has obtained its drug partners' help in making sure that it incorporated the latest technology in its new pharmaceutical plant, a \$100m facility which opened last summer.

Eczacibasi has also put its emphasis on marketing, not just in Turkey but abroad. Last year, it set up a drug wholesaling operation in Iran and its first pharmacy in Moscow - 50 years after its first one in Izmir - with plans to franchise its name through the Commonwealth of Independent States.

The Holding now produces 15.5 per cent of Turkey's pharmaceuticals (and accounts for half of the country's total drug exports), 80 per cent of serums, 70 per cent of toothpaste, 60 per cent of tissue papers, 80 per cent of sanitary napkins and over 40 per cent of its ceramics.

**David Tonge**  
The author is general manager of IBS Research and Consulting company, which helps international companies build their business in Turkey. In Turkey, he publishes "Doing in Business in Turkey", a 700-page update reference service.

The structure of the banking sector still looks a little fragile, says John Murray Brown

## Inflation complicates the figures

THE TOP TEN BANKS (TL m)

	Tier One Capital	Capital/assets ratio (%)	Pre-tax profits	Assets
1 TC Ziraat Bankası	5,231,804	5.22	5,588,584	100,132,815
2 Akbank	2,985,187	9.51	1,622,534	31,076,166
3 Türkiye İş Bankası	2,304,257	4.58	1,092,393	50,314,021
4 Türkiye Garanti Bankası	2,258,652	11.00	1,230,758	20,539,717
5 Yapı ve Kredi	1,319,320	6.93	513,308	19,030,351
6 Türk Ticaret Bankası	1,152,874	7.89	155,064	14,602,632
7 Türkiye Kalkınma Bankası	789,286	14.98	95,484	5,536,290
8 Türkiye İhracat Kredi Bankası	703,968	8.84	104,352	7,962,792
9 VakıfBank	658,602	4.28	125,870	15,400,455
10 İŞ Bankası	554,205		83,690	6,217

\*End-1991: \$1=TL8.564. End-1992 \$1=TL8.584.4

The Sunday, May 1993

through an ATM, even on a Sunday when the Istanbul Stock Exchange is not trading.

Consumer lending, too, is a growing activity. However, recent bank performance has been driven by Treasury bill activity, which is an attractive risk-free high yield investment. The banks, in effect, are feeding on the inability of the government to contain hunger for funds.

"In today's market, if you go to a triple-A customer, they are not ready to pay more than 88 per cent," says Mr. Unal Korukon, İŞbank general manager.

The high cost of funding has hit foreign banks, too. One French banker said European institutions that set up retail operations in earlier years were reassessing their strategies, as big blue-chip Turkish companies turned to local banks to organise their offshore credit needs.

Given all the difficulties, Turkish banks are still far from reaching the capital adequacy rules set by the Bank of International Settlements. The broader exercise of regulation of Turkish banking with those of the European Community is even further to go.

In line with BIS requirements, many banks have started a programme of disposals of their equity participations. İŞbank, which is one itself as a leader of industry, has sold 10% interests in Unilever, the Anglo-Dutch conglomerate, and of more than 100 equity participations. The bank has also sold cement factories, and itself in Tofas, the Fiat assembly opera-

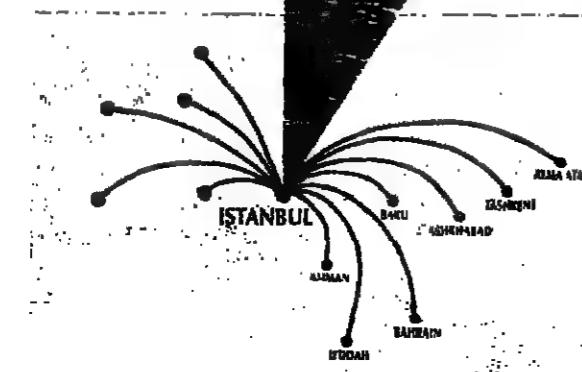
tions, like the privately owned Akbank, the tax move was more than five times that of the next most profitable bank. "Our branch next door makes more than a medium size bank," claims Mr Cüneyt Oner, executive vice-president. However, the vast proportion of its loan book - he estimates around 85 per cent - is to the agricultural sector, where levels of default are notoriously high. Moreover, the bank does not make provision against state-owned crop cooperatives, where there is a realistic chance of recovery. The bank is accruing interest, thus inflating its income while deflating costs.

İŞbank, Turkey's largest commercial bank, has gone one step further. Customers can now make share transactions with the capital ratios.

"We now have to be careful we do not let our deposits rise too high," says Mr. Korukon.

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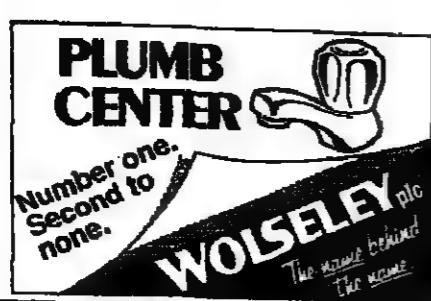
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PLUMB CENTER  
NOLTA  
Cost-cutting  
sells Olivetti



# FINANCIAL TIMES COMPANIES & MARKETS

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Thursday August 25 1994



## IN BRIEF

### Cost-cutting Digital sells Olivetti stake

Digital Equipment, the US computer company struggling to cut costs, has sold nearly 10 million Olivetti shares, acquired as part of an ambitious 1992 plan to strengthen links with the Italian computer group. Page 14

**Hoechst upbeat after 39% fall**  
Hoechst, the German chemicals group, reported a 39 per cent jump in first-half profits and predicted a sharp increase for the full year in spite of continued heavy restructuring costs. Page 14

**Higher advertising revenues lift Fairfax**  
John Fairfax, the Australian newspaper publisher in which three media magnates - Mr Kerry Packer, Mr Rupert Murdoch and Mr Conrad Black - hold stakes, nearly doubled its profits in the year to the end of June at A\$110.7m (US\$81.4m). Page 17

**Mercedes-Benz to buy VW engines**  
Mercedes-Benz, the German maker of luxury and executive cars, is to buy engines from Volkswagen for use in a future passenger vehicle. Page 16

**Swedish engineers**  
Two of Sweden's leading engineering groups, Sandvik and Atlas Copco, announced better-than-expected first-half figures on the back of a sharp upturn in volumes. Both companies highlighted better demand from the automotive sector. Page 18

**KPN beats expectations with 17%**  
Koninklijke PTT Nederland, the Dutch telecommunications and postal group which was partly privatised in June, posted a rise of nearly 17 per cent in first-half net profit, exceeding analysts' expectations. Page 14

**Essitec ahead despite slow sales**  
Essitec, the Swedish office products group, reported a 30 per cent rise in pre-tax profits in the first half to Skr180m (\$23.7m), up from Skr138m in the same period last year. This was in spite of only a small increase in sales. Page 14

**Marley sharply ahead**  
Marley, the UK building materials group, announced pre-tax profits of £26m (US\$41.5m) for the six months to the end of June - its best first-half profits since 1989. Page 19

**Oil prices reduce Monogram**  
Low oil prices hit Monogram Oil & Gas, the independent UK explorer, which yesterday announced a 36 per cent fall in interim net profits to £3.4m (£5.2m). Page 19

**Invesco at £18.7m as margins improve**  
Invesco, the international fund management group, reported flat interim pre-tax profits with improved European contribution offsetting a decline in North America. Page 21

**Mersey Docks leaps 78%**  
Mersey Docks and Harbour, the UK's second-largest port group, announced a 78 per cent increase in interim pre-tax profits to £15.8m (£84.4m). Page 21

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## Chief price changes yesterday

FRANKFURT (cont)	STOXX	100	120
Alcatel	321 + 16	155	155
Daimler-Benz	701.5 + 11	155	155
Douglas	517 + 13	13	13
Merck	612 + 13	13	13
Porsche	518 + 21	13	13
Schaeffler	912.5 + 12	13	13
Siemens	518 + 11	13	13
Tobacco	518 + 11	13	13
Westinghouse	518 + 11	13	13
New York prices at 12.30pm			
LONDON (cont)			
Ritson	168 + 13	13	13
Cambridge Investors	168 + 8	13	13
Investec	203 + 11	13	13
Mayhew	161 + 7	13	13
Matthews	173 + 12	13	13
Parke-Bernet	173 + 12	13	13
South West	487.7 + 12	13	13
Swisslife	309 + 25	13	13
Unilever	702 + 12	13	13
Virginia Distillers	557 + 14	13	13
Vodafone	350 + 14	13	13
Telegraph	350 + 14	13	13

## Nordbanken gains before privatisation

By Hugh Carnegy in Stockholm

Nordbanken, the biggest casualty of Sweden's banking crisis, yesterday reported a modest profit achieved by a Swedish bank in the first half of this year, lifted by the acquisition of Skr1.2bn by the other chief victim of the loan loss.

(Skr63m). The profit was higher than the Skr2.2bn achieved by Svenska Handelsbanken, the only bank which survived the crisis without seeking help. Nordbanken said it expected profits in the second half to be similar, implying a full-year profit of Skr2.78bn in the first half of 1993. (Nordbanken did not publish comparative consolidated figures including Gota Bank for 1993.)

The result strengthens the case for Nordbanken's privatisation. A decision may be made soon after next month's general election. Privatisation will help the state recoup some of the huge sum it paid to keep the banking system afloat. The lion's share of the recapitalisation plan is to be provided by Gota Bank and Danske Bank in an operation which will bring in new shareholders to separate "bad banks" which will remain under state management until fully unwound.

The clean-up at Nordbanken and Gota Bank provoked protests from its rivals that Nordbanken had an unfair competitive advantage. It now has 25 per cent of the domestic market. Some analysts said it was performing better than its main rivals.

their bad loans to separate "bad banks" which will remain under state management until fully unwound.

## Rover sale helps Honda to double pre-tax profits

By Kevin Doherty in London and Michio Nakamoto in Tokyo

BMW, the German carmaker, has paid Honda £310m for its 20 per cent stake in Rover bringing the total cost of the takeover earlier this year of the leading UK car producer to £1bn.

Details of the financial transactions between BMW and Honda were revealed for the first time yesterday with the publication of the Japanese carmaker's first-quarter results.

It was reported that Honda paid BMW £74m for its 20 per cent stake in Rover previously owned in Honda of the UK Manufacturing, the Japanese carmaker's British assembly plant in Swindon.

According to the Honda figures, the net cost to BMW of unravelling the cross-shareholdings between Rover and Honda totalled £125m.

Honda's one-off gain from Rover transactions led to its pre-tax profits in the first quarter to June more than doubling to £122m (£325m) from £57m. Net profit almost quadrupled to £12.5m from £3.6m including a £12.5m gain from the sale of the Rover holding.

Honda's operating profit for the quarter rose 15.8 per cent to £25.5m from £22.3m.

Cost-cutting efforts saved Honda £15.5m, but the yen's strength against the dollar reduced operating income by £26.5m.

Honda's turnover for the quarter rose 5.8 per cent to £978.1m.

The group's results were supported by a strong performance in the US, where its car sales volume has risen 15.1 per cent in the first seven months of this year. Its sales in the US, which account for nearly half of its car business, were firm despite price increases introduced in May in response to the year's rise against the dollar.

Honda also did well in Europe, where the value of its first-quarter car sales rose 20 per cent. Its sales volume in the first six months in mainland Europe increased 16 per cent, against a 7 per cent fall in the Japanese market and a 1 per cent decline in total Japanese new car sales in Europe. Honda fared less well in its domestic market where it was hit by sagging interest in its ageing models and by its absence from the passenger mini-van market which has been the most lively in the Japanese vehicle

The response to Compaq's cuts is gathering momentum, reports Louise Kehoe

## IBM picks up the gauntlet in PC price war

that some competitors will react and some will not. It depends on their overall strategy," said Mr John Carlo Bisone, Compaq Computer that reduced prices of many of its PCs by 11 to 22 per cent.

Yesterday, IBM announced broad price cuts of up to 27 per cent, matching Compaq's new prices on most models and undercutting its rival by about 5 per cent in the important "PC server" segment.

The situation is reminiscent of the "Compaq Shock" that hit the Japanese PC market two years ago when Compaq dropped its prices and bulldozed its way into a market formerly dominated by NEC.

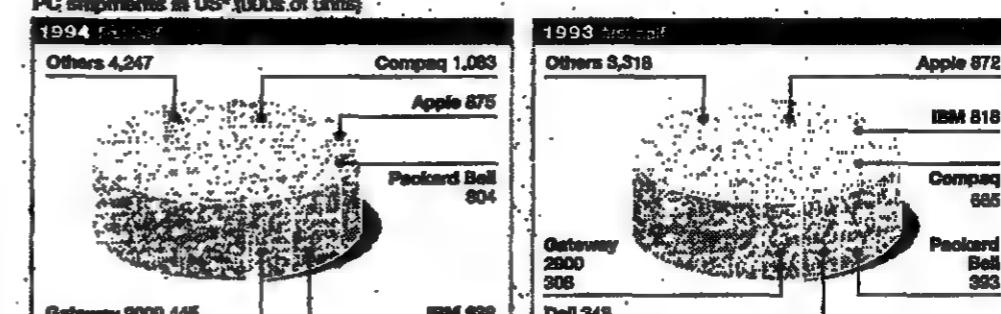
This time Compaq's targets are IBM and Apple Computer - for many years the leading US PC suppliers. Compaq has vowed to overtake them to become the world market leader by 1996.

With \$3.3bn worth of inventory, which it hopes to unload on the market over the October to year-end quarter, typically the peak PC selling season, Compaq is gunning for battle.

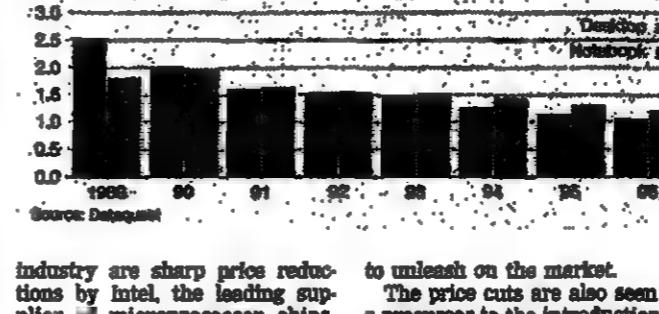
With gross profit margins well above those of its competitors, Compaq can afford to engage in a price war, say industry analysts. IBM has been quick to respond to Compaq's price cuts and other leading PC makers are expected to follow suit over the next couple of weeks. Hewlett-Packard said yesterday that it will undercut Compaq's new prices in about two weeks, while Digital Equipment has also vowed to remain price competitive. The response of smaller PC companies is less predictable. "My gut feeling is

### Market share shuffle

PC shipments in US (000s of units)



Average PC selling price in US (\$000s)



## INTERNATIONAL COMPANIES AND FINANCE

# Digital sells 7.9% stake in Olivetti

By Andrew Hill in Milan

Digital Equipment, the US computer group, struggling to cut costs, has sold nearly 100m Olivetti shares, acquired as part of an ambitious 1992 plan to strengthen links with the Italian computer group.

The 7.9 per cent stake was gradually sold during the slack holiday period. At yesterday's closing Olivetti share price, it would be worth about L30bn (US\$147.45m).

Digital said yesterday that the sale did not mark the end of product and technological co-operation between the two companies - the other principal pillar of the deal between

the groups. The US company stressed that it would continue to be an important client of Olivetti for components, terminals and PCs, a partner in markets where Olivetti is present.

However, industry pointed out that the divestment, part of an extensive programme of sell-offs by the US company, had weakened the two-year-old accord, originally expecting a bold move to buy access to Europe's largest personal computer group.

Recession and management problems at Digital have undermined those ambitions. The US group announced an extensive programme of

restructuring earlier this year involving the sale of and the loss of 20,000 jobs.

Olivetti put a stop to the sale of a large block of shares that had been "absorbed by the market, and in particular institutional investors", with no marked up on share price.

It also said that some 75 per cent of its capital was now owned by small shareholders and institutional investors, of which 50 per cent are foreign.

Digital announced its plan for closer co-operation with Olivetti in June, buying some 4 per cent of the Italian company immediately and indicating that it would

increase its holding to as much as 10 per cent over two years.

The deal was based on the two companies swapping products, with Digital originally expecting to sell Olivetti PCs in Europe.

The US group accelerated its investment programme by lifting its holding by 20 per cent by May this year, which made Digital the largest Olivetti shareholder after CIR, one of the holding companies. Mr Carlo De Benedetti, the Italian company's chairman,

The group has since been diluted by capital increases and the bonds into shares.

## Esselte ahead 30% in spite of slow sales

By Hugh Carnegy in Stockholm

Esselte, the Swedish office products group, yesterday reported a 30 per cent rise in pre-tax profits in the first half to SKr130m (\$22.7m), up from SKr128m in the same period last year. This was in spite of only a small increase in sales.

The group said the profits growth was produced by a reduction in costs of SKr65m, which more than offset a SKr25m increase in financial expenses to SKr65m, caused by lower hedging benefits.

Esselte confirmed its forecast that full-year pre-tax profits in 1994 would exceed last year's SKr301m.

Sales in the first half rose 3 per cent to SKr5.89bn from SKr5.7bn. Although Nordic and southern European markets showed growth, sales were lower in the US, the company's biggest country market, and in Germany.

However, a turnaround in the US, where the company's operations have been restructured, was expected in the second half of the year.

The benefits of new products, particularly the new Dymo 1000 electronic labelling tool, were expected to start through in the latter part of the year.

Divisional results showed the strongest performance for Dymo, the mainstream office products division, and Esselte Meto.

At Esselte Dymo increased to SKr2.2bn from SKr1.8bn, while operating profits rose to SKr138m from SKr118m.

At Esselte Meto, which makes price marking equipment and other products for the retail industry, rose slightly to SKr1.45bn from SKr1.45bn, and operating profits jumped to SKr101m from SKr65m.

Esselte Pendaflex, which handles traditional office supplies in the US, Canada and Mexico, North America, pushed up sales to SKr964m from SKr850m and profit to an operating profit of 10 per cent to SKr7m.

Esselte Pionex, from a loss of SKr2.4bn from SKr2.1bn.

The group, after a period of encouraging performance,

added those back with the first for restructuring.

W.H. Smith buoyant

W.H. Smith, the UK retailing giant, said it was confident it could withstand the possible removal of the net finance charge - which keeps bank prices of fixed funds in the UK - as it reported a fall in full-year profits before tax of 15.5 per cent from £13.8m, while Neil Buckley in London.

Exceptional gains for the acquisition of Do It All, the DIY joint venture with Boots, lifted an otherwise encouraging performance.

Adding those back with the first for restructuring.

W.H. Smith - offset by the profits - disposed of an underlying pre-tax profits were

£1.45m, up to 10 per cent of their equity, all well equipped financially to do

so. Buying back shares will boost earnings per share and the potential to increase dividend payments.

Lex, Page 12

**Alitalia may use third-party carriers**

Alitalia, the loss-making state airline, might use third-party carriers on some of its routes as part of a plan to make the group more efficient, Reuter reports from Rome.

"Alitalia's strategy is to search for solutions including the use of a subsidiary company which would allow us to benefit from lower costs without losing control of the share," the newspaper said.

But Alitalia denied a report in a newspaper that it had presented a plan to sell up to 10 per cent of long-range routes to Air Europe, a charter airline in which it owns 50 per cent.

## Electricity company shares in record rise

In most UK regional electricity companies there is record news yesterday. Seaboard joined what could be a rush by companies to buy back their own shares, while Michael Smith in London.

The companies have now bought back shares in excess of 16 per cent on average in the second half of the year, the industry regulator announced a pricing review. It made the purchase on Tuesday, paying £1.25m in the first

75 shares.

Buy-backs will be ruled in the run-up to the companies' annual results.

However, there will be an expected announcement in October on the National Grid, which the companies are likely to float on the stock market in spring, with share prices high.

Seaboard is one of the companies, after Eastern, to buy back its own shares, but the first in the second half of the year, the regulator announced a pricing review. It made the purchase on Tuesday, paying £1.25m in the first

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£1.45m, up to 10 per cent of their equity, all well equipped financially to do

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Lex, Page 12

The group is now on a new course in foreign private bond issues, involving a rising demand as evidenced by the relatively only modest increase in the amount of new credit issued in the private sector, and/or borrowing by government as it tries to put pressure on interest rates, or "rolling out" of the private sector, and/or the migration of funds from the public to the private sector. Both these factors will either or dampen the rate of upsurge, and the country's ability to sustain the current welcome expansionary phase - a length of time, not unlike the old saying: experience.

The decline but inflationary pressures persist

One of the gratifying developments in the past year is the decline in the rate of inflation in the private sector, and the overall inflation rate, as measured by the consumer price index, has fallen from 10.5 per cent in the past year to 7.5 per cent in June 1994. Consumer price inflation turned around from 7.1 per cent in April 1994, before increasing to 7.5 per cent in June 1994.

The many disadvantages of inflation have been spelt out in previous *Financial Times* addresses at these meetings, in almost all Annual Economic Reports issued by Reserve Bank officials. These can be summarised in terms of the following quote from the *Review of Reconstruction and Development Programme*: "Excessive inflation or balance of payments problems would worsen the position of power, curtail growth and cause the RDP to fail".

Multi-factor productivity must improve

Now the South African is being restructured and many economy and its producers are increasingly being exposed to international competition, it is becoming important that as a nation become more competitive.

A combination of relatively low wage increases on the one hand, and increased output per worker on the other, resulted in a decrease in the rate of development. It maintained, auger well for the country's prospects to economic development.

There is an undoubted potential to increase productivity further in South Africa, for example through better education and training, improvement of service delivery, as well as transport and electrification, the introduction of advanced technology and the promotion of effective competition. In words, the achievement of many of the objectives of the Reconstruction and Development Programme is of great importance, not only for socio-political reasons, but also for industrial productivity.

The constraint of exchange controls

The exchange controls have had an impact on achieving original objectives, but like all direct controls of market activities applied over an extended period of time, they have also created many distortions in the South African economy, affecting the exchange rate, the general price level, interest rates, private and financial assets, and so on.

Valuable adjustments in these areas are variables which should normally have taken place over 10 years, either postponed or depressed under the system of exchange controls, and backlog which accumulated will have to be accommodated over the controls, ultimately resulting in significant real damage.

In the long run, and in the interest of future growth, Africa must liberalise its foreign exchange market and revert to a system of unitary floating exchange rates, influenced only by reserve Bank intervention.

An important step in this direction was the agreement reached in September 1992 between Africa's major creditor banks for a final rescheduling of the remaining amount of US \$4.5 billion in the original amount of \$5 billion. And since August 1993, a system of 14 short-term dollar arrangements, in which will be fully repaid evolves in regular six-month instalments up to 2000.

For the remaining exchange controls concerned there are, however, many different ways on how and which should move the present system to the desired system, and what supplementary supporting measures may be necessary to facilitate transition. Many of these exchange controls were successfully abolished only as part of a comprehensive and well-planned programme of reconstruction and development.

The International Monetary Fund and the various programmes normally provided appropriate interest rate and exchange rate policies, and also committed the central bank and the government to clearly defined restrictive monetary and fiscal discipline. The programme prescribed for some countries also included constraints on future wage increases and established external financing facilities to support the balance of payments in the transition period, if necessary.

The abolition of exchange controls in isolation without any supportive auxiliary measures may cause serious disruptions in the initial phase.

## Hoechst shows solid rise despite restructuring costs

By Christopher Parkes in Frankfurt

Hoechst, the German chemicals group, yesterday reported a 39 per cent jump in first-half profits and predicted a sharp increase for the full year in spite of continued heavy restructuring costs.

Pre-tax earnings in the second quarter soared almost 70 per cent to DM579m (\$67.5m), bringing the total for the first six months to DM1.6bn.

The group said product prices were still too low although raw material costs were rising.

It noted that restructuring costs in the half were unchanged from last year, while rising sales volume had lifted turnover by 7.8

per cent to DM24.7bn. The consolidation of the AgrEvo plant protection company, formed in the merger of Schering's operations into those of Hoechst, accounted for 3 per cent of the rise, while currency factors contributed a further 1 per cent.

The results, published in an interim report, added further weight to claims that the international economic recovery is spreading and taking hold in Germany.

While BASF, which last year increased 26 per cent, and while two-thirds of gain came from first-time consolidations and currency effects, 15 per cent of the balance is due to strong demand for pharmaceuticals.

Meanwhile, German pharmaceutical sales recovered from last year's depression, attributed mainly to government-imposed price cuts and health spending cuts.

The company reported good earnings from Roussel Uclaf in France and SGL Carbon.

## KPN beats expectations with 17% gain

By Ronald van de Krol

In Amsterdam, Koninklijke PTT Nederland, the Dutch postal and postal services which was partly privatised in June, posted a profit of nearly 17 per cent in first-half net profit, exceeding analysts' expectations.

The company predicted a large profit in full-year profit, based on the first-half profit.

First-half net profit increased

### NEWS IN BRIEF

## Alitalia may use third-party carriers

Alitalia, the loss-making state airline, might use third-party carriers on some of its routes as part of a plan to make the group more efficient, Reuter reports from Rome.

"Alitalia's strategy is to search for solutions including the use of a subsidiary company which would allow us to benefit from lower costs without losing control of the share," the newspaper said.

But Alitalia denied a report in a newspaper that it had presented a plan to sell up to 10 per cent of long-range routes to Air Europe, a charter airline in which it owns 50 per cent.

First-half net profit increased

to 1.02bn (£102m) from

£1.07bn a year earlier, on turnover up 7.1 per cent to

£1.90bn. Analysts' forecasts

were not available.

Analysts' forecasts

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solid rise  
turing costs

# THE GERMAN PFANDBRIEF

S O L I D   V A L U E   F R O M   T H E   G R O U N D   U P



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to maturity. The legal framework surrounding Pfandbriefe has an unsurpassed record for endurance, offering investors a fixed-interest D-Mark instrument of quality – plus yields generally higher than German Treasury bonds (Bunds). Sound reasons why Pfandbriefe, at nearly DM 1 trillion at year-end 1993, amounted to 40 % of Germany's entire bond market.

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## THE SYSTEM IS UNBEATABLE IN THE LONG RUN.

### GERMANY'S MORTGAGE BANKS

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BAYERISCHE VEREINSBANK AG, MÜNCHEN  
HYPO-BANK, MÜNCHEN  
DEUTSCHE HYPOTHEKENBANK FRANKFURT AG, FRANKFURT  
RHEINHYP, FRANKFURT  
DEUTSCHE GENOSSSENSCHAFTS-HYPOTHEKENBANK AG, HAMBURG  
FRANKFURTER HYPOTHEKENBANK AG, FRANKFURT  
DEUTSCHE CENTRALBODENKREDIT-AG, KÖLN  
BAYERISCHE HANDELSBANK AG, MÜNCHEN

WESTHYP, DÜSSELDORF  
BERLIN HYP, BERLIN  
SÜDDEUTSCHE BODENCREDITBANK AG, MÜNCHEN  
MÜNCHENER HYPOTHEKENBANK EG, MÜNCHEN  
HAMBURGHYP, HAMBURG  
WÜRTTEMBERGER HYPO, STUTTGART  
NÜRNBERGHYP, NÜRNBERG  
HYPOTHEKENBANK IN ESSEN AG, ESSEN  
DEUTSCHE HYPOTHEKENBANK (ACT.-GES.), HANNOVER

BRAUNSCHWEIG-HANNOVERSCHE  
HYPOTHEKENBANK AG, HANNOVER  
ALLGEMEINE HYPOTHEKEN BANK AG, FRANKFURT  
RHEINBODEN HYPOTHEKENBANK AG, KÖLN  
LÜBECKER HYPOTHEKENBANK AG, LÜBECK  
NORDHYP BANK, HAMBURG  
BFG-HYPOTHEKENBANK AG, FRANKFURT  
WI-BANK, MÜNSTER  
HYPOTHEKENBANK IN BERLIN AG, BERLIN

## INTERNATIONAL COMPANIES AND FINANCE

# Sandvik and Atlas Copco ahead on higher volumes

By Christopher Brown-Humes  
in Stockholm

**Two of Sweden's leading engineering groups, Sandvik and Atlas Copco, yesterday announced better-than-expected first-half figures in the wake of a sharp upturn in volumes.**

Both companies highlighted better demand from the automotive sector but noted continuing weakness in the mining and construction markets.

Buoyed by an improving economic climate in Europe, they forecast full-year earnings "significantly better" than in 1993.

Sandvik said its result jump 53 per cent to Skr1.2bn (\$194m) while Atlas Copco, the Wallenberg-sphere industrial components group, lifted profits by 29 per cent to Skr52m.

Sandvik said currencies accounted for just three percentage points of a 13 per cent rise in sales to Skr11.9bn. The group's order intake was 18 per cent higher at Skr13.4bn.

All four divisions posted improved results. Higher volumes and good productivity lifted cemented-carbide divisional profits by 24 per cent to Skr62m. The mining division, where profits rose 12 per cent to Skr10bn, benefited from

Sandvik said yesterday it had acquired more than 50 per cent of the shares in Russia's largest cemented carbide company, Moskovski Kombinat Tsvitny Splavov (MKTS), writes Christopher Brown-Humes.

The move, which builds on a 20-year co-operation between the two companies, is designed to boost Sandvik in an important market, said Mr Clas Ake Hedenstrom, chief executive.

He said: "Russia industry, as well as industry in the other countries of central and eastern Europe, is on the verge of a comprehensive modernisation of metal-cutting machining." The group intends to increase its ownership stake further.

Moscow-based MKTS has 1,200 employees and annual sales of Skr200m (\$26.3m) spread throughout the Commonwealth of Independent States. It manufactures and markets cemented carbides for machining tools, rock-drilling tips and wear parts.

higher capacity utilisation.

The mining and strong demand from the automotive and engineering industries contrasted with a difficult market for sales to the mining, construction, chemical and energy sectors.

Atlas Copco said it was at last seeing an extensive investment programme pay off due to rising volumes and better utilisation rates. But while there was a clear improvement in its compressor and industrial technique divisions, profits fell within the compressor and mining business.

A combination of higher volumes, currency effects, acquisitions and price increases helped lift industrial sales by 12 per cent to Skr10bn, while the

order intake expanded by 14 per cent to Skr11.7bn. The volume increase was greater for orders than for sales, the group said, noting a clear break with the trend which took volumes down by 25 per cent between 1990 and 1993.

Industrial technique benefited from a turnaround in the automobile industry, with profits rising to Skr203m from Skr128m. Profits in compressor technique were also higher, advancing to Skr64m from Skr46m, helped by a Skr70m investment programme at an Antwerp plant.

But compressor and mining technique profits dropped from Skr86m to Skr82m after being depressed by a drop in volumes and restructuring costs.

## NRMA sees A\$215m profits

By Robert Gibbons in Sydney

**NRMA, Australia's largest insurance organisation and one of its largest general insurers, yesterday forecast that it would make after-tax profits of A\$215m (US\$158m) in the year end-June 1995.**

This would represent a sharp turnaround from the A\$129m scored in the year just ended, although realised losses of A\$123m in 1993-94 were abnormally high and depressed the result. After-tax profits were A\$215m and A\$123m respectively.

The NRMA made the forecast in its financial prospectus, the group's board approved a plan to "demutualise" the company earlier this month.

## Row over control of McCain Foods flares up

By Robert Gibbons in Montreal

The two-year battle for management control of family-owned McCain Foods, the international frozen-foods group, has flared up again.

Mr Wallace McCain, 64, co-chief executive with his brother Harrison, 66, has proposed ending their dispute over succession by taking the company public and bringing in an outsider to lead it.

But McCain Foods' chairman, Mr Andrew McCain, said the board would come up with its own proposal for the succession on September 13. It opposes the plan to go public.

McCain Foods has US\$1.1bn (US\$91.1m) in annual sales and is highly profitable. The pro-

ceeds of a public issue would be used to expand the business internationally and enable a dividend to be paid, Mr Wallace McCain said.

The company is 100 per cent controlled by several generations of the McCain family.

Four outside directors would be appointed, while the board would include the brothers and their spouses and the new chief executive.

Last April a New Brunswick judge arbitrated the dispute between the brothers and their spouses, ruling it including going public and appointing an outsider as chief executive.

Mr Wallace and Mr Harrison McCain support different members of the family to succeed them. See Observer

# Mercedes-Benz to buy VW engines

By Kevin Done,  
Motor Industry Correspondent

**Mercedes-Benz, the German maker of luxury and executive cars, is to buy engines from Volkswagen for use in a future passenger vehicle.**

It is the first time that Mercedes-Benz will have another manufacturer's engines in one of its mainstream passenger vehicles, and is an important sign of its new readiness to develop alliances with other vehicle producers.

The deal marks the second significant collaboration this year between two of Europe's biggest car makers. In April VW agreed to license technology from Mercedes-Benz for the development of a new range of LT vans.

Mercedes-Benz said yesterday that it will purchase VW's VR6 engines and automatic gearboxes for use in its planned range of multi-purpose vehicles (MPVs), which are expected to be launched in 1996.

The new vehicle, to be called the Viano, will be developed for the first heavy vans.

Mercedes-Benz will supply VW with components for the vans, including steering gear, transmissions and

drivelines around DM50m a year.

Both will represent part of the important consolidation taking place in the European vehicle industry, as makers

work to cut costs and reduce development times for new products.

## Blockbuster approves merger with Viacom

By Patrick Harverson  
in New York

**The board of US video retailer Blockbuster Entertainment has approved the merger of the company with Viacom, the entertainment group.**

The deal ends months of uncertainty over the planned \$8.4bn union, which was conceived in January as part of Viacom's \$10bn takeover of Paramount Communications.

At the time, the structure of the stock-swap deal would have given Blockbuster stockholders \$31.50 a share.

However, a subsequent sharp

drop in the value of Viacom stock - which was plagued by concerns about how the group would pay off the more than \$9bn in debt that it took on to acquire Paramount - drastically cut the value of the deal for Blockbuster stockholders.

time into one of the fastest growing segments of the European car market.

The Viano will compete with established rivals such as the Renault Espace and new vehicles that are being launched by Peugeot, Fiat, Ford and VW.

Mercedes-Benz said that engine and gearbox purchases from VW were expected to total around DM50m a year.

The Viano will be produced at the Mercedes-Benz plant at Vitoria, Spain, with a capacity of up to 25,000 units a year.

Under the licensing deal announced earlier this year VW is to license technology from Mercedes-Benz for the development of a new range of LT vans.

Mercedes-Benz will supply VW with components for the vans, including steering gear, transmissions and

drivelines around DM50m a year.

Both will represent part of the important consolidation taking place in the European vehicle industry, as makers

work to cut costs and reduce development times for new products.



Ralph Lauren  
sells stake to fund expansion

By Bronwen Miskell  
in New York

**Mr Ralph Lauren, designer of clothing which has come to symbolise a clean-cut, well-bred way of American life, has sold 25 per cent of his company to Goldman Sachs, the investment bank, for \$135m.**

It is the first time that the designer and his business partner, Mr Peter Strom, have turned to outside capital to fund expansion. Mr Lauren is also expected to take some cash out of the transaction.

New York-based Polo Ralph Lauren, Mr Lauren's company, earns revenues of some \$3.8bn a year from men's leisure clothes, shirts and ties, as well as from licensing fragrances, furniture and interior decoration under Ralph Lauren labels.

Goldman, which has advised Polo Ralph Lauren for six years, describes the stake as a "passive" and "long-term" investment.

The company is 100 per cent controlled by several generations of the McCain family.

Four outside directors would be appointed, while the board would include the brothers and their spouses and the new chief executive.

Last April a New Brunswick judge arbitrated the dispute between the brothers and their spouses, ruling it including going public and appointing an outsider as chief executive.

Mr Wallace and Mr Harrison McCain support different members of the family to succeed them. See Observer

Instead of \$31.50 a share, at one point they were faced with accepting only \$21.75 a share, and it was not long before Mr Wayne Huizenga, Blockbuster chairman, and other leading stockholders had thoughts about the merger.

By May the deal looked dead, but a gradual recovery in Viacom's share price over the summer (buoyed partly by the impressive performance of Paramount-produced films at the box office) breathed new life into the merger, and late on Tuesday Blockbuster's board approved the transaction.

The company's stockholders will now receive about \$29 for each share.

Shares in Viacom fell \$1.10 to \$28.90, while Blockbuster dropped \$1.10 to \$26.80. Both closed at their lows for the year to date yesterday.

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Floating Rate Notes Due 1997

In accordance with the terms and conditions of the Notes, the interest rate for the period 24th August, 1994 to 24th November, 1994 has been fixed at 10.00% per annum. The interest payable on 24th November, 1994 against Coupon 19 will be £161.15 per £100,000 nominal and £1,411.51 per £1,000,000 nominal.

Agent Bank and Principal Paying Agent

ROYAL BANK OF CANADA

McLennanbergh Investment and Finance Company Limited  
US\$100,000,000 Secured Floating rate bonds 2004

In accordance with the terms and conditions of the bonds, the rate of interest for the period 25 February, 1995 to 27 February, 1995 has been fixed at 5.50% per annum. Interest payable on 27 February 1995 with US\$23.42 per US\$1,000 note and US\$284.17 per US\$10,000 note and US\$2,941.67 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

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**EXTEL**  
Financial

## YOU HEARD IT FIRST FROM EXTEL....

**Emap's bid for Transworld was declared unconditional last week. But Extel subscribers knew it all day on 2nd August when the High Court threw out The Guardian's objections. Extel News reported this story four hours ahead of The London Stock Exchange's Regulatory News Service.**

**On August 16th the Extel News service told subscribers of a profits warning by Micro Focus Group ten minutes before the start of trading with its headline... MICRO FOCUS 'UNLIKELY TO ACHIEVE SAME EARNINGS AS LAST YEAR' ...and nearly half an hour before another well-known newswire. Extel followed up the market opened giving details of what leading analysts had been expecting.**

**PS: Extel subscribers also knew the Waterglade EGM requisition had been declared invalid on Thursday morning when it happened.**

**If you want to know more about a news service which moves about smaller companies as well as the big players, talk to James Barratt on 071-825 8233.**

### EXTEL NEWS

News that moves markets

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This portion of the offering has been sold outside Colombia by the undersigned.

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420,500 Class B Shares  
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Global Coordinator  
Baring Securities Inc.



June 1994

July 1st 1994

## INTERNATIONAL COMPANIES AND FINANCE

**Higher advertising revenues lift Fairfax**

By Nikki Tait in Sydney

John Fairfax, the Australian newspaper publisher in which three media magnates - Mr Kerry Packer, Mr Rupert Murdoch and Mr Conrad Black - hold stakes, nearly doubled its revenue in the year to end June, to A\$10.7m (US\$81.4m), it revealed yesterday.

The figure, which after tax but before abnormal items, compares with A\$67.1m in the previous year.

Revenues rose by 9.8 per cent to A\$845.8m, and earnings per share (on a fully-diluted

totalled 13.99 cents, against 9.01 cents previously.

Below the line, Fairfax also enjoyed a A\$75.2m abnormal benefit, taking profits to A\$185.7m, up from A\$87.2m a year earlier.

The group is raising its final dividend from 4.5 cents, making a total for the year of 7.5 cents.

Fairfax, which publishes the Sydney Morning Herald, Melbourne Age and Financial Review, said that it had seen increased advertising volumes and revenues, although it also attributed the improvement to

productivity and efficiency gains.

Classified advertising volumes were up by 9.7 per cent at the Herald and 10.9 per cent at the Age, while display ad volumes rose by 10.6 and 3.3 per cent respectively. Advertising volumes at the Financial Review were "steady".

Operating costs increased by 6.8 per cent, but the company said that this was mainly due to promotional activities, new operations and higher newsprint costs. With these items excluded, it said that the rise would have been 3.6 per cent.

Fairfax also benefited from lower interest charges, down from A\$64m to A\$37m.

The company added that it was "pleased with the results to date in the 1995 trading year". The company has been the focus of much speculation recently, because of its potentially unstable share register.

Canadian Mr Conrad Black holds almost 25 per cent of the shares, but is barred from going higher under Australia's restriction of foreign ownership of print media assets. Mr Packer has just under 15 per cent, but is also pegged at this

level because of media ownership rules. Mr Murdoch appeared on the share register in June and is thought to hold around 10 per cent.

• Mr Tony O'Reilly's Australian Provincial Newspapers, a regional newspaper publisher operating mainly in Queensland and New South Wales, yesterday reported profits after tax and abnormal of A\$8.11m (US\$61.50m) profit and an abnormal loss for the year to the end of on sales by one-third to A\$88.7m.

**Pioneer advances to A\$152m for year**

By Nikki Tait

Pioneer, the Australian-based building materials and petroleum refining group, yesterday announced a A\$152.3m (US\$111.50m) profit and an abnormal loss for the year to the end of on sales by one-third to A\$88.7m.

The figure contrasts with A\$138.6m in the previous year, when sales were A\$5.24bn, but comparisons are muddled by abnormal items and asset sales.

The company took a A\$9.8m charge in the financial year to cover asset write-downs and rationalisation costs which followed a group-wide review of the company's position.

This was partly offset by profits from the sale of two significant assets, leaving the net abnormal charge at A\$37.5m. In the previous year there was an abnormal surplus of A\$1.4m.

Pioneer said that operating profit, before interest charges, improved to A\$11.11m from A\$10.11m.

The upturn was entirely from the building materials division, which spans Europe, the US and Asia, as well as Australia.

There was an operating profit of A\$14.2m compared with A\$14.2m last year.

Pioneer said that product sales had increased slightly, and cost conditions improved in most areas.

It added that the increase was driven by increased efficiencies.

In the petroleum refining and marketing side, it reported a fall in operating profits from A\$19.4m to A\$18.4m.

This was due to retailing and weak refining margins.

However, Mr John Schubert, who took over as managing director last year, said that he expected some improvement on both sides this year as economic conditions continued to improve and refining margins edged higher.

Earnings per share after abnormals were 17.3 cents, up from 15.7 cents.

The Bangkok Bank of Commerce Public Company Limited

US\$170,000,000

Floating Rate Notes Due August



In accordance with the provisions of the Floating Rate Notes, notice is hereby given as follows:

Interest Period : 25.06.94 - 27.02.95

Nominal Amount : US\$170,000,000 per annum

Coupon Payment : US\$170,000,000 per Note of US\$50,000.00 each

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Notice of Redemption

U.S. \$54,600,000 outstanding principal amount of the Secured Notes Due 1999 issued under the indenture dated as of September 1, 1994 between the issuer and the trustee, is hereby being called for redemption at the option of the issuer on September 1, 1994, at par plus accrued interest. No other Class of Notes or Equity issued under the Indenture is subject to this Notice of Redemption.

Interest on the Notes will cease accruing from and including September 1, 1994, unless the redemption does not occur. Failure to redeem the Notes on September 1, 1994, will result in an interest of 10% of the principal amount of the Notes. The Notes will continue to be outstanding and interest will continue to accrue, until such time as the issuer redeems the Notes and complies with the following procedures: Chemical Bank, London; Banque Internationale à Luxembourg, S.A., Luxembourg; Kredietbank, N.V., Brussels; or Union Bank of Switzerland, Zurich.

Interfinance Crédit National N.V.

US\$100,000,000

Guaranteed floating undated unsecured non-cumulative capital notes

European Investment Bank

\$200,000,000

Reverse Floating

Notes

Interest rate

5.50% per annum

Interest period

25 August 1994 to 27 February 1995

Interest rate

6.50% per annum

Interest period

25 August 1994 to 27 February 1995

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6.50% per annum

Interest period

25 August 1994 to 27 February 1995&lt;/



Just in time

Improved efficiency and housebuilding recovery fuel advance

## Marley ahead sharply to £26m

By Andrew Taylor,  
Construction Correspondent

The prospect of a first dividend increase for three years was offered yesterday to shareholders of Marley, the building materials group, which announced pre-tax profits of £26m for the six months to the end of June - its best first half performance since 1989.

This compared with pre-tax profits of £12.2m during the first half of 1993.

The latest figures were inflated by a profit of £6.5m from the sale for £19.7m of Bisch Marley, the French clay tile producer.

Earnings per share before disposals rose from 3p to 4.5p. The group said it would be paying a maintained interim dividend of 2.1p.

Sir George Russell, chairman, added: "With higher profits now being achieved some increase in the final dividend for the year will be considered."

In spite of this, Marley's share price slipped 4p to 151p reflecting profit-taking and market concerns about rising polyvinyl chloride prices and slower growth in German building materials profits.

Prices of pvc - used for plastic building components - rose by about 15 per cent in the period, said Mr David Trapnell, chief executive.

First half profits had been boosted by a combination of improved efficiency



Terry Humphries

and the UK market, which had benefited from price rises in the US and thermalite blocks in the UK. Concrete and clay operating profits more than trebled to £6.1m (£1.8m).

Profits from plastic plumbing, moulding and flooring products, employed later in the development cycle as buildings approached completion, remained little changed at £1m.

Mr Trapnell, echoing comments made yesterday by WH Smith, said it was "surprising, unusual and disappointing" that sales for repair, maintenance and DIY work had remained very flat. These would normally be expected to

rise at this stage of a recovery. Overseas profits, up from £12.1m to £13.9m, would have been higher but for a 11m reduction in South Africa, where the market had been distressed by the national elections. UK profits had increased by 31 per cent to £9.6m (£5.2m).

The company had continued to benefit from cost savings made in the early 1990s, with a further £200,000 of savings made at Marley Building Materials in the first half, said Mr Trapnell. Worldwide, group operating profits had risen by 35 per cent to £22.8m.

### • COMMENT

Marley, rightly, is reaping the benefit of its improved efficiency. Concrete and clay products traditionally do better during the early stages of a building recovery, and operating margins on continuing businesses rose by a fifth in the first half. Concerns rest more with its roof tile business, where competition has been intense, and slow progress in the repair and maintenance sector, which typically trades as "lighter" building products. The positives, however, outweigh the negatives, and pre-tax profits of £47.5m for 1994 and £55m for 1995 would place the shares on 13.5 times and 12 times earnings respectively. The shares look fully valued given that most of Marley's assets are already known.

At its instigation TR High Income has adopted a policy of opposing three-year rolling contracts and "excessive rewards which appear to be unjustified by performance".

Sir Anthony added that his trust was small, but he hoped that others would follow suit.

"It is the institutions which have the muscle to make sure that nothing is stopped."

TR High Income's assets totalled £27.8m at June 30

with its 10 largest investments including South West Water,

British Gas, Northern

Electricity and Southern

Water. "They can all look forward to having their actions closely watched," said Sir Anthony.

He added: "What appals me most is not the rolling

contracts, but directors who get huge increases despite the company making losses. And at the same time there are a lot of people who work

damned hard and don't get paid anything like as much."

Sir Anthony made his comments as TR High Income Trust announced results for the half year to the end of June showing net revenue down from £22.6m to £19.9m.

Earnings per share were lower at 3.1p (3.27p)

reflecting reduced holdings of fixed interest securities. A second interim dividend of 1.5p (1.4p) is declared.

Net asset value per share at the end of June was 118.5p, against 144.8p at the December 31 year end and 120.9p a year earlier. The fully diluted figures were 116.4p, 137.3p and 117.5p.

## Boards of utilities likened to pirates

By Nigel Clark

Directors of the privatised water and electricity supply companies were yesterday likened to pirates by Sir Anthony Beaumont-Dark, the former MP and chairman of TR High Income Trust.

"They control monopolies and give themselves huge increases in pay," he said.

"They are like modern pirates pillaging their companies."

At its instigation TR High

Income has adopted a policy of

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December 31 year end and 120.9p a year earlier. The fully

diluted figures were 116.4p, 137.3p and 117.5p.

## Low oil prices reduce Monument to £3.4m

By Peggy Hollinger

Low oil prices hit Monument Oil & Gas, the independent explorer, which yesterday announced a 36 per cent fall in interim net profits from £5.3m to £3.4m.

Mr Tony Craven Walker, chief executive, said a 19 per cent fall in average oil prices to \$10.17 a barrel was the main factor behind the 30 per cent drop in gross profits to £4.2m.

Oil prices were also blamed for the 18 per cent fall in turnover to £14.6m for the six months to the end of June.

On the brighter side, Mr Craven Walker said the costs of developing Monument's 20 per cent interest in Liverpool Bay were running about 10 per cent below budget. This meant that the group was currently funding its obligations from cash

on Liverpool Bay expected to come on by December 1995.

The declining profits masked a substantial contribution from asset disposals. A net £50.5m

was raised from the sale of lossmaking North Sea assets to BP and the disposal of 3.9 per cent of Liverpool Bay.

Under full-cost accounting, these are offset by the carrying cost of reserves in the balance sheet. As a result, Monument's depletion charge fell by 9.9p in the first half to £2.81 per barrel, largely due to the disposals and to a contract to sell gas in Argentina.

Mr Craven Walker said the lower depletion charge would benefit the group substantially when production began to take off next year. Production in the first half fell from 7,500 barrels of oil equivalent to 7,000 bopd. Second-half output is expected to be a quiet 18 months and no dividend will be paid for the year. The group could well be a taster of what is to come.

Monument drilled wells in the first half, none of which had kept the drilling costs down. Mr Craven Walker said the group aimed to drill 17 wells in the second half, mostly overseas.

As in previous years, there is no dividend. Earnings per share fell to 0.51p (0.8p). ■

## Caparo deal may soon get court approval

Caparo Group, the privately-owned UK steel and engineering business, expects to win court approval in the next two weeks for its acquisition of Pennsylvania-based Sharon Specialty Steel, writes Tim Butt.

Mr Swati Paul, the Anglo-Indian businessman who founded and chairs Caparo, said the group had given court officials details of its plans for the US group, which has been operating under Chapter 11 of the US bankruptcy code for more than a year.

"We are planning to spend \$1bn (£160m) on expanding the plant and talks are already taking place with the unions about re-employing the workforce," he said yesterday.

The move follows lengthy negotiations with Caparo's creditors, who are understood to have welcomed the Caparo approach.

## Victaulic bolstered by acquisitions

By Peter Pearce

Victaulic, the maker of pipeline products for the gas, water, construction and mining industries, lifted pre-tax profits 7 per cent in the first half of 1994, helped by input from acquisitions and higher over-

seas profits rose to £6.2m (£4.1m), up 12 per cent at constant rates.

Mr David Stewart, director, explained that as the "long-standing, traditional, high-margin" business from British Gas had been reduced on the back of anti-monopoly regulation, so the group had picked up new markets which,

because of the learning curve, was lower margin.

Sales to the UK gas industry are now only 17 per cent of turnover, compared with 34 per cent in 1991. However, Mr Stewart said there had been no loss of market share.

The 1994 acquisitions made operating profits of £400,000 on turnover of £2m, with Action Hose Couplings, acquired in 1993, accounting for £1.5m. Victaulic has spent £1m on acquisitions since June 1993 and £16m since 1992.

At the period-end cash balance stood at £1.9m (£9.8m), leading to interest receivable of £200,000. Mr David Wright, chairman, said the company was "generally

favourably positioned with a strong price as low

as 75p earlier this year. Victaulic owns now persuaded those institutions to defer judgment until an OFT decision is made, in exchange for the offer of £500k a share.

In addition, the board of

UAPT has agreed to rescind its recommendation of the Trans Union bid.

The fight came to a head yesterday when a group of five institutions, representing 21 per cent of UAPT's shares, were about to accept the 550p

Trans Union offer.

Trans Union's bid was

close to August 31, but it can be extended. However, Trans Union has stated that it will under no circumstances raise its bid.

The OFT will review the outcome.

Comments from the

Trans Union bid were

not available at press time.

Victaulic has decided to pursue a non-monetary approach to achieving its goal of being in the 50 billion line business.

In other developments, on August 12, the board of the Committee on Discrepancy in the Books of the London Stock Exchange (the "Trans") accepted the offer of £500k a share.

At the direction of the

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Comments from the

Trans

# Senior Engineering edges ahead to £12.1m

By Tim Burt

Shares in Senior Engineering Group fell 14½p to 123½p after the tubular products, ducting and thermal engineering company reported sluggish first half profits.

Although turnover grew from £182m to £196m, disappointing performances by the construction services and thermal engineering divisions contributed to the pre-tax £12.1m (£1.4m) in the six months to June 30.

Profits were also dented by a £34,000 loss on the disposal of two non-core units — Senior Engineering (Pty) and Senior Phoenix — which were sold for £1.75m earlier this year.

Analysts, who had expected profits closer to £14m, said the falling share price reflected "some shock" at the figures.

Mr John Bell, chief executive, admitted some parts of the business had suffered from falling sales, but expressed surprise at the market reaction.

"I'm really quite amazed," he said. "We've been in our

thermal and construction businesses, but that has been more than offset by the success of the engineered products division."

Rising sales at Flexonics, the group's flexible tube business, fuelled a 74 per cent increase in operating profits to £2.1m (£4.8m) in the engineered products division.

That performance was enhanced by a three month contribution from Metal Bellows and Berghofer, the two connector companies acquired for £18.6m.

Mr Bell underlined the importance of the division, which is the group's £13.2m (£1.5m) operating profits by outlining plans to invest up to £28m in Flexonics over the next two years.

He also warned that it would be difficult to outperform the thermal engineering and construction services divisions, which both lost sales.

Profits in thermal engineering fell 23 per cent from £2.7m to £2.84m as orders faltered in

## Sutcliffe Speakman parts company with chief executive

Sutcliffe Speakman is parting company with its chief executive in the wake of a disappointing performance in UK carbons activities, writes Katrina Lowe.

Mr Richard Mumford assumed the post of managing director and chief executive at the time of Sutcliffe's reconstruction in 1981. It is thought that there was a difference in the board over management style and his handling of the group's carbon business.

### CONTRACTS & TENDERS

#### FONDO NACIONAL DE FOMENTO AL TURISMO (FONATUR)

#### INTERAMERICAN DEVELOPMENT BANK (IDB)

#### BIDDING RESCHEDULED

DATE: August 25, 1994  
LOAN: 781/OC-ME  
MONDO-8107/94-0-01B

#### "ELECTRIC SUBSTATION AND TRANSMISSION LINE FOR PUNTA XIAPA, XIAPA, MEXICO"

Regarding August 02, 1994 publication of the bid in reference, it is informed herewith of the following changes to the program:

September 30, 1994

Bid opening and presentation:

Technical: September 30, 1994 10:00 hrs.  
Economic: October 07, 1994 10:00 hrs.

#### INVITATION TO TENDER OLYMPIC AIRWAYS INTENDS TO CONDUCT TWO CONSULTING STUDIES

1/ Organisational and M.I.S. restructuring and operational reengineering (Invitation Nr. 940804)  
2/ Strategic positioning, network restructuring, schedule planning, implementation system development, and planning. (Invitation Nr. 940805)

bids are to be submitted by 15.9.94.

The term of reference for the above studies can be obtained by contacting:

OLYMPIC AIRWAYS  
Purchasing Dept  
Attention of Mr C.  
West Airport, Hellenikon, Athens, Greece  
by phone (01) 9363319 or (01) 9362764  
or by fax (01) 9363219

### PERSONAL

#### Unchana-Lost and Found!!

When Unchana, a 1 month old girl, was brought to the Orphanage and asked if she could stay after her, her mother was at that time working as a receptionist and did not earn enough money to support the child. The mother and father had separated and the father was not interested in his family. The mother left Pattaya and go back to her home and have had no news from her. Unchana is not eligible for adoption as we do not have release papers from the mother. Unchana has now joined the orphanage for 2 years. She seems to have settled in and is progressing normally. She is a happy little girl and loves to play with the other children.

Regular contact with your sponsored child is rewarding. For more details as to how you can help sponsor a child, just send your name and address (no stamp needed) to:

Rev. Fr. Raymond A. Brennan, C.S.R., Pattaya Orphanage Trust, DEPT. FREEPOST, London W11 1LJ  
Tel. 071-602 6203, FAX (01) 580010.  
(Rec. Charity No. 300010).



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Nature of business \_\_\_\_\_  
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Growth from technology

Making complex chemical carriers that carry genetic code is a profitable if prosaic business these days. Osvel, a commercial company based at, but separate from, Edinburgh University, has the process of manufacturing strands of DNA, the material of heredity, down to a fine art.

Customers are typically forensic science departments, teaching hospitals or biological laboratories. Orders are keyed into the company's computer network and, at the press of a button, one of Osvel's seven DNA synthesizers springs into life, conjuring up exactly what the customer ordered. The invisible strands of DNA in vials of water are packed in padded envelopes and sent out by ordinary mail.

What are the strands of genetic material used for? Biologists use them for experiments on the mechanism of inheritance; forensic scientists use them to identify tissues found at the scene of crimes. A method called the polymerase chain reaction uses Osvel's strands to turn tiny amounts of DNA into quantities large enough to analyse with ease.

The synthesis machines, costing £40,000 a time, run all day and sometimes through the night.

Professor Tom Brown, co-owner of Osvel with his wife Dorcas, emphasises the biological nature of the synthetic DNA, which is high quality, specialist chemicals, which happen to be

fragments of the stuff of life.

Osvel (Oligonucleotide Service, Wellcome Trust), was established in 1986 with a £25,000 grant from the Wellcome Trust and £2,000 from the university. Prof Brown, with a broad background in the chemistry of the genetic code, was appointed director; he now holds a personal chair in chemistry at Edinburgh.

The aim was to offer a service to the university's world-renowned biological sciences departments, providing oligonucleotides — fragments.

Word of the quality of Osvel's products got around, however, and soon the unit was receiving orders from outside.

It was also intended to be self-financing. It advertises its services in scientific journals such as *Nature* and by direct mail and, since Prof Brown knows who is doing what in gene research, he is able to approach potential customers directly.

By 1992, it was clear that the unit would develop more effectively free from university bureaucracy, and Prof Brown and his wife bought the unit from the university.

The deal, one of the first management buy-outs from any UK university, was arranged with the aid of Unived Technologies, the university's commercial arm.

It cost £500,000, representing about £100,000 worth of equipment and £400,000 of goodwill, and in a gesture which Prof Brown describes as "enlightened", the university agreed to pay the company out of profits.

Osvel has annual revenues of about £1m, representing some 20,000 orders, and is sufficiently profitable for Prof



Tom and Dorcas Brown: Osvel's success has meant moving into the commercial world

Brown to predict that they will have paid off the debt within three years.

Osvel reckons it is the largest DNA synthesis unit in the UK. DNA machines can be bought off the shelf, but it requires skill and experience to run them efficiently. Many organisations these days prefer to order their fragments from commercial "gene factories" such as Osvel.

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Perkin Elmer, the US company which supplies it with equipment and chemicals.

The next step is to move beyond the synthesis of DNA to DNA sequencing — determining the order of the chemical groups in DNA strands. Once the leading edge of gene research, this is increasingly yielding to automation.

Prof Brown looks set to reap the reward for the hard work he has put in over the past few years. The university, meanwhile, has seen its £2,000 investment turn into £500,000 in a decade and will continue to receive royalties on Osvel products.

Previous articles in this series appeared on August 10, 16 and 23.

### NEWS DIGEST

#### S Daniels £244,000 in the red

1994-95 in the region of £200,000 is incorrect at present, but there was some time to go until the year end.

In the year to end-March Sutcliffe swung a £6.5m loss to profit of £1m pre-tax.

The shares fall 7p yesterday to 40p.

depot and relocation of the beverage packing facility. An exceptional item of £1m reflected the rationalisation of the head office and the raw materials division, which was expected to benefit the second half.

Losses per share were 4.8p.

#### Coal Investments takes Scottish stake

Coal Investments has acquired a 20 per cent stake in Mining (Scotland), by exercising an option to acquire from Edwards Energy its 40 per cent shareholding in The Consortium Coal Company, which owns half of Mining (Scotland).

Edwards Energy is owned and controlled by Mr Malcolm Edwards, chairman of Coal Investments. The company is to allot 84,084 shares to Edwards Energy in settlement of the £80,000 consideration.

In addition, start-up costs were carried in connection to a

Coal Investments will also assume responsibility for a funding call made by Mining (Scotland), under which £20,000 is payable to Mining (Scotland) for a further issue of shares. This issue will maintain Coal Investments' interest at 20 per cent.

Mining (Scotland) is in a split capital investment trust, reported net asset value per capital share of 27.75p at the July 11 year end, against 27.4p a month earlier and 27.35p at end-July 1993.

Net revenue amounted to £1.141m, equivalent to 11.5p per income share, and a final dividend of 3.625 makes a total of 15.165p for the year.

Edwards Energy is owned and controlled by Mr Malcolm Edwards, chairman of Coal Investments. The company is to allot 84,084 shares to Edwards Energy in settlement of the £80,000 consideration.

Earnings per share advanced from 2.5p to 4.6p.

The interim dividend is raised to 12p (1p) and a final of at least 16p (1.5p) is forecast.

**Net assets slip to 227.24p at Jos**

The mining and processing company, a split capital investment trust, reported net asset value per capital share of 27.75p at the July 11 year end, against 27.4p a month earlier and 27.35p at end-July 1993.

Net revenue amounted to £1.141m, equivalent to 11.5p per income share, and a final dividend of 3.625 makes a total of 15.165p for the year.

Acceptances were received for 14.1m new shares at 80p apiece. The proceeds will be used to help fund the £1.8m purchase of QA Training, a computer training concern.

**Brent Walker sells £2.75m disposal**

Brent Walker has completed the sale to Stakis of the Bath Hotel and Thimble Mill restaurant at Widcombe Basin, Bath, Avon, for £2.75m cash.

During 1993, the hotel incurred an operating loss.

Proceeds will be used to reduce group borrowings.

**P&P rights issue 93.9% subscribed**

A 28.8m rights issue by P&P, the computer services company, was 93.9 per cent taken up.

The single final dividend is again 3.5p.

**Applied Distribution buys assets for £1m**

Applied Distribution, the contract distribution business which came to the market in March, has bought the distribution assets of Sara Lee's UK household and personal care division for £1.05m.

The company is to take over the division from September.

in the 12 months to June 30 1994.

This compared with a 6.8 per cent increase in the FT-SE SmallCap Index (excluding investment trusts) during the same period.

At the end of July, the figure had edged ahead to 143p.

Net income for the year came out at £784,000 (£106m for 64 weeks) and earnings per share were 2.17p, against 3.29p.

The single final dividend is again 3.5p.

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The company is to take over the division from September.

#### ASLK-CGER IFICO US\$ 85,000,000 GUARANTEED FLOATING RATE BONDS DUE 2000

Notice is hereby given that for the eighth six months interest period from August 28, 1994 to February 28, 1995, the Bonds will carry an interest rate of 5.7375% per annum.

Interest payable on February 28, 1995 against coupon no.9 will amount to US\$ 283.25 per US\$10,000 Bond and US\$223.25 per US\$100,000 Bond.</

## COMPANY NEWS: UK

## Better European outcome offsets fall in North America following increase in costs Invesco at £18.7m as margins improve

By Alison Smith

Invesco, the international fund management group, yesterday reported flat interim pre-tax profits as improved European contribution offset a decline in North America.

Mr Charles Brady, chairman, said the group felt it could afford to raise the interim dividend by 25 per cent to 1.25p because it had strengthened its balance sheet and increased its profit margins.

Pre-tax profits for the six months to the end of June were £18.7m, against £23m which included exceptional profits of £4.0m. However, Mr

Brady pointed out they were a significant improvement on last year's second half figure.

Earnings per share were 5.4p (5.4p).

He said it was a satisfactory performance given market conditions during the first-half. Funds under management slipped from \$24.5bn to \$23.5bn.

In North America a rise in income to \$52m (£34.7m) was more than offset by an increase in costs to \$41.8m (£33.1m). The resulting pre-tax profit was \$20.7m (£22.1m).

Mr Brady said this significant investment in administrative arrangements for defined contribution retire-

ment plans for individual employees. This was an expanding area of business, but one in which the profits would not show through until next year.

The results will continue to reflect the continuation of European operations.

Income rose to £22.6m (£23m) but costs fell more sharply to £19.8m (£14.7m) as the region was formally set up and management strengthened.

**COMMENT**

Depending on which measurement you take, Invesco looks on the expensive side of the sector, or a bit undervalued.

It is above the sector average. Yet Invesco is among the cheapest stocks measured by funds under management.

Invesco's performance will continue to depend critically on market conditions and its ability to bring more profits from its funds under management.

There are some encouraging signs in the European cost-cutting and in the profits which should come through from the US personal pensions business. Invesco's recovery phase is not yet over, but the results seem reassuring rather than the

reassuring rather than the

## FT-SE 100 fall cuts funds at Gartmore

By John Gapper,  
Banking Editor

Gartmore, the UK-based fund management company 75 per cent owned by Banque Indosuez, yesterday reported a £1m drop in funds under management to £20bn in the first half of the year because of falls in bond and equity markets.

It declared its first post-flotation dividend of 1.75p, payable from earnings per share of 5.7p (3.5p). Profit before tax for the six months rose by 35 per cent to £17.5m, with revenue rising by 39 per cent to £21.8m.

Gartmore attracted net new funds under management of £1.4bn, of which £600m came from pension funds. However, funds fell by £1bn - or 5 per cent

from the end of last year after a 15 per cent decline in the FT-SE 100 index in the period.

Mr Paul Mynters, chairman, said he remained confident that Gartmore had the expertise and ambition to achieve progress and grow its profits at a satisfactory rate over the long term "subject to the impact of movements in markets".

The rate of growth in net new funds was slower than last year, when Gartmore attracted £4.2bn in funds. Mr Andrew Brown, finance director, said the company had warned them that such an "exceptional" growth rate was unsustainable.

The interim dividend cost 23.5m of attributable profit of £11.4m (£7m). Mr Brown said that this level of cover was

not a guide to dividend policy, and was expected to maintain dividend cover of about two times in the long-term.

Its funds came mainly from UK pensions, with £15.3bn from that source compared with £16.4bn at the end of 1993. Some £1.2bn was from unit trusts and offshore funds, £1bn from investment trusts, and £2.05bn from overseas clients.

Mr Brown said that there had been strong growth in unit trusts and offshore business. He said that, having started by establishing a strong UK business, overseas fund management was becoming "a very interesting market for us".

Mr Philip Gibbs, an analyst at Barlays de Zoete Wedd, said he estimated

that funds under management had now risen to £22.6bn, and that management fees were likely to improve in the second half. The shares closed 6p down at 175p.

**COMMENT**

Gartmore was bound to slow down after its growth of last year, and the fall in markets made the halt abrupt. Business still appears strong, despite a 32 per cent rise in expenses from taking on staff. Revenue should grow in the second half, but it must fight to keep the momentum in the long-term. With earnings per share of 12p expected for the year, the shares are trading on a multiple of 14.5 - not expensive for a company with a healthy, if short, record of growth.

## US consortium ups Learmonth Burchett stake

Learmonth & Burchett Management Systems, the US-quoted computer services company, is acting to ensure that a greater proportion of its capital is held by US investors.

Mr Roger Learmonth and Mr Robert Burchett are selling shares and, with their families and related trusts, granting options to a US consortium led by Bessemer Venture Partners III which will increase its holding to 19.4 per cent.

The consortium is being offered 975,000 shares at 85p and options on a further 1,033 at the same price. The deal will leave Mr Burchett with a holding of 16.6 per cent and Mr Learmonth with 11.8 per cent. The shares were unchanged yesterday at 84p.

The move follows a rights issue, underwritten by the consortium, which left it with a 10.2 per cent stake. "This was considerably less than they had hoped for," said Learmonth, which wants to increase its US shareholders as it moves its focus across the Atlantic.

## Medway behind 78% leap at Mersey Docks

By Simon Denyer

Mersey Docks and Harbour, the second-largest port group, yesterday announced a 78 per cent increase in interim pre-tax profits from £8.8m to £15.8m, reflecting the impact of the recently-acquired Medway Ports.

Profits from the Port of Liverpool continued to surge in the six months to June, recording a 17 per cent advance, while Mersey contracted close to 25m.

Medway, acquired for £11.5m last September, has been hit by difficulties. Three of Medway's ships resigned, and it has lost both the Olau Line's ferry and the import/export contract for Toyota cars.

However, Mr Trevor Furlong, managing director, said the management vacuum had been satisfactorily filled and Medway's profits were in line with forecasts at the time of the acquisition.

Overall, Mersey achieved a 37 per cent increase in turnover, from £44.6m to £61.5m.

The Port of Liverpool suffered from a fall in coal and steel, but total throughput of 13.8m tonnes, marginally higher than in 1993.

The company won new business from ABC Container Lines and Cemex Maritime/OOCL, which will add more than 100,000 units from two ships.

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In the Mersey

## COMMODITIES AND AGRICULTURE

# Copper and aluminium lead rise in LME prices

By Richard Mooney

Metals prices showed signs of shaking off the summer holiday blues at the London Metal Exchange yesterday. As traders looked forward to a pick-up in demand with the return of northern hemisphere metal consuming industries to full operation all LME contracts made ground, some of them quite substantially.

Copper, the exchange's flagship contract, led the way, building a Tuesday's after hours rally with a further rise to \$3,417.50 a tonne for the month's delivery position.

Traders told the Reuters news service that copper still had a fair amount of work to do to reach levels around \$3,440, but with New York Commodity Exchange (Comex) prices falling and metal premiums narrowing (indicating a tightening of nearby availability) they expected a challenge to be over soon.

Aluminium was also strong, breaking resistance at \$1,508 a tonne for the month's metal and moving up to \$1,518.50, up 12.50 on the day.

## Zinc smelters face feed shortage

Zinc supplies are major uncertainty in the next 10 years in securing metal supplies due to an unprecedented number of mine closures, according to metals industry analysts Brook Hunt and Associates, reports Reuters.

Its latest review of the zinc market found that a squeeze on miners' profits by low metal prices and high treatment charges had led to 17 mines, with a total capacity of about 500,000 tonnes of zinc in concentrate, were closed. And it forecast the closure before 2000, because of reserve depletion, of another 55 mines with an annual capacity of some 1.9m tonnes.

before adding a few more dollars in after hours trading. The early rise, prompted by trade buying, was fed by short-covering traders told Reuters. And with technical factors constructive speculative activity was encouraged, notably from the investment funds which buying and selling has been so influential in the metal markets over the past year.

Nickel's advance accelerated meanwhile, the three month position adding \$35 to reach \$5,912 a tonne by the close and pushing forward to \$5,855 after hours. Traders noted that the market, already nervous about the possibility of strike at Falconbridge of Canada should labour talks there fail, responded to a statement by Sumitomo of Japan of a 10 per cent rise in 1994-95 in demand for stainless steel producers are big users of nickel.

Lead and tin were able to join in the fun, aided by aspects of rising physical demand and, eventually, lower production of reduced supplies. Three months from \$10.50 a tonne, while zinc was

Output fell 247,917 tonnes in June, down 7.1 per cent from a year ago, 7.7 per cent, 1,000 tonnes in April, down 3.2 per cent.

European primary aluminium output fell 4.1 per cent to 1.56m tonnes during the first half of 1994, compared with the corresponding period of 1993.

Under a memorandum of understanding in March the world's leading aluminium producers agreed to cut output by 1.5m to 2m tonnes a year to help resolve a global oversupply.

The EAA data covers the 12 European Union countries plus France and Turkey.

# Zimbabwe's \$225m platinum deal signed

By Tony Hawkins in Harare

The largest foreign investment in Zimbabwe for a quarter of a century was given the go-ahead yesterday when the government signed a mining agreement with BHP Minerals and Delta Gold of Australia to develop the Hartley platinum project.

The total cost of the project, estimated to contain the largest undeveloped resources of platinum group metals outside South Africa, will be US\$225m. The mine, in which BHP will have a 67 per cent stake and Delta Gold 33 per cent, will employ 2,700 people, including 100 expatriates.

The mine agreement signed

yesterday signals a new regime for major investment projects worth more than \$100m. Zimbabwe's Minister of Mines, Mr Edison Zvobgo, said the agreement guaranteed investors security of tenure and stability of fiscal terms.

Although little was said about the controversial issue of marketing, it seems the Zimbabweans have agreed to sell BHP to market the platinum-group metals directly rather than going through the state-owned Minerals Marketing Corporation of Zimbabwe. Gold will be sold by the Reserve [central] Bank of Zimbabwe, but the nickel and copper will be handled by the MMZC. This

concession is an important one and could attract other major investors to Zimbabwe.

On-site facilities at Hartley

will include the mill, a concentrator, smelter and base metals refinery. The refinery will produce nickel and copper cathodes while platinum-group metals will be toll-refined in Europe. The promoters of the mine will be a low-cost producer, with unit costs about

putting it below South African producers like Rustpits and Northam and on a par with Lombrum, but substantially more expensive than Pirst.

Speaking at yesterday's official signing ceremony with the

Vander Spuy of Delta Gold predicted by the turn of the century, a number of platinum projects producing 600,000 ounces annually would have been established on the Hartley complex and Zimbabwe would become the second largest platinum producer, after South Africa, accounting for some 10 per cent of global output.

Mr Vander Spuy predicted also that platinum would earn double the foreign exchange provided now by the tobacco industry and could investment in downstream activities such as the manufacture of exhaust catalysts for the motor industry.

## Anglo expects to go ahead with Mali gold mine

By Kenneth Gooding, Mining Correspondent, in Johannesburg

Anglo American Corporation of South Africa's two year search for suitable gold projects in West Africa has paid off and the group expects to give the go-ahead in October to a US\$210m mine in Mali.

The Sadiola project in the far west of the country, near the border with Senegal, is likely to come into operation in 1997 and produce between 120,000 and 12 tonnes of gold a year, according to Mr Neville Keys, project director of Anglo's new mining business division.

Anglo has been widening its search for African gold as nearly every metre of prospective land in South Africa has been explored and drilled by domestic companies unable to move freely abroad because of exchange controls.

Modern exploration techniques have merely proved that the old prospectors were very little discovered.

In West Africa Anglo is exploring in Guinea and Senegal,

where there has been relatively little mining activity in the past - Mali has only one other gold mine, the Siana, operated by BHP of Australia.

Mr Keys said the Adiolas, an open pit mine, would have a life of at least 14 years but he believed there was much more gold to be discovered there.

Final stages of the financial arrangements were being put together but it was expected that Anglo would have 38 per cent of the project and operate the mine. The private Canadian company that discovered

the deposit, Ima Gold, would have 38 per cent, the government of Mali 18 per cent and the International Finance Corporation, the investment arm of the World Bank, 6 per cent.

There is an interesting difference of opinion about the gold market's prospects between Mr Clem Sunter, chairman of Anglo's gold and uranium division, and Mr Jim Buys, the group's senior economic consultant.

While both agree that the present gold price is well supported by physical demand and cannot be expected to go much lower, Mr Buys suggests the price is unlikely to rise much in real terms unless there is another burst of speculative interest of the kind seen last May and June, when the market was given a boost by the

well publicised collapse of ancillaries Mr James Goldsmith and Mr David Smith.

He believes there will be no surge in world inflation to give gold a lift because governments are giving top priority to keeping inflation down.

Mr Buys argues that if the gold price is at about \$300 a troy ounce in real terms by the next ten years, South Africa's annual gold production of about 610 tonnes can be expected to fall by twenty per cent.

Mr Sunter, however, is much more optimistic. He says Anglo's gold division hopes to see a gradual rise in the gold price to take it to \$450 an ounce in real terms by the end of the century. He adds that "a realistic" view of South African gold producers based on current resilience in the market and when many mines

### MARKET REPORT

## London coffee futures lose early gains as rally boils over

London COFFEE futures ended broadly unchanged after a volatile afternoon marked by speculator and trade buying as well as technical selling and some liquidation.

The market, which was

dicted open \$37 higher in the November position following gains amounting to \$260 earlier in the week, was slightly firmer at maturity but during the afternoon it turned from a day's high of \$3,580 a tonne to

good buying from the New

York commission firms

so I can't see this rally lasting."

SILVER, underpinned by gold's move, rose through resistance to a high of \$1,000 an ounce before resuming selling.

Compiled from Reuters

### COMMODITIES PRICES

#### BASE METALS

##### LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

##### ■ ALUMINIUM 60% PURITY (\$ per tonne)

Closes 1860-85 1870-5 Previous 1865-85 1870-5 High/Low 1875 AM Official 1850-80 Kerb close 1871-80 Total daily turnover 2,851 Total daily turnover 303

##### ■ LEAD (\$ per tonne)

Closes 604-48 Previous 595-5-85 595-3-85 High/Low 595-3-85 AM Official 571-5-80 Kerb close 595-8 Total daily turnover 8,504 Total daily turnover 303

##### ■ NICKEL (\$ per tonne)

Closes 595-20 Previous 595-20 High/Low 595-20 AM Official 595-20 Kerb close 595-20 Total daily turnover 11,095 Total daily turnover 11,095

##### ■ ALUMINUM ALLOY (\$ per tonne)

Closes 1860-85 1870-5 Previous 1865-85 1870-5 High/Low 1875 AM Official 1850-80 Kerb close 1871-80 Total daily turnover 2,851 Total daily turnover 303

##### ■ CRUDE OIL (BBL/TONNE)

Closes 5205-15 5225-80 Previous 5195-20 5205-20 High/Low 5205-20 AM Official 5195-20 Kerb close 5205-20 Total daily turnover 8,504 Total daily turnover 303

##### ■ ZINC, special high grade (\$ per tonne)

Closes 5165-8-8 Previous 5165-8-8 High/Low 5165-8-8 AM Official 5165-8-8 Kerb close 5165-8-8 Total daily turnover 8,504 Total daily turnover 303

##### ■ COPPER, grade A (\$ per tonne)

Closes 2407-8 2417-8 Previous 2370-1 2385-8 High/Low 2385-8 AM Official 2385-7-8 Kerb close 2414-18 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ CRUDE OIL, NYMEX (42,000 US gal)

Closes 5205-15 5225-80 Previous 5195-20 5205-20 High/Low 5205-20 AM Official 5195-20 Kerb close 5205-20 Total daily turnover 8,504 Total daily turnover 303

##### ■ ENERGY

Closes 5205-15 5225-80 Previous 5195-20 5205-20 High/Low 5205-20 AM Official 5195-20 Kerb close 5205-20 Total daily turnover 8,504 Total daily turnover 303

##### ■ GOLD, grade A (\$/oz)

Closes 384.00-384.50 Previous 381.40-381.80 Afternoon fix 386.80 AM Official 384.80-394.80 Kerb close 384.80-394.80 Total daily turnover 4,470 Total daily turnover 4,470

##### ■ HIGH GRADE COPPER (COMEX)

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ PRECIOUS METALS

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ NATURAL GAS NYMEX (10,000 m3/day)

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ PLATINUM NYMEX (50 Troy oz)

Closes 384.80-394.80 Previous 381.40-381.80 Afternoon fix 386.80 AM Official 384.80-394.80 Kerb close 384.80-394.80 Total daily turnover 4,470 Total daily turnover 4,470

##### ■ UNLEADED GASOLINE NYMEX (42,000 US gal)

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ VOLUME DATA

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ WHEAT L/C

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ WHEAT CBT

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ WHEAT CSE

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ WHEAT CME

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ WHEAT COTC

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ WHEAT CSCE

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ WHEAT CSO

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 1865-8-8 Kerb close 1865-8-8 Total daily turnover 81,765 Total daily turnover 81,765

##### ■ WHEAT CTA

Closes 1865-8-8 Previous 1865-8-8 High/Low 1865-8-8 AM Official 18

eal signed

## LONDON STOCK EXCHANGE

## MARKET REPORT

## FT-SE races ahead to close at five-month high

By Steve Thompson

A burst of heavy buying interest from the US and throughout Europe just before the close of trading, drove the FT-SE 100 index decisively through the 3,300 level.

FT-SE 3,200 has proved a stumbling block to the market in recent sessions, with the index pushing through it only twice since March 22.

The buying was mainly through the FT-SE future and was said to have been generated by strong buying and arbitraging by two leading integrated houses, one US and the other UK.

At the close the FT-SE 100 was 30.1 higher at 3,205.2, the first time it has closed above 3,200 since March 22. Buying interest was concentrated in the market leaders,

however, with the FT-SE Mid 250 index, which contains many of the outperforming utilities stocks, able to record a modest 0.7 rise at 3,762.1. Some traders attributed the burst of support to the exercising of a specially constructed FT-SE stock option at the 3,200 level, a move which led a short of short covering and arbitraging in both the future and cash markets.

Market strategists preferred to ascribe the upturn in the market to a decoupling of European equity markets from international bonds. It was noticeable that bonds endured difficult trading for much of yesterday with German bunds unmoved by evidence of increasing inflation in western regions of Germany.

Inflation in Baden-Wurttemberg rose 0.2 per cent in the month to

mid-August, giving a year-on-year increase of 3.1 per cent while in North Rhine-Westphalia inflation was 0.1 per cent higher on the month and up 2.8 per cent on the year. Analysts were concerned that evidence of rising inflation could demolish any hopes of a cut in German interest rates next week when the Bundesbank Council meets to discuss monetary policy. UK gilts closed little changed on the session.

The market's last-minute advance built on earlier modest gains in equities. The 100 index began the session quietly firm, up over seven points, responding to Wall Street's good overnight performance which in turn was a reflection of the encouraging outcome of the auction of \$17bn worth of two year bonds.

European markets received a further boost from the US in the last month

Dow Jones was more than 20 points higher shortly after the opening, following a fall in US durable goods orders. The US news was interpreted as indicating a slowing of the US economy and a rise in US bonds.

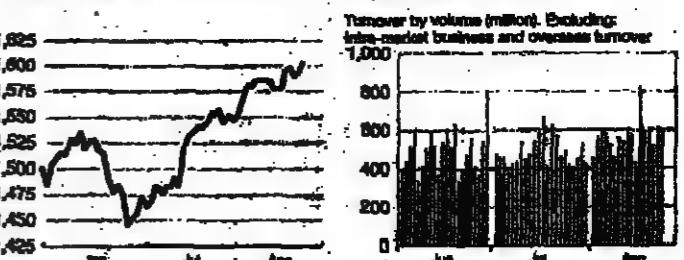
The buying spree produced another increase in the volume of business in London. Turnover reached 701.6m shares, well up on Tuesday's 558.6m and Monday's 499m. The value of customer business in London on Tuesday was £1.5bn.

Now that Seaboard had purchased 2m of its own shares late on Tuesday was the trigger for yet another burst of strength in the regional electricity stocks which have spiralled upwards both before and following the electricity distribution

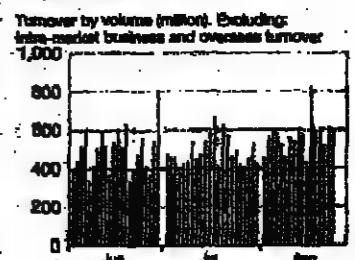
All the 12 electricity companies have shareholder permission to buy their own shares and the market is also braced to expect a burst of stakebuilding and takeover activity possibly linked to the removal of the Government's "golden shares" which will be withdrawn next March. It was also pointed out that several companies are still underweight in the Nasdaq and waiting for an expected bout of profit-taking in the sector.

Composite insurers delivered good rises across the board with traders noting the sector's underperformance for much of the year. And there were keen buyers in the regional bank and HSBC. Takeover stories remained the dominant factor in a buoyant dragon sector where Glaxo, Zeneca and Wellcome all made significant progress.

## FT-SE-A All-Share Index



## Equity Shares Traded



## FT Key Indicators

	Indices and ratios	FT Ordinary Index	2507.5
FT-SE 100	3205.2	+30.1	FT-SE-A Non Fin p/c
FT-SE Mid 250	3171.7	-1.1	3224.0 +33.0
FT-SE-A 350	1877.8	-1.1	FT-SE 100 Fut 5.72 +0.7
FT-SE-A All-Shares	1171.7	+11.73	FT-SE 100 Gilt yield 8.72 +0.74
FT-SE-A All-Shares yield	3.72	(3.75)	Long gilt/equity ratio 2.36 +0.34

## Best performing sectors

1 Oil Exploration & Prod.	+2.4
2 Engineering, Vehicles	+2.3
3 Retailers, Food	+2.0
4 Utilities	+1.7
5 Oil, Integrated	+1.5

## Worst performing sectors

1 Oil Exploration & Prod.	-1.1
2 Engineering, Vehicles	-0.7
3 Other Financial	-0.7
4 Building & Construc.	-0.6
5 Building Materials	-0.4

## Buy-back pushes RECs up

The regional electricity companies (RECs) saw their share prices spike higher as Seaboard became the first since the recent regulatory review to buy back its own equity.

The purchase of 2m shares at 425p in order to distribute part of its cash surplus to shareholders represented less than one per cent of the company's

equity. It was a fragment of the stake that Seaboard can reclaim if it has permission to buy back 10 per cent or 25m shares - but served as a timely reminder of what one analyst described as the "tiny window of opportunity" that the RECs have.

Their closed season begins at the end of September and when they finally report they will be inhibited by their involvement with the flotation of the National Grid. This will take them through to the next closed season and effectively the third hand until next summer.

Mr Kevin Lapwood, of Smith New Court said: "This is a

dream ticket until the end of September." He believes prices could rise by 15 per cent in the short term.

Howard Govett takes a more cautious stance but still believes share prices could profit by a further 7 per cent. Profit taking towards the end of the day saw some of the more spectacular rises whittled back but Seaboard closed 17 higher at 427p while Southern Electric rose 25 to 729p and Eastern Electricity, which also experienced very active turnover in traded options, added 20 to 422p. The gains are likely to dampen down some of the takeover speculation that has surrounded the sector since

Goldman Sachs bought a block of 7.7m shares, some 2.9 per cent stake in Eastern, the sector leader.

## Asia active

Turnover in food retailer Asda Group jumped to a hefty 25.5m, making it the day's most actively traded stock after a broker reiterated its buy recommendation on the stock.

The shares closed 3 ahead of the

425p, as Morgan Stanley reiterated its buy stance on the stock and predicted likely profit upgrades. Mr Nick Bubb at the broker said: "The stores renewal programme con-

tinues to deliver results and industry margins continue to recover, though current profits estimates will look conservative." His current prediction is for full-year profits of 220m.

Investment bank Lehman brothers were also said to have been in the stock in the stock.

The sector has been left behind in recent sessions and dealers took the opportunity of a strong market yesterday in bargain-hunting, thus boosting other food retailing stocks. Kwik Save jumped 10 to 612p, Argos Group 8 to 239p and Tesco, 4 to 242p. Tesco said yesterday it had received acceptances for 51.1 per cent of Wm Low, the Scottish grocer at the centre of the recent bid battle, and also claimed acceptances for 49.77 per cent of the preference share offer.

Securities house UBS was said to have had the big buyer of WH Smith Group, the high street retailer which reported figures in line with market expectations yesterday.

The shares gained 12 to 431p, after trade of 2m. However, Mr Tony Shiret at BEZW was decidedly lukewarm about the figures and said: "The results were in line but I think the progress of the main WH Smith chain was muted."

Presentations to institutions by Boots boosted the shares another 11 to 535p.

News that Body Shop is under investigation by US authorities in relation to its US franchise operations left the shares trailing 8 to 219p.

MFI Furniture rose 3 to 145p after BEZW, a long term

## NEW HIGHS AND LOWS FOR 1994

## HIGH POINTS

## LOW POINTS

## HIGHEST DOWNSIDE

## LOWEST UPSIDE

## HIGHEST VOLATILITY

## LOWEST VOLATILITY

## HIGHEST GROWTH

## LOWEST GROWTH

## HIGHEST DIVIDEND

## LOWEST DIVIDEND

## HIGHEST EARNINGS

## LOWEST EARNINGS

## HIGHEST INCOME

## LOWEST INCOME

## HIGHEST PROFITABILITY

## LOWEST PROFITABILITY

## HIGHEST PAYOUT

## LOWEST PAYOUT

## HIGHEST REVENUE

## LOWEST REVENUE

## HIGHEST REVENUE GROWTH

## LOWEST REVENUE GROWTH

## HIGHEST REVENUE PER SHARE

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## HIGHEST REVENUE PER SHARE VOLATILITY VOLATILITY YIELD VOLATILITY VOLATILITY VOLATILITY VOLATILITY VOLATILITY

## LOWEST REVENUE PER SHARE VOLATILITY





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• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

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جامعة الملك عبد الله

**MANAGED FUND NOTES**

Prices are to be paid unless otherwise indicated and bases designated **S-3** with no profit prior to **\$1.00** dollars. Yield **Yield** to allow for all holding expenses. Prices of certain other instruments are to be paid to the manager prior to **10%.** The **Underwriting fees** of **10%** of the **Offered Price** are to be paid by the **Underwriter**, a **Single provision** requires a **Repayment** for a **NETS Underwriting for Collective Investment in Transferable Securities.** A **Offered price** includes all **expenses** except **agents compensation**. A **Provision** for **price**, **10%** **Grossing up**, **is Compensated**, **+ Value added taxes**, **Interest**, **10%** **Excluded**, **A Only provision** for **transferable securities**. **Net** **Value added taxes** **shown** **under** **Offered price** of **NETS** **return**, **not** **as** **stated**.

**1. Fund and Shareholders.** The **Offering Circular** for **Trust Fund** **and** **Shareholders**, **Financial Services Department** **for** **Investment**, **Central Bank** **of** **Iran**, **late** **of** **MoF**, **Financial Supervision Commission**, **Jerry French Services Department**, **Luxembourg**, **Interim Measures**, **Unpublished**.

## MARKETS REPORT

**Dollar and pound firmer**

The dollar and sterling were yesterday both beneficiaries of rallies which came at the expense of the D-Mark, writes Philip Gamith.

Both moves were technically driven, rather than a reflection of fundamentals, which came against the backdrop of low turnover in markets devoid of any news to respond to.

"The market is looking for things to do, rather than what it really believes in," was the comment of one trader.

The only release of note was the July durable goods number in the US, a figure too volatile to offer much direction to the market.

The dollar closed in London at DM1.5411, from DM1.5377. Against the D-Mark it finished slightly down at Y88.415 from Y88.45.

Sterling hung on to the coattails of the US currency, to DM2.3977, from DM2.3883, and at Y1.5558 from Y1.5539. The sterling index finished three basis points firmer at 78.4.

The D-Mark was mixed in Europe, finishing slightly higher against the krona, but down against the Italian lira.

Mr Nick Parsons, treasury economist at CIBC in London, said there appeared to be an "anti-D-Mark mood" in the market.

Mr Ian Gunner, international economist at Chase Manhattan

in London, said a pattern appeared whereby European currencies pushed down by a stronger D-Mark, recovered quickly once the dollar stabilised.

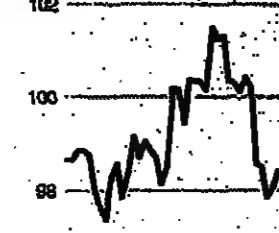
"This pattern will stop people aggressively shorting cross-rates," said Mr Gunner.

The recomencement of US Japan interest rates accompanied by some brave talk out of Tokyo about the yen. A senior Bank of Japan official was quoted by news agencies saying: "We believe that it is difficult to change the current market sentiment through timely and appropriate action."

The BOJ will act tentatively to stabilise recent speculative currency movements, he said. His comments came against a background of market rumours in Tokyo that the

**Dollar**

Against the Yen per 100



Source: Datastream

BOJ had broadened the ambit of its market intervention beyond banks, operating through brokers too.

The official predicted that the dollar was unlikely to drop below its post-war low of Y96.50, reached on July 12.

Yesterday evening US negotiators said they were making a "bit of progress" in the insurance trade talks, but said they did not expect a quick resolution.

**Activity in the short sterling market was very quiet with the December contract trading only 12,300 lots to finish unchanged at 98.36.**

Mr Peter Oster, economist at brokers GNI, said the market was waiting for the price expectations component of the CBI's industrial trends survey, to be released tomorrow. The Bank of England recently signalled it out as an important policy indicator.

Traders said there had been an upsurge in short sterling options volatility ahead of the CBI release. "As people get nervous, so volatility goes up," said Mr Oster. Options volatility is much higher than in Germany and France, reflecting the more stable rate outlook in those countries.

Mr Parsons of CIBC said that following the recent good PPI and RPI numbers, it was possible price expectations in the UK would be revised downwards. This would help sterling interest rate markets.

Mr Tony Norfield, UK currency economist at ABN-AMRO, said futures appeared to be too pessimistic about interest rate rises. Six month sterling LIBOR, for example, is projected to rise from 6 per cent to 7% per cent over the next six months.

Mr Norfield said these projections should be seen "with a large pinch of salt". The current inflation environment does not bear comparison with the past, he said.

**COTTER CURRENCIES**

Japan interest rates were accompanied by some brave talk out of Tokyo about the yen. A senior Bank of Japan official was quoted by news agencies saying: "We believe that it is difficult to change the current market sentiment through timely and appropriate action."

The BOJ will act tentatively to stabilise recent speculative currency movements, he said. His comments came against a background of market rumours in Tokyo that the

**CROSS RATES AND DERIVATIVES****EXCHANGE CROSS RATES**

Aug 24 GBP DKK SEK NOK

DM IEP L

NZD HKD PLN

USD CAD NZD

DKK SEK NOK

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## AMERICA

## Steadiness in bonds, firmer dollar lift Dow

## Wall Street

A rally by US stocks carried over into a second session yesterday morning thanks to a steady bond market and a firmer dollar, writes Frank McGroarty, in New York.

By 1pm, the Dow Jones Industrial Average was 24.60 higher at 3,800.43 as the market tested strong technical resistance at the 3,800 level. The more broadly based Standard & Poor's 500 was 1.65 ahead at 466.20.

Volume on the Big Board was relatively light, with only 163m shares exchanged by early afternoon. Advancing issues led declines by a five-to-four margin.

In the secondary markets, the American SE composite was up 0.71 at 446.59, while the Nasdaq composite added 1.56 to 749.54.

The sustained advance by share prices was somewhat surprising, given the absence of any market-moving fundamental developments. Indeed, the day's main economic news was unfavourable to those investors looking for evidence of continued growth in spite of the recent upturn in interest rates.

The Commerce Department announced that factory orders of durable goods last month slumped 4.3 per cent, raising the eyebrows of most analysts, who had forecast a slight gain.

But most of the decline stemmed from normal summertime shutdowns of automobile assembly plants and a big drop in the volatile aircraft sector. Thus, the significance of the headline figure was generally dismissed.

Still, the data were enough to keep inflation-sensitive bonds in positive territory during the morning. The dollar, which posted decent gains against the yen and D-Mark after stabilising the previous day, lent additional support to its high price.

## Canada

Toronto stocks got off to a buoyant start, buoyed by firmer debt markets, positive bank earnings and higher gold prices.

The TSE 300 composite index was up 21.40 to 4,532.80 in volume of 23.47m shares valued at C\$315m, as sharp losses in transportation were more than offset by gains in precious metals, financial services and pipelines.

Canadian bonds strengthened on the firm Canadian dollar, which was trading at around C\$1.734 from Tuesday's close at C\$1.7363 to US 1.5% to 7.75%.

On the negative side, IBM was set back 3% to 365.40 a day after announcing plans to slash prices on personal computers by businesses.

Blockbuster Entertainment was trading down 1% to \$36.57 after its board reaffirmed its approval of plans to merge with Viacom. The news pushed Viacom's A shares 1% lower to \$36.

In retailing, Best Buy gained \$2 to \$33 on a "strong buy" recommendation by Alex Brown & Sons.

Morgan Stanley, the investment bank, was marked down 2% to \$67. The company reported a 46 per cent downturn in second quarter profits after Tuesday's close.

On the positive side, Oracle climbed 61% to 340.40 after Merrill Lynch raised its estimate of the company's fiscal 1995 net income. Amgen gave back \$2 to \$34.

## South Africa ignores interest rate fears

Johannesburg registered strong gains in steady trade as it reacted to gold price strength and firmer world equity markets.

The overall index added 33 at 5,897, industrials were 33 better at 6,650 and gold rose 33 to 2,384, up 1.7 per cent.

Dealers said that sharply weaker local bonds had very little effect on equities, in spite of

earlier fears that negative sentiment could spill over into shares.

The new listing, Housewares, rallied to a 300 cent high before settling back to close 10 cents higher at 290 cents. It was issued at 200 cents on Monday.

Among gold shares, Vaal Reefs added R5 at R419 and Kook rose R1.50 to R57.50.

## EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Market	No. of stocks	Aug. 19, 1994	Dollar terms		Local currency terms		Aug. 19, 1994	Dollar terms		Local currency terms
			% Change over week	% Change on Dec. 31 '93	% change over week	% Change on Dec. 31 '93		% change over week	% Change on Dec. 31 '93	
Latin America	(208)	734.88	+5.9	+12.2						
Argentina	(25)	921.99	+1.7	-7.3	565,756.15	+1.7	-7.3			
Brazil	(57)	385.99	+14.7	+70.2	1,324,741.09	+13.2	+20.3			
Chile	(25)	693.22	+3.0	+25.6	1,161.59	+2.7	+21.9			
Colombia*	(11)	885.45	-5.5	+38.9	1,293.52	-5.0	+39.5			
Mexico	(58)	969.41	+3.2	+3.7	1,411.94	+2.7	+4.6			
Peru*	(11)	141.29	+1.4	+16.8	190.07	-0.4	+16.5			
Venezuela*	(12)	560.99	+4.4	+8.5	2,153.31	+4.4	+51.5			
Asia	(57)	276.91	+0.3	-1.9						
China	(102)	102.45	-5.4	-31.4	111.13	-5.5	-32.3			
South Korea*	(156)	135.69	-0.8	+10.5	198.02	-0.7	+10.0			
Philippines	(18)	316.96	-0.8	-6.8	382.45	-0.0	-11.6			
Taiwan, China*	(33)	152.09	+2.0	+12.5	151.19	+1.9	+13.0			
India*	(78)	140.54	-1.0	+20.7	155.47	-1.0	+20.7			
Indonesia*	(37)	106.08	+4.0	-14.5	124.49	+4.0	+12.2			
Malaysia	(105)	312.03	+3.7	-8.0	293.18	+3.3	+13.1			
Pakistan*	(19)	399.76	-0.2	+3.0	546.71	-1.0	+4.1			
Sri Lanka*	(5)	184.89	+1.5	+4.3	197.43	+0.8	+3.4			
Thailand	(56)	428.05	+5.0	-10.4	425.24	+5.0	+12.0			
Euro/Med East	(125)	128.85	-1.4	-24.6						
Greece*	(25)	225.06	-1.9	+0.8	361.87	-2.8	-5.9			
Hungary*	(5)	185.91	+3.1	+17.8	254.84	+1.7	+28.1			
Jordan	(13)	163.12	-0.9	-1.5	233.54	-0.9	-2.5			
Poland	(12)	773.69	+9.5	-5.4	1,114.14	+8.5	+10.8			
Portugal	(25)	125.36	+0.8	+10.2	136.16	-0.1	-1.4			
Turkey*	(40)	132.27	-0.2	+9.2	194.95	+8.7	+33.5			
Zimbabwe*	(5)	249.77	+2.1	+23.6	297.42	+2.1	+39.2			
Composites	(891)	361.93	+4.5	+1.7						

Indices are calculated at midpoints, and weekly changes are percentage movements from the previous Friday. Dates date 1988-1993 except those noted which are: 1/1991, 1/21/92, 1/23/92, 1/25/92, 1/27/92, 1/29/92, 1/31/92, 1/33/92, 1/35/92, 1/37/92, 1/39/92, 1/41/92, 1/43/92, 1/45/92, 1/47/92, 1/49/92, 1/51/92, 1/53/92, 1/55/92, 1/57/92, 1/59/92, 1/61/92, 1/63/92, 1/65/92, 1/67/92, 1/69/92, 1/71/92, 1/73/92, 1/75/92, 1/77/92, 1/79/92, 1/81/92, 1/83/92, 1/85/92, 1/87/92, 1/89/92, 1/91/92, 1/93/92, 1/95/92, 1/97/92, 1/99/92, 1/01/92, 1/03/92, 1/05/92, 1/07/92, 1/09/92, 1/11/92, 1/13/92, 1/15/92, 1/17/92, 1/19/92, 1/21/92, 1/23/92, 1/25/92, 1/27/92, 1/29/92, 1/31/92, 1/33/92, 1/35/92, 1/37/92, 1/39/92, 1/41/92, 1/43/92, 1/45/92, 1/47/92, 1/49/92, 1/51/92, 1/53/92, 1/55/92, 1/57/92, 1/59/92, 1/61/92, 1/63/92, 1/65/92, 1/67/92, 1/69/92, 1/71/92, 1/73/92, 1/75/92, 1/77/92, 1/79/92, 1/81/92, 1/83/92, 1/85/92, 1/87/92, 1/89/92, 1/91/92, 1/93/92, 1/95/92, 1/97/92, 1/99/92, 1/01/92, 1/03/92, 1/05/92, 1/07/92, 1/09/92, 1/11/92, 1/13/92, 1/15/92, 1/17/92, 1/19/92, 1/21/92, 1/23/92, 1/25/92, 1/27/92, 1/29/92, 1/31/92, 1/33/92, 1/35/92, 1/37/92, 1/39/92, 1/41/92, 1/43/92, 1/45/92, 1/47/92, 1/49/92, 1/51/92, 1/53/92, 1/55/92, 1/57/92, 1/59/92, 1/61/92, 1/63/92, 1/65/92, 1/67/92, 1/69/92, 1/71/92, 1/73/92, 1/75/92, 1/77/92, 1/79/92, 1/81/92, 1/83/92, 1/85/92, 1/87/92, 1/89/92, 1/91/92, 1/93/92, 1/95/92, 1/97/92, 1/99/92, 1/01/92, 1/03/92, 1/05/92, 1/07/92, 1/09/92, 1/11/92, 1/13/92, 1/15/92, 1/17/92, 1/19/92, 1/21/92, 1/23/92, 1/25/92, 1/27/92, 1/29/92, 1/31/92, 1/33/92, 1/35/92, 1/37/92, 1/39/92, 1/41/92, 1/43/92, 1/45/92, 1/47/92, 1/49/92, 1/51/92, 1/53/92, 1/55/92, 1/57/92, 1/59/92, 1/61/92, 1/63/92, 1/65/92, 1/67/92, 1/69/92, 1/71/92, 1/73/92, 1/75/92, 1/77/92, 1/79/92, 1/81/92, 1/83/92, 1/85/92, 1/87/92, 1/89/92, 1/91/92, 1/93/92, 1/95/92, 1/97/92, 1/99/92, 1/01/92, 1/03/92, 1/05/92, 1/07/92, 1/09/92, 1/11/92, 1/13/92, 1/15/92, 1/17/92, 1/19/92, 1/21/92, 1/23/92, 1/25/92, 1/27/92, 1/29/92, 1/31/92, 1/33/92, 1/35/92, 1/37/92, 1/39/92, 1/41/92, 1/43/92, 1/45/92, 1/47/92, 1/49/92, 1/51/92, 1/53/92, 1/55/92, 1/57/92, 1/59/92, 1/61/92, 1/63/92, 1/65/92, 1/67/92, 1/69/92, 1/71/92, 1/73/92, 1/75/92, 1/77/92, 1/79/92, 1/81/92, 1/83/92, 1/85/92, 1/87/92, 1/89/92, 1/91/92, 1/93/92, 1/95/92, 1/97/92, 1/99/92, 1/01/92, 1/03/92, 1/05/92, 1/07/92, 1/09/92, 1/11/92, 1/13/92, 1/15/92, 1/17/92, 1/19/92, 1/21/92, 1/23/92, 1/25/92, 1/27/92, 1/29/92, 1/31/92, 1/33/92, 1/35/92, 1/37/92, 1/39/92, 1/41/92, 1/43/92, 1/45/92, 1/47/92, 1/49/92, 1/51/92, 1/53/92, 1/55/92, 1/57/92, 1/59/92, 1/61/92, 1/63/92, 1/65/92, 1/67/92, 1/69/92, 1/71/92, 1/73/92, 1/75/92, 1/77/92, 1/79/92, 1/81/92, 1/83/92, 1/85/92, 1/87/92, 1/89/92, 1/91/92, 1/93/92, 1/95/92, 1/97/92, 1/99/92, 1/01/92, 1/03/92, 1/05/92, 1/07/92, 1/09/92, 1/11/92, 1/13/92, 1/15/92, 1/17/92, 1/19/92